

OVERSEAS NEWS

Brazil Assembly faces key vote on constitution

BY IVO DAWNAY IN RIO DE JANEIRO A YEAR-LONG struggle between the Brazilian Constitutional Assembly and the government of President Jose Sarney comes to a climax this week in two key votes.

After months of often angry debate, the Assembly comprising all 536 Congressmen must finally decide on the system of government to be adopted and the length of the presidential term of office.

These two issues have dominated the political agenda since the Assembly began writing a new constitution 12 months ago. President Sarney's ceaseless efforts to secure a five year term with a presidential, as opposed to parliamentary, system are regarded as the prime reason why he has hesitated in taking unpopular steps to tackle the country's mounting economic crisis.

Holocaust reminder for Austrian Jews

BY JUDY DEMPSEY IN VIENNA AUSTRIA'S tiny Jewish community yesterday commemorated the 50th anniversary of the Nazi takeover of Austria with an impassioned appeal by Mr Franz Vranitzky, the Chancellor, not to forget the horrors of the Holocaust nor to exclude anyone from society.

Bonn may block EC lorry travel proposals, William Dawkins writes West Germany heads for clash on road haulage

WEST Germany is heading for a major clash with the European Commission today over dead-weighted plans to liberalise road haulage. Bonn is expected to refuse at a meeting of transport ministers, which ironically is chairing, to commit itself to ending the present system of country-to-country lorry travel quotas.

Irish alert over IRA funeral cortege

BY KIERAN COOKE IN DUBLIN POLICE AND security forces on both sides of the Irish border will be on special alert later today as the bodies of the three Irish Republican Army members shot by the British army in Gibraltar arrive back in Dublin.

of EC road haulage and a much higher share of overall intra-Community trade, running at Ecu 466.6bn (521.9bn) at the latest count. The Commission, meanwhile, is threatening to sue member-states for failing to remove this technically illegal trade barrier. All the elements of a fight will be in the air as the ministers gather in Brussels this morning. Moreover, it is the first real test of member-states' commitment to the internal market since the budget reform breakthrough at the February summit.

Chernobyl still casts shadow over Italy's political scene

NEARLY two years after the Chernobyl disaster sent a shiver of fear around the world about the safety of nuclear power stations, it seems that only Italy is suffering an enduring political trauma. The resignation of Mr Giovanni Goria's government last Friday was prompted by a deep rift between the Prime Minister's Christian Democrat party and its main coalition partner, the Socialists, over whether work should restart on completing a 2,000 MW nuclear station to the north of Rome.

distortions. Dow Chemical, for instance, recently estimated that up to quarter of the 200 trucks leaving its factories in Benelux daily are forced by these restrictions to return empty from their EC delivery points. The extra cost, the Commission argues, is passed on to consumers and hinders the competitiveness of EC-based companies. To take some more oddities, a Greek lorry carrying wine (freely marketable throughout the Community) to Amsterdam would need permits to cross Italy, Germany and France, but not to drive over the Dutch border.

Gem of a find for De Beers

By Jim Jones in Johannesburg MR Julian Ogilvie Thompson, De Beers' chairman, displayed a fine sense of theatre in Kimberley on Friday night by announcing the discovery of the 5.06 carat South African diamond - a 500-carat blue-white gem to be called the Centenary.

Colombians vote for mayors

BY SARITA KENDALL IN BOGOTA COLOMBIANS went to the polls yesterday to elect mayors for the first time, a reform seen as a crucial step towards strengthening democracy. The mayors will not only have local political backing during their two-year terms; they will also have greater financial freedom from central government.

As part of President Virgilio Barco's decentralisation plan, the municipalities will manage their own water supply, housing, road building and other programmes. The transfer of resources to local governments is expected to cause problems at first, particularly because of the lack of technical and professional expertise.

Hitch over vice-presidential vote fails to upset Suharto's triumph

BY JOHN MURRAY BROWN IN JAKARTA INDONESIA'S President Suharto was sworn in for a fifth term yesterday after a last-minute hitch over the vice-presidency. Gen Sudharmono, head of the ruling Golkar Party, was duly elected to the office.

has given up Golkar and his position as State Secretary, both powerful levers of patronage. His elevation to the vice-presidency, which caps 20 years working closely with the President should allow Gen Suharto to 66 to offload some of the chores of office.

6 1/2% Bearer Bonds of 1988 (1998) KfW Kreditanstalt für Wiederaufbau. Kreditanstalt für Wiederaufbau, Frankfurt am Main, issues 6 1/2% Bearer Bonds of 1988 (1998) in a total amount of DM 750,000,000. The net proceeds of this issue will be used for long-term investment loans.

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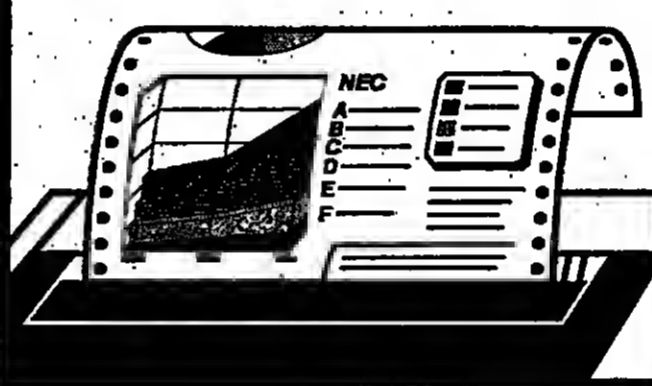
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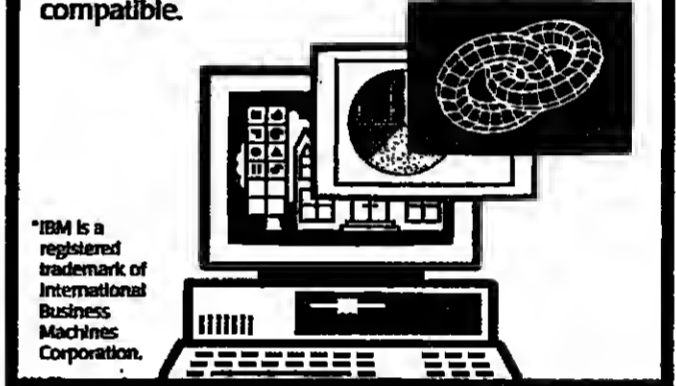
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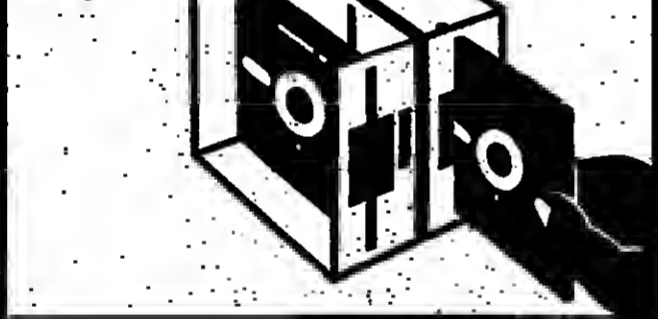
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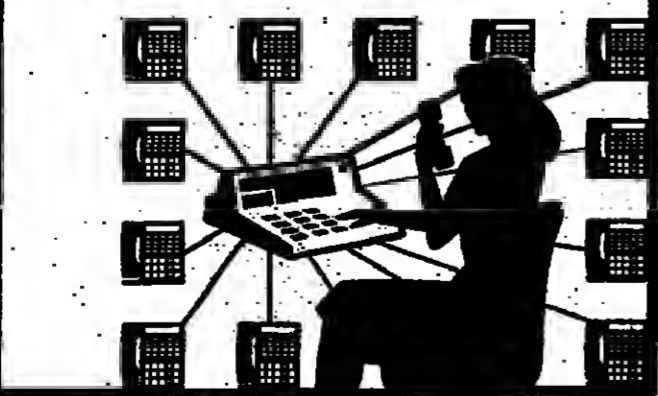
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UK NEWS

Reuters faces challenge in financial data services

BY ALAN CANE

MARKETING agreements between traditional financial data vendors and a new generation of computer hardware and software companies are intensifying competition in the financial information services marketplace.

access to financial news services. However, only six weeks ago Reuters announced that its subsidiary, Rich of Chicago, which builds dealing room systems, had agreed to use workstations made by Sun Microsystems, a fast growing US microcomputer manufacturer which Apollo regards as a principal competitor.

Reuters-Rich intends to exploit the power of the Sun machines to give its customers a competitive edge in analysing and modelling market information. Telerate, a leading US-based financial data vendor, has also announced recently a joint marketing agreement. The deal with Bermuda-based Intex Holdings is designed to develop an automated market system for, in particular, out-of-hours trading on futures exchanges.

Accounting change may boost profits in insurance

By Richard Waters

STANDARDISED accounting by insurance companies, as proposed by European Community, would result in higher reported profits for some UK companies in the sector, according to experts said last week.

Their comments follow publication by the Department of Trade and Industry of a consultative paper on an EC draft directive on insurance companies' accounts. The directive would have two main impacts in the UK.

John Hunt on political heart-searching at a Southport conference Greens reassess their party roots

VEHICLES BEARING slogans such as "give peace a chance", "acid rain kills" and "the Greens are gathering" appeared suddenly in the streets of Southport, Merseyside, over the weekend.

About 300 members of the 7,800-strong Green Party were gathered in this pleasant seaside resort for their annual spring conference. Inside the Floral Hall the inevitable vendors of party literature jostled with stallholders selling "ornality-free" after shave and bubble bath and a 100 per cent organic stone-ground flour.

moment, is going through a period of heart-searching and assessment. Born as the Ecology Party in the early 1970s, it changed its name in 1985. This was two years after the international heroes of the movement, Die Grünen, the West German Greens, made their spectacular breakthrough to win seats in the Bundestag for the first time.

However, unlike their German counterparts, who now have 44 seats in Bonn, the British party can only boast 60 seats on parish councils; and three on district councils.

proposed to open a dialogue on matters of common interest. Nevertheless, the Greens do see an opportunity for further expansion among radical elements of the Labourites and anti-mayor Liberals who are disenchanted with policy revision under Mr Neil Kinnock and Mr David Steel, the party leaders.

Mr Tim Cooper, co-chairman of the Green Party, has launched Green Voice, an organisation advocating closer links with "radical, decentralist non-nuclear" Liberals. It has already held a meeting at which Mr Simon Hughes, SLDP MP for Southwark and Bermondsey, and his party's spokesman on the environment, hinted that he would be prepared to stand as a Green-Liberal candidate.

they can pull votes before it is worthwhile doing any deal with them," he says. Ms Penny Kemp, chairwoman of the Association of Socialist Greens, is behind the overtures to the left. A conference will be held in May "to open a dialogue between Greens, Socialists and other allied radical movements."

The sponsors include MPs who are leading members of the hard left Campaign Group, such as Sir Tony Benn and Mr Jeremy Corbyn. Mr Peter Tatchell, the left winger who unsuccessfully fought the Bermondsey by-election, will also be attending. Ms Kemp says: "One of the reasons for the conference is that there are a lot of disillusioned socialists who do not think the traditional Labour Party is socialist any more. A lot of them are looking for alternatives."

To break the electoral impasse some members advocate closer links with 'radical non-nuclear' Liberals

The Italian Greens won 13 parliamentary seats at their first attempt at a national election and there are well-established green parties in Finland, Holland, Belgium and Austria.

One of the reasons for the disparity is that the continental parties have the benefit of proportional representation. The British Greens say that at the last general election, when they put up 122 candidates, their share of the poll - 80,000 votes representing 1.3 per cent of the total - would have entitled them to seats at Westminster under proportional representation.

In an effort to break out of this impasse, members of the Green Party are starting tentative discussions with "radical Liberals" in the newly-created Social and Liberal Democrats and with the hard left both inside and outside the Labour Party. These are two separate initiatives and there are considerable differences of opinion within the Green Party over which is the right course.

British Telecom to buy stake in Belize company

By David Thomas

BRITISH TELECOM is to buy 25 per cent of Belize's telephone and telefax services. The move is a sign of the privatised British company's determination to enlarge its international operations.

The purchase will also end a wrangle between BT and Cable and Wireless. The rival British communications companies have recently clashed in several small countries where C and W has traditionally held a run telecommunications.

Ladbroke wins off-track betting contract in US

BY MIKKI TAIT

LADBROKE RACING, part of the hotels and leisure group, announced yesterday that it had been awarded the sole licence to conduct off-track betting operations in the US state of Wyoming.

According to Ladbroke, the licence was won against competition from another UK betting group, as well as a number of American interests. It is the first off-track betting licence awarded

in the US to a UK company. In many parts of America, off-track betting remains illegal. However, the racing industry is opening up and Ladbroke describes its Wyoming licence as "a breakthrough."

It plans to open cinema-style facilities in hotel and entertainment centres, which will show live racing transmitted by satellite. Eight initial outlets have been lined up.

Construction output up

BY LYNTON McLAIN

OUTPUT IN the construction industry in Britain last year was 8 per cent higher than in the previous year. Output rose by 4 per cent in the fourth quarter last year compared with the third quarter and by 9 per cent compared with the fourth quarter of 1986.

work at constant 1980 prices. New private housing work in the fourth quarter of 1987 was 1 per cent lower than in the previous quarter, but 12 per cent higher than in the same period a year earlier. New work in the public housing sector was unchanged in the latest quarter compared with the previous quarter but was 9 per cent higher than in the fourth quarter of 1986.

Construction output up

Proposal for EC Council Directive on the Annual Audited Accounts and Consolidated Accounts of Insurance Undertakings. Department of Trade and Industry. Comments by April 15. Tougher sanctions on accountancy rules called for, Page 8

David Fishlock on whether nuclear establishments are a health risk Cancer cluster questions gather

COULD the science community be barking up the wrong tree about radiation and leukaemia clusters? The question is put by Mr Roger Clarke, head of the Government's official watchdog agency on public exposure to radiation.

There have been four fatal leukaemias in people aged under 20 where national statistics say there should have been only 0.5. Even by making pessimistic allowances for Sellafield's discharges since 1959, including the big overlooked ways in which radiation may be reaching people?



Dr Donald Acheson: advice about leukaemia

to Sellafield but on a smaller scale. Radioactive discharges generally are 10 times lower. The estimated exposure to Dounreay's radiation is less than 10 per cent of that which we all continue to receive from fallout from the long-abandoned atmospheric weapons tests.

Electricity boards take up challenge

ONE EFFECT of the Government's electricity privatisation proposals will be to blur the division between the generating and retail side of the industry. The Central Electricity Generating Board is expected to be broken into two separate generating companies. Yet the private successors of the 12 area distribution boards, which sell electricity in England and Wales, will also be encouraged to provide 20 per cent of their power needs independently.

Maurice Samuelson looks at privatisation's effects on power schemes

used generating industry. This is the route being actively explored by the East Midlands Electricity Board, whose chairman, Mr John Harris, says that up to 20 per cent of his 2m customers' requirements could be met by the new generators, whose advent should help to reduce costs.

been identified as possible sources in the mid-1990s. They represent about 20 per cent of the EMEB's current peak demand of just under 4,500MW. Even if some of them fail to materialise, others might take their place if the climate were right.

competitors for local electricity sales. The EMEB's other CHP scheme is at Corby. Designed to raise power and steam from urban waste, it was the first of its kind in the country. EMEB has been trying unsuccessfully to secure a long-term supply contract with Manchester. After failing to secure the Mancunian garbage, it is ready to consider refuse from somewhere else.

Lloyd's brokers set up company to cover themselves

BY ERIC SHORT

A NUMBER of Lloyd's insurance brokers have set up a mutual insurance company. The Griffin Insurance Association, to provide their own professional indemnity insurance.

They are following professional bodies such as accountants and solicitors who have set up their own liability insurance cover because the cost from normal insurance sources was rising rapidly.

They will be managed by Tindall, Riley & Co, a specialist manager in such liability mutuals for other professions. It will offer equivalent cover to that currently provided by the insurance market up to a maximum aggregate of £20m per broker.

Entry will not be automatic. Applicants' broking operations will be vetted and they will be required to take part in a continuing risk management programme aimed at reducing the potential for future errors and omissions claims.

Advertisement for Robert Maxwell. Text: 'Robert Maxwell. Born a Czech, arrested in Hungary as a spy, twice a soldier in France, with two different armies. Maxwell. One of the most remarkable men of our time.' Includes a coupon for a book and a photo of Joe Haines.

Labour rejects non-payment of Scottish poll tax

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

THE LABOUR Party in Scotland endorsed at the weekend a campaign to frustrate the implementation of the community charge in Scotland, but without resorting to illegal means.



Dick Douglas: defied Kimnock with pledge against poll tax

The party's policy is to oppose the poll tax - aimed to "use the complexity of the system to undermine it," Mr Donald Dewar, the shadow Scottish Secretary, said.

At its annual conference in Perth, the party adopted a resolution proposing illegal action to counter the poll tax. But the party left open the possibility of future illegal action by endorsing a plan to hold a special conference in the autumn to re-consider non-payment of the tax.

But a motion calling for mass refusal to pay the tax was defeated on a show of hands, and one calling for the party to oppose the poll tax "by all means short of illegality" was passed by a two-to-one majority on a card vote, reflecting the voting strength of the Transport and General Workers Union, which had made clear that it opposed illegality.

The Labour Party will now campaign for Scots to impede the process of registering for the poll - due to come into effect in Scotland next April - by returning registration forms without filling them in. The registration forms are addressed to "the responsible person" in each household but the accompanying letter states: "If for any reason you are not a responsible person please let me know and return the form to me without completing it."

Granny generation seen as go-getters

By Fiona McEwan

THE GRANNY generation has charged, but advertisers, manufacturers and manufacturers have failed to recognise the fact, according to a study.

The image, it suggests, of low-spirited housebound pensioners, huddled in slippers in front of the television, should give way to one of go-getters and high spenders.

Today the over-50s in Britain are the lucky generation, according to Holmes Knight Ritchie, the advertising agency which conducted the study. This is largely due to the rejuvenating cocktail of early retirement, occupational pensions and improved life expectancy.

With an expected 30 years ahead of them, which rises as long as the average adult life in formal employment, the over-50s are a valuable market for British business.

Yet, in consumer terms, they are the forgotten generation in the UK. They are ignored by manufacturers, marketers and overlooked by much of the media, according to the unpublished report 'The Missed Opportunity: US companies, by comparison, are far more conscious of the older consumer market.'

Very few companies have woken up to this market opportunity, said Mr Alasdair Ritchie of HKR.

Heather Farmbrough on a controversial but successful capital venture scheme Growing BES celebrates many happy returns

TOMORROW'S Budget marks the 10th birthday of the Business Expansion Scheme. While critics may attack it as little more than a tax dodge to make the rich richer, it has nevertheless been one of the most successful government venture capital schemes.

By the first four years, £502.7m was invested in 883 companies, and the trend has continued upwards since then. Last year, 16,000 individuals invested in the scheme, a striking number of whom were QCs, according to research conducted by the Labour Party.

SURVIVAL RATE OF BES COMPANIES*	
Number of companies	883
Amount invested	£502.7m
Number of failures	125
Failures (£ invested)	£29.3m
% failures (number)	14.2%
% failures (£ invested)	5.8%

Figures for the 1985-86 financial year show the popularity of the service sector as a home for investment, attracting 44.5 per cent of all money raised for BES that year. Manufacturing accounted for 23 per cent, while construction represented 6.5 per cent.

Since then, a higher proportion appears to be going into construction and property development. In 1985-86, the most recent year for which figures are available, 53.7 per cent went to business in the south-east, compared with only 5.1 per cent in the Midlands and 11.2 per cent in the north.

The growing popularity of issues such as property development and hotels has opened the scheme to some criticism. A property developer can simply wind up the company after five years, sell off the assets and pay back shareholders. Furthermore, property investment is often a hedge, which conflicts with the scheme's objective of raising finance for riskier ventures.

"Why should there be tax loopholes for property-based schemes?" asks Mr Gordon Brown, a shadow Treasury spokesman. "Is there any justification in developing private hospitals when there are inadequate grants for industrial developments?"

He also argues that BES is an inefficient and expensive way of creating jobs compared with other methods such as regional aid. Each BES job, he estimates, costs £12,500 to create, while BES tax relief costs the Exchequer £85m last year.

The Government would perhaps argue that job creation has never been the scheme's primary purpose. A more serious objection is that a natural preference by investors for "safer" issues backed by assets - such as hotels, property development and secured construction - may have created an over-easy capital market for these companies.

"Any secured contractor seems to think the BES is a soft touch for raising money," said one sponsor. But has the scheme enabled companies to raise funds which would not otherwise have been available?

National Savings misses out on investment trend

BY ERIC SHORT

PRIVATE investors may have switched from equities to deposit-style savings following the October crash. But National Savings is not fully benefiting from this trend.

Income bonds retained their popularity with a net inflow in February of £154m bringing the total invested in these bonds to £1.29bn in the 11 months.

The Investment Account had a positive cash inflow of £27.5m while the Health Savings Index-linked National Savings Certificates had net outflows of £44.6m and £44.5m.

Otherwise, there was little interest by investors in any other National Savings products.

Figures issued over the weekend show that the net contribution to government funding by National Savings in February amounted to just £20.2m - 37m less than in January.

National Savings has increased its promotional activities into direct mail-shots in its campaign to re-awaken interest in its products. It is sending out nearly 300,000 brochures of its Yearly Plan - a guaranteed, tax-free investment currently offering 7 per cent net - to what it calls "affluent addressees."

A mail shot last Autumn promoting Premium Bonds attracted £20m.

Statistics, drawn from official sources and forecasting bodies, such as the Henley Centre, underline the older group's substantial purchasing power.

Price-fixing cases in court

BY CHRISTOPHER PARKER, CONSUMER INDUSTRIES EDITOR

THE CASES of 16 Scottish estate agents, 50 ready-mixed concrete companies, 10 polyester resin makers and half-a-dozen Irish Sea ferry operators come up in the restrictive practices court this week.

Mr Justice Warner will hear allegations of price fixing, collusive tendering and other restrictive agreements from Sir Gordon Borrie, director general of fair trading.

At the two-day hearing, starting this morning, Sir Gordon will ask for court orders declaring the agreements against the public interest.

In the proceedings against Northern Ireland ferry companies, it is alleged that the six businesses involved made 13 price-fixing agreements.

In any cases where the companies do not give undertakings to the court, he will seek orders for

hidding them from making similar deals in future. The Office of Fair Trading said it did not expect any of the cases to be defended.

Mail order protection scheme revised

BY MAGGIE URRY

THE Periodical Publishers Association has launched a revised mail order protection scheme (Mops).

The scheme has been widened following an investigation into Mops by the Office of Fair Trading. The OFT said the cash-with-order market was worth £400m a year, of which 38 per cent was not covered by Mops schemes.

The OFT estimates that about 24m is lost by customers each year and of that about 10 per cent is covered by one of the Mops. It has proved impracticable to insure this risk.

The PPA has extended its scheme to cover bound-in, but not loose, inserts and boxed classified advertisements. The time limit for making claims has been extended to three months from the publication date.

Members of the PPA are responsible for vetting advertisers taking space in their publications. They should ask advertisers for detailed information and to sign personal undertakings.

The Post Office is working on a scheme to cover direct mail advertisements.

Northern Engineering wins Hong Kong deal

A BRITISH electrical engineering company has secured a £250m-plus order from Hong Kong.

Tyneside-based Northern Engineering Industries is to build a 350-megawatt turbine generator for the Lamma Island power station.

The contract, won against US, Japanese and Swiss competition, will provide more than three years' job security for the 3,000 workers at the Newcastle plant.

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UK NEWS

STANDARDS SURVEY LIKELY TO LEAD TO FIRST MAJOR OVERHAUL IN 18 YEARS

Tougher sanctions on accountancy rules called for

BY RICHARD WATERS

TOUGHER SANCTIONS are needed to make companies comply with accounting standards, according to most of the submissions to a group set up to consider how standards are set, monitored and enforced. There is little agreement, though, on whether there should be a change in the law to force compliance or whether the Stock Exchange should do more to ensure accounting rules are followed. The submissions are part of a process that is likely to see the first major overhaul of the Accounting Standards Committee, which was set up 18 years ago in response to a number of accounting scandals in the late 1960s. Although no particular scandals have prompted the overhaul, there is general agreement in accountancy and corporate circles that the ASC's authority has

waned. It is slow to deal with new accounting issues such as off-balance sheet finance or how companies account for complex financial instruments, and it has no sanctions against companies that do not follow its rules. Supporters of a change in the law to reinforce standards include Deloitte Haskins & Sells, Coopers & Lybrand, Arthur Andersen, Ernst & Whinney, Peat Marwick and the Chartered Association of Certified Accountants. Opinions on how the law should be changed differ considerably. Deloitte called for legal backing for all standards except those which have not attracted sufficient support. Arthur Andersen said that the requirement for accounts to give a true and fair view could be linked in law more closely with the need to comply with accounting standards, though this would not amount to

statutory backing. Peat Marwick, on the other hand, said the law should require companies to disclose and justify any departure from standards. Supporters of a non-statutory system include Price Waterhouse, Touche Ross, Arthur Young, the Institute of Chartered Accountants in England and Wales and the Chartered Institute of Management Accountants. They generally agreed that the Stock Exchange should enforce the compliance of listed companies by refusing to accept accounts which do not comply with accounting standards. "The Stock Exchange has been reluctant to suspend or to delist companies for non-compliance with accounting standards on the grounds that it would be the innocent third party, the shareholders, who would be penalised. On the other hand, in the US the possibility of suspension or de-

Children's pocket money rises by 6%

By Fiona McEwan

BRITISH parents are giving their children more pocket money, according to a survey. The average weekly parental handout for the country's 11m youngsters has outpaced the retail price index, rising by 6 per cent between 1987 and 1988 to an all-time high of £1.23. But overall income among Britain's five to 16 year olds is down by 16 per cent, mainly because of a drop in earnings from Saturday jobs and newspaper rounds among the 14 to 16 year olds. Since 1987, the average weekly wage from Saturday jobs among 14 to 16 year olds has fallen by 32 per cent from £1.85 to £1.24. The findings, which are based on a Gallup survey of 816 parents of 1,250 children in January, are reported in the latest issue of the Parents' Pocket Money Monitor 1988. The study has been going since 1975 when the average weekly pocket money was 23p. Scottish parents are the most generous for the third year running, in spite of the general decline in youngsters' total income. Scottish children receive about £1.60 a week, on average 23 per cent more than children in other regions. Children in Wales and the south west receive the smallest sums, about £1 a week. Figures in the report are not adjusted for inflation.

Rates laws to be amended to close business loophole

By Paul Cheesbrough, Property Correspondent

THE Government is preparing amendments to the Local Government Finance Bill to prevent a rush of demands for a rating revaluation from commercial property owners. The amendments, prompted by a Law Lords judgment last month, will have retrospective effect and apply from midnight last Wednesday. Changes to the law will assert the traditional criteria for assessing the rateable value of a property, at least until there has been a general revaluation of non-residential property throughout the country. Until the Law Lords changed the criteria in the case of Addis v. Clement the rateable value of a property was assessed on its physical condition and on the state of its locality. The Law Lords held that the existence of the Lower Swansea Valley Enterprise Zone had changed the rateable value of a factory owned by Addis, located just outside it. This meant that changes in economic circumstances could be taken into account in assessing whether the state of the locality had changed. Mr Nicholas Ridley, the Environment Secretary, sought in the Commons last week to reduce the effects of that ruling which had opened the way for property owners, the value of whose premises had also changed because of economic circumstances, to appeal against the existing rating valuations on their premises. The Government has decided that, except for rating cases already in the system, the Lords' judgment will be ignored for the immediate future since the law will be tidied up retrospectively at some point. But no new rating regulations to that effect will be published, the Environment Department said. The situation will simply be as it was before the Addis judgment. However, the wider definition of what constitutes the state of the locality, adopted by the Law Lords, will be taken into account in the future. "Changes in economic factors will be taken into account in the 1990 and subsequent revaluations," Mr Ridley said. His move will be a relief to the Inland Revenue, which is preparing for the first general revaluation of non-residential property since 1973. The bill will be based on a uniform business rate, one of the key elements in the Government's plans to reform local government finance. Had the Government not acted, the Inland Revenue would have been faced with pressure for a series of immediate property revaluations at the very time it is seeking to introduce the wider reform.

SECOND PARTIAL REDEMPTION NOTICE

General Foods Capital Corporation

To the Holders of

12% Notes Due April 15, 1989

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the above-described Notes, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has selected for redemption on April 15, 1988 through operation of the sinking fund \$20,000,000 aggregate principal amount of Notes at the redemption price of 100% of the principal amount thereof, as follows:

Table with columns for Outstanding Bearer Notes of \$5,000 Each Bearing the Prefix "B" and the Following Distinctive Serial Numbers. The table lists serial numbers from 33 to 573.

On April 15, 1988, the Notes designated above will become due and payable at the aforementioned redemption price and will be paid, upon presentation and surrender thereof together with all coupons appertaining therein maturing subsequent to the redemption date, at the option of the holder, at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt/Main, London and Paris and at the main offices of Swiss Bank Corporation in Basel and Kredietbank S.A. Luxembourg in Luxembourg. Pursuant to the provisions of the Notes, no payments of bearer Notes will be made at any office or agency of the Company in the United States, by transfer to a bank account in the United States or by check mailed to an address in the United States. Coupons due April 15, 1988 should be detached and collected in the usual manner. On and after April 15, 1988, interest shall cease to accrue on the Notes herein designated for redemption. After giving effect to the above partial redemption, there will remain outstanding \$20,000,000 aggregate principal amount of Notes.

GENERAL FOODS CAPITAL CORPORATION

By: Morgan Guaranty Trust Company of New York, Fiscal Agent

Dated: March 14, 1988

Highest house prices in Surrey

By Richard Waters

THE average houses in the south east of England was worth \$24,637 at the end of last year - 35 per cent more than in the rest of the country, according to Nationwide Anglia Building Society. The survey is the most extensive of its kind, with houses, at an average of \$24,637. The average price around the country is \$18,631. The Nationwide says buyers in the south east borrow less of the price of their houses. On average they put up 44 per cent, or \$10,851, as a deposit and borrow the rest. Buyers elsewhere put up 31.4% (36 per cent) as a deposit.

First Anglo-US Goshawk trainer takes to the air

By Michael Donne, Aerospace Correspondent

THE FIRST of an eventual 300 Anglo-US Goshawk training aircraft for the US Navy will be rolled out on Wednesday at Palm Dale, California. The T-45A Goshawk is based on the British Aerospace Hawk trainer. The overall programme, which involves Rolls-Royce, the UK and McDonnell Douglas and Sperry of the US, is expected to amount to more than \$5bn (£2.7bn), by 1994. This makes it one of the largest ever Anglo-American military aircraft programmes (another being the BAE-McDonnell Douglas A-6E Harrier II). The Goshawk venture provides a high level of co-operation between the two nations, as well as the aircraft, but also flight simulators, educational and logistical support. The aim is to replace existing Navy training aircraft that will have reached the end of their economic lives by the end of this decade. By developing an integrated training system with the Goshawk, the US Navy expects to

Wardley enters Swedish market

By Eric Short

WARDLEY INVESTMENT Services, the investment management arm of the Hongkong and Shanghai Banking Group, has expanded its activity in Sweden, becoming the first UK fund management group to penetrate the Swedish investment market. It has linked up with Gota Asset Management, the fund management division of Sweden's third largest private sector bank - Götorgsbank - to manage a Luxembourg-based offshore mutual fund available to individual Swedish, domestic and expatriate investors.

This move follows the link-up at the end of last year between Wardley and Intertanica Gestion to provide management to an Italian mutual fund that will invest world-wide. Sweden's relaxation of exchange controls is enabling the investment institutions to provide international investments on the local market. However, for the time being these institutions want international investment expertise from outside Sweden. Wardley secured the deal in the face of competition from other European and UK investment groups. The new fund - to be launched later this year - will have three sub-funds, covering both equity and bonds, with Wardley responsible for all investment except Swedish stocks. It is intended to expand the range of sub-funds in due course. Ms Susan Hazelwood, marketing manager of Wardley Investment Services International, said that as European countries progressively relaxed exchange controls, the group expected to see more such agreements set up, and further deals were in the pipeline.

NOTICE TO HOLDERS OF

DOWN FIRE AND MARINE INSURANCE COMPANY, LIMITED

Warrants to subscribe for shares of Common Stock of Down Fire and Marine Insurance Company, Limited issued in conjunction with an issue of U.S. \$70,000,000 4% per cent. Warrants Notes due 1988. Pursuant to Clause 3 and 4 of the Instrument dated 28th February, 1988 under which the above warrants were issued, notice is hereby given as follows: 1. On February 28, 1988 the Board of Directors of the Company resolved to make a distribution of shares of its Common Stock to the holders of the said warrants issued in Japan at the rate of 6.00 new shares for each share held. 2. Accordingly the subscription price of the warrants will be adjusted effective immediately after such record date. The subscription price in effect prior to such adjustment is \$10.00 per share of April 1, 1988 in Japan at the rate of 6.00 new shares for each share held. THE DOWN FIRE AND MARINE INSURANCE COMPANY, LIMITED By: The Bank of Tokyo as Administrator Agent. Dated: March 14, 1988.

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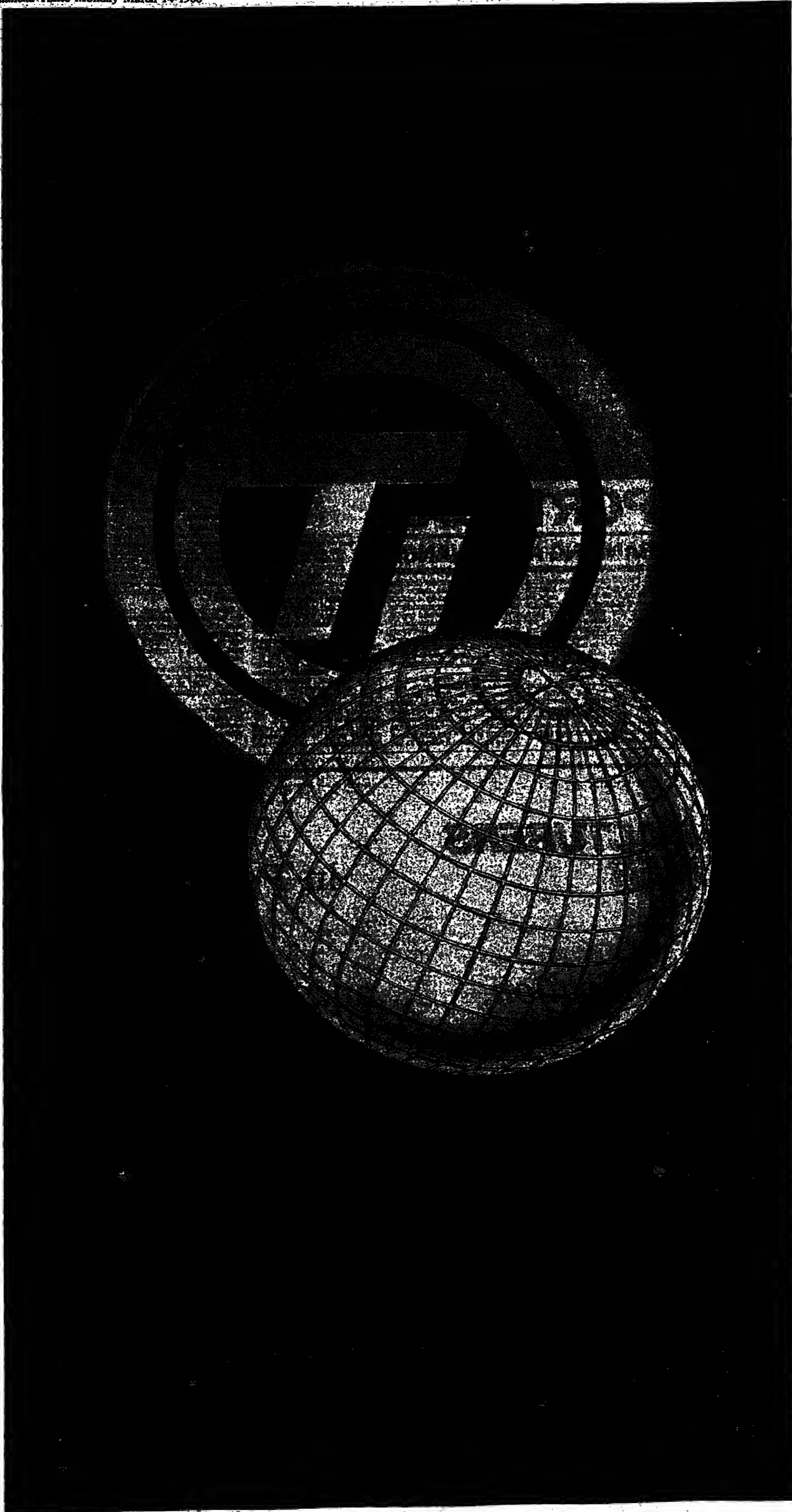
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- Earnings up 26.5% to 29.6p per share (1986: 23.4p per share)
- Recommended dividend for 1987 up 25% at 10p (1986: 8p)
- TI enters 1988 with zero debt poised for growth.



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FINANCIAL TIMES SURVEY

EC membership and strong economic growth have attracted considerable foreign investment, though credit ceilings are forcing companies to borrow abroad. Managers seek fewer government curbs and less of the ever-present red tape. Diana Smith reports.

Pleas to ease petty control

IT WAS LIKE OLD times. Protesting workers thronged the streets, rain-soaked commuters suffered through transport strikes, businessmen grumbled about bureaucratic incompetence, and the media chided the Government for its arrogant lethargy.

With the July 1987 election triumph of Prime Minister Anibal Cavaco Silva and his broad-spectrum Social Democrat (PSD) party, the 51 per cent of voters who backed the technocrat-turned politician, and many who did not vote PSD but privately welcomed majority rule after 13 years of yo-yo coalitions or minorities, hoped for something different.

They saw Mr Cavaco Silva as a man to cut clean through petty bureaucratic control that had resisted liberalisation and hindered dynamic growth.

They expected so much because they were promised so much - not just by a reformist platform but by 1986-87 when Mr Cavaco ran a no-nonsense, efficient minority government.

Voters obeyed the PSD's call for a majority immunising it against Parliamentary defeat and endemically short-lived government.

They waited starry-eyed for a new horizon to whisk through cobwebs like the 400 - count them -

400 separate slivers of legislation ruling investment incentives.

Business hoped for liberation from the rule of obsessively-legalistic minor officials who drew up flawed, excessively-detailed definitions of how activities should function then nagged at anyone who failed to obey them to the last dot on the i.

Union officials and workers, elated by real 1987 wage gains and an effective government, management and trade union confederation bargaining council, wanted continued smooth bargaining, more gains and official flexibility on proposed labour reforms making individual or collective dismissal less rigid.

The unions wanted firms broken on arbitrary individual sacking, but were ready to discuss general labour reforms. Dreams scoured as odd signals emanated from the Mark 2 Cavaco government.

In Parliament, the PSD treated its majority as licence to scorn consensus at the very time it should have begun negotiating with Socialists and Christian Democrats on the final essence, due this year, of pro-nationalisation traces from the revolutionary 1976 Constitution. This needs a two-thirds majority the PSD lacks on its own.

The Socialists, the second largest party, are now solidly behind their leader, Mr Vitor Constancia,



Picture: Humberto Delgado Square in Oporto

PORTUGAL BANKING AND FINANCE

after a shaky start; the Christian Democrats, once friends of the PSD, have rallied behind Mr Diogo Freitas do Amaral. Both accuse the PSD of dragging its feet on reforms, and overweening arrogance.

Dismayed businesses found some bureaucratic interference worsening and cynicism seeping in, epitomised by a withering disdain towards those not hand-picked by the new majority.

Unions saw the authorities target 1988 inflation at a 5 per cent level to which few outside government gave credit (the EC projects 6.8 per cent), then try to impose wage rises below targets discussed in 1987.

The powers seemed increasingly reluctant to seek consensus on matters of substance.

Archaic haughtiness was not what the fans had expected. Protests and strikes began and multiplied.

By mid-February, glowing from the EC's gift of an extra \$600bn (US\$3.6bn) to Portugal, once its poorest member but now, according to the OECD, better than Greece in mean income, Mr Cavaco Silva resumed his political sensitivities and began to listen - most urgently to moderate union leaders who then agreed to drop calls for a general strike and return to a bargaining table they had abandoned in anger.

He gave the PSD and Cabinet pep talks. To the public, he renewed vows of modernising reform "despite resistance of those who hamper progress."

Most importantly, he showed a will to seek consensus on important legislation.

But the voters' almost childlike faith in the Cavaco magic has evaporated, replaced by a scepticism that in the long run may be more adult, healthier and conducive to ballot box pressure for a sleeker administration. Next year brings local elections and a classic mid-term acid test of government standing amid (now) demoralised and less-organised opposition.

A widespread sense of anticlimax has detracted from real achievement in 1987 - inflation down from 20 per cent in 1982 to 9.4 per cent last year; lively GDP growth of 4 per cent; strong job creation with unemployment dropping below 8 per cent from a 12 per cent peak; dynamic 15 per

cent investment growth as industry rushed to modernise in time for the 1992 impact of the EC common market; and a buoyant external account.

The second year of EC membership (and voluminous funds for improvements in infrastructure) attracted foreign productive investment and a flood of portfolio investment while the stock market still beckoned before its crash.

A hot \$700m flooded Portugal and the Stock Exchange from abroad. It did wonders for the invisible account. By October the foreign exchange position was a dazzling, unprecedented \$3bn, gold reserves glowed brighter thanks to high market prices, and the net foreign debt was only \$1.5bn, of a gross foreign debt in dollars of \$6bn.

The Bank of Portugal could proudly point to early foreign debt redemptions last year and

more planned this year, with net new foreign borrowing of \$450m in Portugal's, not its creditors', favour. In other words, it was paying back more than it planned to take.

Despite a trade gap of \$2.8bn in November, stretching under the impact of inexorably-rising EC capital and consumer goods imports with which slower-rising Portuguese exports can only partially compete, the balance of payments on the current account ended 1987 in surplus - \$530m by November, an estimated \$700m by December, thanks not just to foreign investment but escalating tourism revenue (up 40 per cent in dollars), and emigrants' remittances, (up 20 per cent in dollars to nearly \$3bn).

On the home front, the too-hot money supply growth of 35 per cent in 1986 cooled to 2 per cent last year as money shifted into investment.

"Broad money" - liquid assets in public hands - cooled to 18 per cent growth last year, against 22.6 per cent in 1986.

Inflation-fueled growth of private consumption of 7 per cent began to taper off as punitive hire purchase interest of 25 per cent started hurting; 1988 has begun with more judicious personal spending.

Very high real interest of nearly 30 per cent on loans helps bank margins but not business borrowing. Many companies, as exchange controls soften under EC-imposed liberalisation (which the most dogged local businessmen cannot avoid) now borrow abroad, outside tough local credit ceilings.

These could ease were it not for the post-1975 nationalisation saga of a public sector borrowing requirement no longer the perilous 50 per cent of GDP of the past, but still a cumbersome 10 per cent.

The monstrous accumulated public debt (more than 60 per cent of GDP) is as awkward as crabgrass invading a suburban lawn.

Those who hoped for moving by rapid privatisation and civil service cuts may register two points:

- The Government's 1987 urge

to privatise fast was fuelled by an urge to make money on a stock market then booming, now limp;

- The Finance Minister, Mr Miguel Cadilhe, said recently it was "unrealistic" to expect wildly-nifty public spending cuts. "Dismissing civil servants," he said, chilling the veins of entrepreneurs haunted by red tape, "is politically unfeasible."

Back we go to shaky confidence in government willingness to decentralise.

The administration has done a creditable job of money management. People management is another matter, often distorted by a vision of people as "economic agents," it seemed loath until the tide turned so fiercely against it to heed the *corpopost*.

Until Mr Cavaco Silva himself discreetly began rowing back (while, as a proud, tense man, trying not to appear to yield to protest or pressure), his cohorts seemed to have adopted as their mantra his eight-year-old assertion: "I am never wrong and rarely have doubts."

Ignoring market-experienced voices also damaged a vital area of the economy - the Stock Exchange.

After failing to enliven sluggish clearing procedures, or curb blatant insider trading that preceded the November crash, the Government took steps that dashed rather than raised confidence in a bruised market.

As the crash began to hurt, Mr Cadilhe, whose Ministry runs a bureaucratically-administered stock market, told banks to buy and push up the price of shares that had fallen far enough in his view. Most ignored him.

The authorities then restlessly tinkered, removing then reimposing daily limits on price fluctuations - leaving operators and investors in persistent doubt over the next move.

Perpetual tinkering with the financial system draws ever-louder complaints. Like downstairs neighbours angrily waiting for the other shoe to drop, business waits, muscles tensed, for the next decree-law to drop.

It would prefer a game with set ground rules that is not vulnerable to a club secretary's order to switch procedure in mid-playings.

CONTENTS

The banks: Braced for arrival of the EC open market
Investment institutions: Fears that Government control will stay 2

Foreign investment: Strong confidence in the future as funds leap
Foreign banks: Making profits with discretion
Automation: An exercise in inter-bank cooperation 3

Stock market: Continuing suspense of a soap opera story

New institutional investors: Choices are diversifying
Savings banks: Surviving the consumer spending boom 4

Lending: Eager companies triple their turnover
Spanish-Portuguese links: Investment dissolving the old barriers 5

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- First to introduce the "CRISTAL" tender panel auction system for medium term escudo facilities. December 1986
- First foreign bank to transform its branch to full banking status under Portuguese law. November 1987
- First foreign-owned bank to float shares in the local market. December 1987
- First foreign-owned bank to be listed on the Lisbon and Oporto stock exchanges. December 1987

(Escudos millions)	1985	1986	1987
Total Net Assets	19,016	25,145	39,481
Total Loans	8,390	12,707	25,266
Capital Funds	1,909	2,778	9,506
* Net Income	453	868	1,502
Return on Net Av. Assets	3.62%	3.93%	4.65%
Return on Av. Equity	26.9%	37.1%	40.9%

* After taxes and allocations to provisions.

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PORTUGUESE BANKING AND FINANCE 2

Government credit limits are worrying the bankers

Braced for EC competition

PORTUGAL'S BANKS, both nationalised and private, reaped rich rewards from last year's exuberant stock market, increased liberalisation, lower inflation and the country's economic upswing.

agrees that government curbs are damaging. "We are not here to make a bread and butter living, we are here for sophisticated banking. Credit limits are a major obstacle to our development."

On the home front, BPA, responsible for roughly 20 per cent of commercial banking with 250 branches at home and offices from London to Macao, is working assiduously to present itself as the perfect candidate for forthcoming privatisations.

In two years it reduced staff by more than 5 per cent, increased its capital, stabilised loan losses, and pulled cash flow up to Es.6.5bn.

The euphoria of last year's profitmaking has begun to fade as the 1992 free market deadline approaches and the banks look hard at the government restrictions which bind them

half the economy over to the State after a left-wing coup in 1974, Besel is a star of Portugal's nationalised banks. Prudent management kept it free of a rash of bad debts following the decolonisation of African territories; innovative leadership almost doubled cashflow to a projected Es2bn in 1987.



Raul Capela: betting on an open market system

hired stock market specialists to develop services in the capital markets. "The former chairman of BPA, Mr Jorge Jardim Gonçalves, now energetically presides over the fastest-expanding new commercial bank, Banco Comercial Portugues (BCP), which successfully floated part of its shares in 1985, and is rapidly opening branches in Lisbon and Oporto - where 70 per cent of its upmarket business is done, and in smaller urban centres."

But with real privatisations just up the road and a genuinely liberalised financial market behind them, BPA has been cleaning house with a vengeance.

Investment institutions

Fears that control will stay

THIS YEAR will prove a rite of passage for Portugal's investment institutions as they face a roller stock market, privatisation and increased competition.

manipulation and upheaval on the international markets led to the crash last November.

Recovery may slow. In a move some interpret as over-protective, the Finance Ministry has made itself responsible for evaluating companies which want to launch Public Offers (OPVs).

an immediate course of privatisation and loosen control of the monetary market.

Much of last year's activity was checked by a soaring securities market. For example, MDM, recently acquired by one of its founders, Deutschebank which bought out the other two partners, Morgan Guaranty and the Melo family, doubled its investment in securities to Es1.6bn compared to Es900m in 1986.

Government attempts to regulate the market through price and volume limits have come under heavy fire from investment institutions. "Constant government tinkering does not allow the market to stabilise," Mr Mascarenhas says.

Portugal's own investment and merchant bankers, epitomised by the latest newcomer, Finantia, are unflustered by foreign competition.

Investment organisations have been denied entry to the inter-bank market and can do so themselves only through savings or scarce bank lines.

Perhaps the most spectacular player was Cif, Companhia de Investimentos e Servicos Financeiros, the ambitious investment company created in 1984. Cif increased its net profits five times over its 1986 figure of Es418m to reach Es2.7bn last year. It shows no signs of slowing down.

Government interference has not dampened investors' enthusiasm. "We will have to be more imaginative this year, to take advantage of existing savings capacity," Mr d'Almeida says.

Spanish and French capital has already made inroads, especially in consumer goods, textiles and clothing.

Mr Ribeiro Ferreira says: "We believe there will be a lot of cross-shareholding between Spain and Portugal. The two countries must complement each other to face EC competition."

Profile: Cif

Startling profit

THE NET PROFIT generated in 1987 by Cif (Companhia de Investimentos e Servicos Financeiros) was Es2.7bn (\$19.5m) - more than any profit earned by any local commercial bank.

Competition will be stiff. The newly-arrived Hispano Americano investment company, backed by Spain's second largest bank, Banco Hispano Americano, is already negotiating a factoring company, is involved in a pen-

ing design of new ventures - Cif produced a couple of dozen projects: factoring companies, leasing companies, regional development companies, investment companies, real estate mutual funds, mortgage companies, property management companies, pension fund management and insurance companies - some jammed in chronically-clogged bureaucratic streams awaiting if not a decree-law, at least a licence.

Cif was founder of Portugal's first unit trust, Fundo Invest, and partner with Lloyds Fund Management of the London-based \$40m Portugal Fund Ltd. Now it is preparing Capital Crescente, placements than it agreed to underwrite, led 86 private and 25 public placements.

Advertisement for Espirito Santo Financial Holding S.A. featuring the company logo, name, and contact information for various offices in Portugal, France, Switzerland, United States, Cayman Islands, and Spain.

PORTUGUESE BANKING AND FINANCE 4

Faith is strong that the stock market will recover

Gripping suspense of a soap opera story

MORE GRIPPING to an avid Portuguese public than the Brazilian soap opera that top the television ratings, the turbulent story of the Lisbon stock market has unfolded over the past year with all the cliff-hanging suspense and sudden reverses of fortune of classic melodrama.

Euphoric investors saw share prices rise like champagne bubbles by a dizzying 488 per cent in the two months preceding the Black Monday crash of October. But the reckoning they faced was harsher than on any other equity market in the world as indexes plunged in subsequent weeks to a level almost two-thirds below the peak.

The collapse has traumatised a vulnerable market where most investors are estimated to have suffered substantial losses of capital as well as unrealised profits. Prices today rarely rise above the level of last June, when the vicious ascent began, and trading has fallen to between one-fifth and one-tenth of the volume reached at the height of stock market fever.

Intriguing subplots have developed to enliven the drama, including a government inquiry into alleged irregularities in share issues by the country's largest holding company, Sonae. Anxious investors milling under the vaulted arches of the 18th century Lisbon Stock Exchange, or Bolsa, and the illicit trading of share certificates in cafes continue to add a splash of exotic colour.

But Lisbon trading volumes of below \$400m (\$2.9m) a session - less than daily dealings in many single stocks in London - and little more than a tenth of that in the tiny Oporto exchange, today provide a thin diet for the flood of stock market television programmes, newspaper supplements and specialist publications spawned during the excitement of last summer.

Faith is strong, however, that somewhere over the rainbow a happy ending lies in store.

"The Bolsa has played a central role over the past two years in a massive transfer of wealth from private savers to entrepreneurs able to use capital for economic

development," says investment strategist Joao Bandeira. More than 120 companies which have entered the market since 1985 have found the cash previously lacking to industry for expansion and productive investment.

But that professionals are confident the Bolsa will recover this power to stimulate economic growth after a painful adjustment to post-crash realities.

Mr Bandeira says "Optimism that the overall prospects of the economy are sound, that company profits are forecast to increase 40 per cent in 1988, that many companies with excellent growth potential are trading at low prices, and that an incredible 90 per cent of the nation's savings is still tied up in time deposits, the future looks extremely bright."

How soon and how successfully Portugal's equity market can struggle back to its feet depends largely on the path the Government sets for modernisation. Up to now, the Finance Ministry has been widely criticised for acting too timidly and too late with minor adjustments to trading mechanisms that fail to address the central flaws in the system.

Prime Minister Anibal Cavaco Silva commented recently that people were playing the Lisbon stock market before October "like a lottery you always win." Critics believe that limiting government action before the crash to vague warnings was singularly ineffective in cooling speculation.

According to one specialist, satisfying tremendous demand by issuing stock indirectly owned by the Government would have been the best way of dampening the excitement.

Delay after the crash in abolishing a percentage limit on daily price fluctuations gave the managers of European equity funds time to take profits in Lisbon, to balance their losses on other markets, aggravating the crisis in Portugal.

The Government has also come under fire for holding to a December 1987 deadline for abolishing tax incentives for share issues, despite the crash. This drove companies to go through with previously-planned issues in

a depressed market, dumping most shares on the underwriting table.

New guidelines for the Bolsa will emerge over the next few months with the implementation of a government reform package. This plan is to prepare the market for the Social Democrats' privatisation programme that will test both the confidence of badly-shaken investors and the ability of the system to handle large volumes of new share offerings.

Mr Alvaro Damascio, president of the Lisbon stock exchange, says the measures will include moves toward computerised settlement to overcome bottlenecks in the system; the setting up of independent brokerage houses to augment the nine officially-appointed brokers working on the Lisbon exchange; more strict, EC-stipulated requirements for companies seeking quotation; the creation of private portfolio management companies, and an extension of the scope of fund management companies.

These will be allowed to manage more than one fund and, more importantly, launch investment trusts, or close-ended funds, that will bring more stability to a market where existing unit trusts, or open-ended funds, have suspended redemptions several times because of the volatile supply and demand.

However, many financial managers believe the proposals lack a crucial stimulus for demand, such as calling for greater stockholdings by insurance companies and pension funds, currently required to maintain only 5 per cent of their funds in shares, or re-introducing tax incentives for stock purchases.

"The Government's main error is to see the equity market as a mere extension of the commercial banking system," Mr Bandeira says. "During a crisis the banks understandably turn away because it is not their central business. Developing merchant banks and other institutions whose life is wrapped up in the future of stock trading would be the natural way to assure the strength of the market."

Peter Wise

A CACHE under the mattress or passing time deposit are no longer the only way to save in Portugal. Choices for small, medium or institutional savers and investors have radically diversified.

However, Portugal is slower than its neighbour, EC partner and once equally-conservative Spain, in creating new products - not for want of trying by professionals well versed in the plethora of instruments offered abroad to the savvy saver.

The innovators now peering the Portuguese scene are like a field of fisky racehorses restrained at the starter's gate because inexperienced stewards are still muddled in the back office trying to work what a race is, how to control its speed and how to decide who is fit to enter.

For "stewards" read the legion of bureaucrats cranking out the latest set of decree-laws ruling the financial sector with due largesse, trained by 400 years of colonialism and centralised rule to decreasing the pace of everything that moves - assuming the red tape is slack enough for it to move.

Take unit trusts, pioneered in mid-1986 by Invest, followed in 1987 by Fipor, Unifundo, Multiper and Valor Mais and soon to be joined by Fundinter. Well tested in other lands, Unit Trusts in Portugal are ruled like every financial innovation by specific decrees.

Out in the wide world where markets are entrusted to marketeers, the ratio of a customer's unit trust purchase is calculated in fractions or multiples of units - your \$5000 buys you 8.6 units or whatever the appropriate portion.

In Portugal the people who drew up unit trust legislation forgot the fractions. Innocent unit trust managers issued certificates for 2.5 or 7.5 units. They were told sternly this was illegal.

Told that unit trusts need fractions as well as the multiples for which the law provides, the bureaucrats insisted their decrees-law be followed to the letter. Multiples only it is.

Managers have stopped trying to explain that multiples are well - multiples of fractions - so if one is legal the other must be.

Catch-22 apart, Unit Trusts brought strong institutional investment to a difficult embryonic market, with portfolios judiciously mixed with stocks and bonds, now worth some \$850m (\$642m).

Obliged by law to invest no more than half their portfolios in stock, the unit trust managers are even more conservative owing to the market's raw immaturity and vulnerability to traumas like last year's Black Monday.

They have held ratios to between 60 and 80 per cent bonds and 40 to 20 per cent stocks, con-

New institutional investors

Choices diversify

concentrating on emerging blue chip stocks finding a place on a now-quieter but also less-risky market, and studiously avoiding the unknown companies of unclear performance flouted in the brief 1987 boom.

Even so, the crash on the Portuguese stock market from grossly-unrealistic share prices to November 1987 stasis led to some problems.

Not a few were caused by panic and local ignorance of what conservative unit trusts are for - sustained investment growth, not very short-term liquidity financing.

Customers in the early days rushed into unit trusts as if they

were short-term money market Treasury Bills. A run on redemptions was threatened when the market suddenly deflated.

Three months later, after strategic suspension of redemptions to some cases and holding back on investment until they could see how the market would go, the unit trusts are settling in. Their customers are now clearer about what they have bought.

Unifundo has now introduced a new small saver scheme, Unipoupanca. Customers can leave standing banker's orders for a small monthly investment - not less than \$25,000 (\$20) for an adult, \$2,000 (\$14) for a child - in Unifundo units.

Meanwhile, real estate mutual funds, a variant on unit trusts, are just getting under way. One of the first, Inovest, run by Deutsche Bank's MDM, the Banco Fiporo e Sotomayor, Banco Portugues de Investimento, Credit Franco Portugues, Credito Fiedral and Imperio Insurance Company, is launching itself with an Estim portfolio.

It has taken an improvement in the quality of Portuguese real estate to make such funds possible: their emergence is accompanied by the birth of Property Management companies specialising in upmarket business or residential property.

The next major new local insti-

tutional investors to delve into the stock and bond market will be management companies of new pension schemes for private or public sector companies now starting up, run by MDM and the newcomer Deca whose front runners are McKinsey Stuart and which is involved in the management of Unifundo.

Other products are inching along the bureaucratic pipeline waiting to be ministerially-approved in a liberalising (operators hope) package of decree laws that the Finance Minister vows will appear in the next three months: portfolio management companies, multi-fund unit trust management, allowing a firm to handle a mix of trusts - high and low-risk, close-ended funds and stock brokerage firms (as opposed to individual brokers with no minimum capital requirement now operating).

In advance of this legislation, the first money market broker, Fincor, backed by the large French brokers Finacor, has opened shop - for now impeded by a decree law that keeps it off the foreign exchange market, though this is an intrinsic part of any fully-designed money market - to a largely advisory capacity.

The field gets bigger every day. The runners are getting a little skittish when stewards insist on defining how they can walk before they let them run.

Diana Smith

PORTUGAL'S UNIT TRUSTS

Unifundo - Started June 8 1987. Backers: Barolays. Portfolio value: \$25m.
 Valor Mais - Started June 22 1987. Backers: Banco Totta e Acores. Portfolio value: \$25m.
 Multiper - Started October 15 1987. Backers: Banco Espirito Santo e Comercial de Lisboa, Banco de Fomento Nacional, Sociedade de Banques Sises, MDM, Bonanca Insurance Co. Portfolio value: \$27m.
 Fundinter - Start up due June 1988. Backers: Banco Borges e Branco, Banque Nationale de Paris, Fidelidade Insurance Co. Initial Portfolio value: \$7.5m.

Savings banks are surviving the spending boom

Diligent savers

THE PORTUGUESE, working at home or abroad, are diligent savers. Despite economic concern that consumption in the fast-growing economy is close to overheating, with an ever-increasing volume of fridges, cars, stereos, video recorders or washing machines being sucked into the home, savings remain relatively undented.

The modern savings bank in Portugal has roots going back well over a century, although savings institutions run by religious authorities date from the 18th century.

Today the biggest is the state savings bank, the Caixa Geral de Depósitos, accounting for 75 per cent of all savings bank business, 25 per cent of all deposits throughout the banking system while losing 26 per cent of all credit.

The remaining 25 per cent of the savings sector is shared between the Credito Fiedral Portugues, which largely finances real estate and mutual associations, the largest of which is Montepio Geral/ Caixa Economica

da Lisboa. One of the largest regional ones, the Caixa Economica do Funchal on Madeira, recently transformed itself into Banif, a commercial bank.

The state's Caixa Geral de Depósitos, "the Caixa", towers above the field. In 1987 profit of \$250m is as large as that of all the other financial institutions operating in the market put together, and a 62.5 per cent increase on the 1986 figure.

It is the custodian of Government deposits such as the Treasury accounts, and the founding capital of new companies, and handles bankruptcies. It has a central role in mortgage credit (it was the source of two-thirds of all mortgages last year) and the financing of housing construction.

But the Caixa's principal objective is to fund investment with medium and long-term loans to the civil service and publicly-owned industry, fisheries and agriculture, trade and infrastructure development.

Since 1983, the Caixa, on behalf of the European Investment

Bank, has granted loans for small and medium-sized enterprises in industrial and tourism sectors. It emphasises priority areas such as environmental improvement, energy conservation or development of renewable energy resources.

Total deposits were \$1.575bn, 13.2 per cent up on 1986 - a rather smaller gain than the 30 per cent increase achieved in 1985-86 partly due to the rise of alternative investment opportunities.

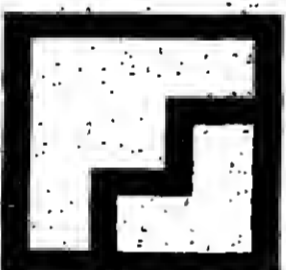
This factor has also affected credit, already under pressure from officially-imposed credit ceilings - a sore point with small businesses - although some relaxation is expected. However, mortgage credit issued in 1987 was up by \$940m, substantially less than the \$650m increase the previous year.

The bank continues to develop new products, like the certificates of deposit. These carry a high minimum value of \$50m and are aimed mainly at companies or high income individuals. They have been in circulation

Continued on page 5



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PORTUGUESE BANKING AND FINANCE 5

From a modest base the sector has suddenly mushroomed to take a 5 per cent share of the investment pie

Eager leasing companies triple their turnover

PORTUGAL'S leasing companies, having acquired a taste for the possible in a small regulated market, have developed a voracious appetite for business.

From a forlorn Estlin start six years ago, leasing plugged away, reaching a relatively respectable Es19.6bn by the end of 1986.

Last year Portugal's seven leasing companies tripled their 1986 turnover, did more than Estlin in business, and enlarged their share of the investment pie to 5 per cent.

Portugal's economic boom attracted a 17 per cent increase in investment in 1987. A variety of alluring tax incentives accounted for much of leasing's new-found prosperity.

By law leasing in Portugal is limited to financial leasing, that is, company investment. For now the Government's inflation control means some discouragement of individual consumption, while not rebuffing badly-needed investment.

Mr Luis Ferreira, of the association of leasing companies and who is general manager of Sofinloc, one of the top two leasing

companies, considers that when the economy is more robust, the market will open up further.

In a country famous for sunbathing red tape, leasing companies have found that their trump card is speedy service.

"Leasing's success comes from the type of service it provides. Clients want fast, simple service, an alternative to bureaucratic delays," says Charles Lange of Euroleasing, whose volume of new business, concentrated in Lisbon and Oporto, increased 170 per cent last year to roughly Es1.2bn.

The leasing companies were launched in Portugal in the early 1980s. Their main shareholders were international banks which wanted a stake in Portugal's future, and major national banks. Bank links provide leasing companies with a large proportion of their business.

This symbiosis boosted last year's leasing bonanza after government-imposed credit ceilings forced banks to restrict lending and recommend alternatives. Leasing was an attractive alternative.

However, Leasingest, the market leader, feels it is time to loosen bank apron strings and establish a strong, independent client-winning network.

Clients want fast, simple service, an alternative to bureaucratic delays. The companies are pushing for more flexible terms, write-off values and periods of payments, and want to be allowed to obtain funds from interbank markets

Mr Alexandre Pinhal, the general manager, says: "Our strategy is to establish operations around the country, not just along the industrially-developed coastline."

For the moment legislation keeps this highly profitable business in the hands of motor companies' credit purchasing programmes and out of the lessor's grasp.

Leasing companies are pushing for more flexible terms, write-off values and periods of payments. Funding, already troublesome

restricting them to getting funds from banks, share issues or shareholders, and be allowed to buy from interbank markets.

Leasing in Portugal is generally confined to small ticket items. Lessors are reluctant to take on large equipment credit risk, partly because the Bank of Portugal prohibits any one leasing company from servicing any one client for an amount over 75 per cent of the leasing company's capital. Big tickets (more than Es 400m), such as high-cost medical

equipment, have been carried out by a consortium of lessors.

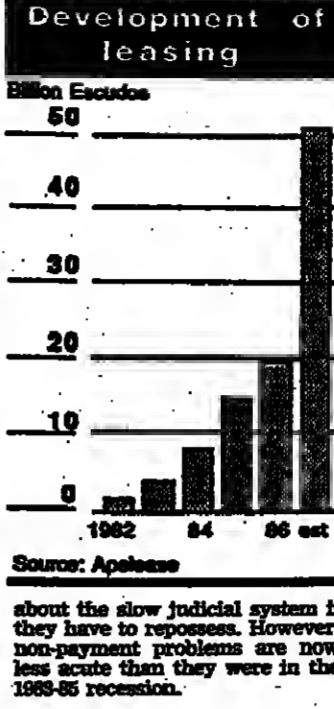
Among the areas of strongest growth last year were transport goods (ranging from company cars to heavy-duty trucks), computer equipment, equipment for manufacturing industries and civil construction supplies. So far, almost all clients have exercised their option to buy.

Although operating leasing has yet to be approved, equipment suppliers offer a parallel renting service. Some leasing companies feel the operating market has just begun to develop, as business has just begun to renew its input.

Others would like to add operative leasing, buyback arrangements with suppliers, remarketing agreements and residual value buy-outs to their list of services to meet future competition.

Lessors have preferred low-risk clients to potentially higher business volume. Some attribute this to the inherited conservative banking mentality; most leasing company managers are former bankers.

Lessors are also uncomfortable



The most exciting sector last year was real estate. Backed by Portugal's largest savings bank, Caixa Geral de Depositos, Imoleasing, the country's only real estate leasing company, tripled new business to Es2.1bn in 1987 from the Es 755m total it registered in 1986. It predicts growth of 60 to 75 per cent through 1988-1989.

Office space and warehouses accounted for roughly 70 per cent of Imoleasing's operations, focussed on the urban centres of Lisbon, Oporto, Coimbra and sections of the Algarve tourist resorts.

But business could be even better. Imoleasing feels that the legislation needs some adjustments. These include simpler contracts, lease-backs, early buy-outs by the clients and easier rules for real estate leasing in the tourist sector.

Imoleasing will not rule the real estate roost for long. Two new companies are expected to move into the market this year; more will probably follow. Increased competition should balance the market and allow com-

panies to expand to include larger industrial properties by pooling their efforts.

All told, leasing is expected to grow by 50 to 60 per cent this year. Several new companies are tipped to enter the market. "Competition, which drove the volume of business up but profit margin down, will get stronger," says Mr Ferreira.

Companies are preparing for the fight. Sofinloc is already considering diversifying; Leasingest's shareholders are about to expand into real estate.

Directed by young talent, most leasing companies love the fast pace. "As we are small companies, we are very flexible and can follow market changes," says Mr Jose Gomes da Costa of Euroleasing.

However, one lessor warns, the 1992 deadline for the wide-open EC market will "come as a great shock if the Bank of Portugal does not shake off its overbearing paternalism and over-rigid control, and accept what must happen to the economy."

Sharon Behn

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Spanish-Portuguese links

Investment and joint ventures dissolving the old barriers

PORTUGUESE TRAVELLERS will continue to lose their composure whenever a Spanish air hostess refers to a Lisbon-Madrid trip as a domestic flight. And they are never likely to accept a linguistic explanation of why they understand Spanish but their own tongue appears to baffle their Iberian neighbours.

However, more tangible barriers between the two countries are rapidly dissolving as a new economic relationship flourishes within the EC to dispel centuries of mutual distrust when Spain and Portugal lived back to back, respectively disdainful and apprehensive of each other.

Trade has boomed since most protective barriers were abolished when the two countries joined the Community in 1986. "Businessmen have led the way in overcoming old antagonisms and bringing the two countries closer together," says Vasco Corredor da Fonseca, a specialist in Iberian relations.

"They are showing Portugal how to look positively at the opportunities and advantages of having an economically powerful neighbour, instead of going on the defensive."

Political developments have kept pace with industry as the two governments engaged in tough and protracted negotiations to resolve a series of thorny issues, among them fishing rights, and the razing of a motorway linking Portugal's industrial north with the rest of Europe.

Madrid's fears that third-country products could escape Spanish tariffs by passing through Portugal - which pays no duty on industrial exports to Spain - have been allayed by a rule-of-origin agreement determining a minimum Portuguese input of 30 to 40 per cent value-added.

The approximation of Spain and Portugal's economies is nothing approaching that of Britain and Ireland or France and Belgium, but it is inevitable that a similar relationship will develop.

At the same time, Spanish investors anxious to take advantage of Portugal's lower labour costs and greater export experience are providing capital and intermediate technology for the expansion of Portuguese industry.

Joint ventures with Spanish companies are also providing Portuguese exporters with the distribution networks and sales structures they lacked in a difficult Spanish market.

Banking facilities are being developed to support the increase in bilateral trade. The Banco Portugues do Atlantico (BPA) Portugal's largest bank, has been granted permission to operate a full branch in Madrid, joining representative offices opened there by the Banco de Fomento Nacional and Banco Espirito Santo.

Spain's second largest banking group, Hispano Americano, set up an investment company in Lisbon last year, and the giant Banco de Bilbao recently received permission for a similar company in Lisbon.

For years, Banco Exterior and Banco Central have sought a licence to operate in Portugal, but the only trade-off so far has been one Portuguese bank branch (BPA) for two Spanish investment companies, leaving Exterior and Central still patiently queuing.

"Portugal's yardstick is the impact each bank will have on the other country's economy," says one banker.

Peter Wise

Savings buoyant against spending

Continued from page 4

per cent of all savings business and, while busily expending, has focused on construction finance and tourism development.

"The building business in Portugal is going to be very good. We want to work in interesting operations because a lot of our clients in the building trade are working in the tourism areas, mainly the Algarve, and they are selling to foreign buyers," says Vitor Ruivo, Montepio's president.

He confirms that British building societies are already offering loans in the Algarve, not only to purchase buildings but also for timeshare deals. "We are the only bank that has financed timeshare properties and we have developed good know-how. We think we could do that in the UK or Germany because they are beginning to buy here."

Montepio has over 1m accounts. Total deposits for 1987 stood at Es117.97bn (8908m), an increase of Es4,224bn, while issued credit climbed Es16,027bn to Es108.46bn.

While Montepio does not want to change its traditional association ownership, nor its traditional base with the small saver, it does want the legislation changed to allow for more freedom of operation. "Our idea is to do as the British banks have done, and sell other products, not only money but insurance, travel agency ser-

Montepio is already on the diversification road. It hopes to create a merchant bank, has with permission started two insurance companies, and intends to operate pension funds.

"We want a synergy of operations. If we offer a construction loan, the borrower is obliged to take out insurance; this is a good central way for them to do it."

Both the Caixa and Montepio foresee some consolidation in the sector under pressure from the increasingly brisk diversification. Montepio has already absorbed one small bank from Abrantes and is in discussion with another in the Azores.

But with the prospect of free establishment in Portugal for any savings institution in the EC less than five years away, there is no prospect of things quietening down and competition is assured.

Akwe Amosu

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A computerised game of chicken



ANTHONY HARRIS in Washington

YOU MIGHT THINK that the US has enough problems with debt, deficit and difficult partners to sustain a good deal of economic hot air production, but at the moment the only hot topic seems to be rather an old one, last October's crash. There is not much else to talk about. The current situation looks quite good, the politicians have nothing of consequence to say and the market is quiet.

The crash, on the other hand, is still good for a lively argument among practitioners, politicians or academics. It is not even clear whether it was a near-disaster, or President Reagan's latest stroke of luck. The current wisdom is that it will depress consumer demand by a maximum of 1 per cent through 1988, thus leaving room for a timely improvement in the trade balance without the need for any difficult political decisions.

Mr Alan Greenspan of the Fed recently felt compelled to deny before Congress that he had actually been a very good thing. But it certainly has been for him. His management of the crisis, which he described in beautifully flat language for the Senate Banking Committee's hearings on the affair, has given him an instant charisma which it might otherwise have taken years to establish - although, as he modestly stresses, he was simply doing the basic job of any central banker. His views will therefore be influential, and very sensible they are.

But it is also important not to draw wrong conclusions from it. Mr Greenspan threw a polite wet blanket over some of the current nonsense about computers and derivative markets being dangerous to themselves. They are merely new ways of doing what investors have always been trying to do to run their profits to the limit and sell at the top. All that technology achieved was to permit a fall in one day, which took two days, without computers or stock index futures, in 1929. "We must be careful not to confuse symptoms with causes," as he said.

There is a little more to it than that, though. There is still something of a mystique about computers, especially if you have one and the other fellow hasn't. The most sensible study of the crash which I have yet seen, by Professor Robert Shiller of Yale, points out that only about a tenth of the institutions were using computer trading programmes. These seem to have started life as comparatively crude affairs, triggered off by fairly big movements in prices.

Their sell signals became so predictable, and caused such sharp market movements, that the real sophisticates started using anti-insurance programmes, designed to buy when the insurance programmes were in electronic panic.

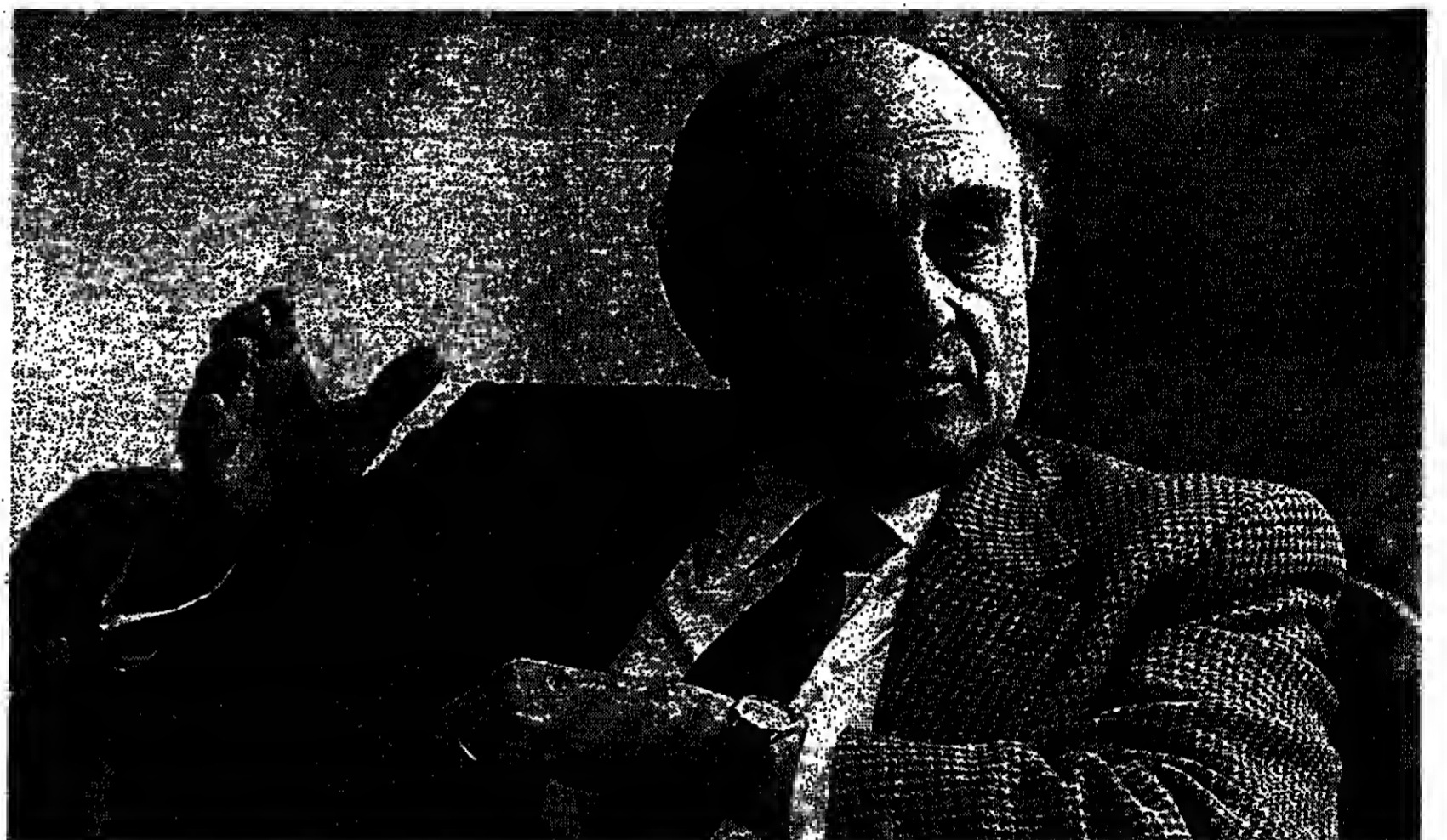
Called an illusion of liquidity - the belief among the insurers that the market would be able to execute their sell orders when the time came. But the implication of this, that the fall would have been less if the market had been truly liquid, is not obvious. I prefer Mr Greenspan's first shot: the possession of a programme made the institutions more reckless than they would otherwise have been. These were especially prudent institutions, it should be remembered. The naturally reckless do not spend a fortune on insurance. That leads to a relatively comforting conclusion: the programmes have no doubt been changed to run things a good deal less close to the edge. Burnt fingers and balanced portfolios will do more than new rules to prevent future trouble.

Actually surveyed some hundreds of investors to find out what made them nervous. Panic was in the air, nurtured by forbidding forecasts from such authorities as Mr Stephen Marris (ex-OECD) and Mr Ralph Bryant of the Brookings Institution, who called his own study of the adjustment problem "The Pit and the Pendulum". Asking for it, you might say. Hair shirts are out of fashion at the moment, despite the best efforts of the Harvard School of Festschism. The Administration is campaigning early with a very boring display of self-congratulation. In fact it seems that all members of the Cabinet are using the same speech notes.

INTERVIEW

The turbulent aristocrat

David Marsh talks to Otto Lambsdorff, West Germany's political bogeyman



OTTO FRIEDRICH Wilhelm von der Wenge Graf Lambsdorff is the perpetual enfant terrible of West German politics. Although he says, with a characteristic mixture of grin and scowl, that he finds neither part of that appellation flattering, no other politician in the West German capital appears to be driven by quite the same restlessness as the aristocratic former Economics Minister.

regarded with a respect not entirely free of suspicion by the conservative parties with which the FDP now governs. His position as the trade unions' bogeyman has been strengthened by his criticism of the way steelworkers in Duisburg chose to protest against the planned closure of Krupp's Rhenish steel plant - they downed tools and halted traffic. Faced with a series of abusive phone calls, including threats to his life, Lambsdorff has taken court action against Der Spiegel magazine to prevent publication of his private telephone number.

Talking intently in his Bonn office, beneath a larger-than-life portrait of Bismarck, he says the experience did have some positive aspects. It demonstrated the support he has among his FDP colleagues and gave him "a bit more distance and calm" in relation to the politicians in Bonn. And the succession of jobs he has since had on company boards have provided him with greater earnings than he would have enjoyed as Economics Minister.

Der Graf (the Count), who is the great nephew of a former Foreign Minister of Czarist Russia, has lost one empire and is yet to find another. Four years ago he became the chief casualty of the so-called Flick affair - he was driven from the Economics Ministry job after facing charges of accepting illegal party contributions from the industrial group. Mr Lambsdorff, 61, is now parliamentary spokesman on economic affairs for the liberal Free Democratic Party (FDP), the junior partner in the centre-right Bonn coalition, and he is preparing for perhaps his final chance of a full-scale political comeback. He has always defended free market economic policies, which are no longer particularly in favour in Bonn. "More market, less state" is his favourite rallying call.

PERSONAL FILE
1928: Born December 28
1947-1950: Trained as a lawyer
1951-1952: Joined Free Democratic Party
1952-1971: Banking and brokerage activities, ending up as general manager of the private bank Trikont and Barchardt
1971-77: Board member of Victoria insurance company
1972: Elected member of the Bundestag
1977-84: Federal Economics Minister under Chancellors Schmidt and Kohl. Resigned over the Flick affair
1984: FDP parliamentary spokesman on economic affairs

Yet a senior Bonn official, who worked closely with him at the ministry, hints that the opposition to the Flick affair was not just a "Prussian partisan" who was more hurt - both personally and for his family - by the long-running scandal than is generally thought. "He is thinner skinned than you think," the official says. Mr Lambsdorff himself stresses that he is interested only in the FDP chairmanship. On no condition, he says, will he return to the Economics Ministry - "I did this for six and a half years, and one shouldn't try for a repeat performance."

He has the social policy committee of the Christian Democratic Union; he has the retailers' association, which is against changing the law on shopping hours; he has the unions, who do not want Saturday working; and the churches, who protest against the smallest move towards work on Sundays.

Now that Bonn has lost the opportunity to stimulate the West German economy through tax cuts, Mr Lambsdorff is concentrating his fire on the Government's lack of drive in deregulating the economy. He hails Japan as an example which the Federal Republic should follow in areas like privatisation and cutting losses in state industries. "Japan Airlines is floated on the bourse. With us, just look at the discussions over (privatising) Lufthansa."

He says the main reason why no alternative jobs are available to the Ruhr steelworkers, who face redundancy as plants close, is that "this country is over-regulated. Jobs cannot be created in an environment of inflexibility, of high costs and of labour markets where you can't take any risks because any employees who are hired cannot be made redundant without very high costs. Each regulation by itself makes sense, but the sum across a thousand areas is like a net laid over the country, which people find impossible to tackle - and that's why there are no jobs."

Whatsoever the strains on the Kohl coalition, Mr Lambsdorff says they are not comparable with the last period of the Schmidt government in 1981/82, when the FDP was perpetually at loggerheads with the SPD over economic and defence policies. With those memories in mind, he rules out any switch of FDP allegiance back to the SPD after the next general election in 1990. "I see in economic, social and finance policies, as well as in areas of foreign and defence policy, no basis for co-operation with the SPD."

That message may offer a small measure of consolation to Messrs Kohl and Stoltenberg. But if the irreverent Graf Lambsdorff becomes FDP party chairman, life for the conservative elements of the coalition is likely to be even more uncomfortable than it is now.

JUSTINIAN

THE WAY lawyers approach the problem of causation is, as one would expect, thoroughly pragmatic. Both in science and philosophy, cause has proved difficult to define. But the law is interested in tracing physical phenomena only in so far as they indicate responsibility in a particular individual or legal person. A medical inquiry must conclude that the cause of death in a road accident was multiple fractures to the skull, while a legal inquiry might decide that the cause of death was the driver's negligence.

Judging causation and liability

on broad, common-sense lines, rather than by any scientific analysis that may prove all too subtle for the pragmatic lawyer. Hence, the law asks the simple question: "Was the conduct of the defendant a substantial factor in bringing about the final result?" There may be a variety of negligent acts by the wrong-doer in performing a duty to the victim, but one or more of those acts must be shown to have substantially caused the victim's injury. The further question for the courts is always: who has the burden of establishing causation?

Other. The action against the Health Authority alleged that the RLF had been caused by an excess of oxygen tension in the blood stream. This, it was claimed, was attributable to lack of proper skill and care in the management of the baby's oxygen supply. The claim of negligence concerned the day and a half of his life. The standard medical practice is to pass a catheter through the umbilical artery into the aorta so that the level of partial pressure of oxygen could be measured by an electric sensor at the tip of, and by blood samples from an aperture in, the catheter. It was also standard practice to check the location of the sensor by X-ray after the insertion of the catheter.

excess oxygen did or did not cause or contribute to the RLF suffered by this baby. The occurrence of RLF following a failure to take a necessary precaution to prevent oxygen causing RLF, however, provided no evidence and raised no presumption that it was excess oxygen rather than one or more of five other factors which could cause or contribute to RLF. Since the trial judge had not resolved the conflict of medical evidence, there was no alternative but to allow the appeal and order a retrial.

The House of Lords did, however, provide some clearer guidelines as to the approach which courts should adopt. In the process the Law Lords explained a decision of their own in 1973. In that case, an employee worked in a brick kiln in hot and dusty conditions, where dust adhered to his sweaty skin. The employers had not provided adequate washing facilities; hence, the workman had brought home with his body coated in brick dust. He subsequently contracted dermatitis caused by the brick dust, although the precise mechanism of causation was unknown. But the medical evidence was to the effect that the provision of showers at the place of work would have materially reduced the risk of dermatitis. The workman failed in his action in the lower courts because he had not discharged the burden of proof of causation. But in the House of Lords he won. It was the differing reasoning of the Law Lords on that occasion which had caused difficulties to trial judges that have now been set at rest.

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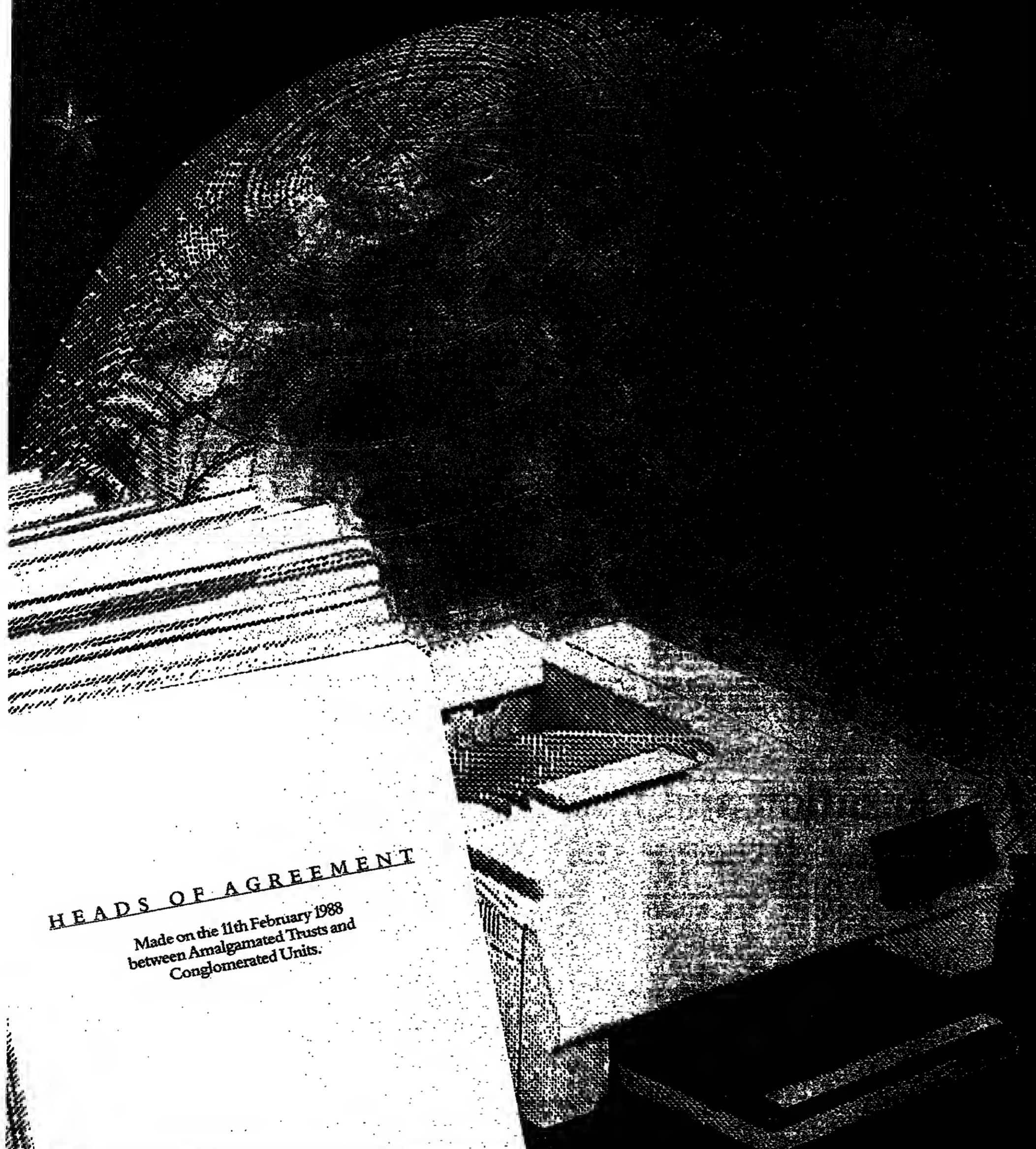
Notice to the holders of US\$20,000,000, 5 percent convertible bonds 2,000

NOTICE IS HEREBY GIVEN TO THE HOLDERS OF ABOVE BONDS THAT the Board of Directors Meeting of the Company, held on March 2, 1988, resolved to issue NEW SHARES under the following terms and conditions:

- Form of shares: Ordinary shares in registered form.
- Number of shares: 1,900,000 shares including free distribution of 800,000 shares.
- Issuing Method: 1,100,000 shares to be allocated at the price of 13,600 Korean Won per share and free distribution of 800,000 shares to be allocated at par (5,000 Korean Won).
- Allocation of new shares: 220,000 shares of the new shares shall be allocated for the subscription of employees of the company according to the law on fostering the capital market in Korea, and the remaining 1,680,000 shares including free distribution of 800,000 shares shall be allocated to the shareholders registered on March 28, 1988 at 17:00 in the proportion of 0.06330935 share per one share (0.05755395 share per one share for free distribution).
- Record date: March 28, 1988.
- Subscription period: May 9, 1988 - May 10, 1988.
- Payment Date: May 12, 1988.
- Others: Fractions of shares and unsubscribed shares shall be disposed by the Resolution of Board of Directors Meeting.

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arts g

ARTS

Eugene Onegin/Edinburgh

David Murray

Like the Royal Opera, Scottish Opera has revived Chalkovsky's Onegin in Russian - with the advantage of a Russian singer in the title role.

The visiting hero is the Leningrad baritone Sergei Leiferkus, joining the company for the third time.

Like the Royal Opera, Scottish Opera has revived Chalkovsky's Onegin in Russian - with the advantage of a Russian singer in the title role.

Sergei Leiferkus as Eugene Onegin

Savannah Bay/Battersea Arts

Martin Hoyle

With a sense of timing that illustrates a welcome return to the dramatic form, the Arts Council has announced a staggering cut of 24 per cent in its funding to Foco Novo just as that company is presenting the British premiere of a play by one of the world's leading writers with two of the most intelligent actresses to have graced the London stage.

Not that this important event takes place in the West End or on one of our classic stages. This touring company is dedicated to taking quality writing, whatever its provenance, to areas perhaps not the intimate stamping-ground of the mandarins of 105 Piccadilly.

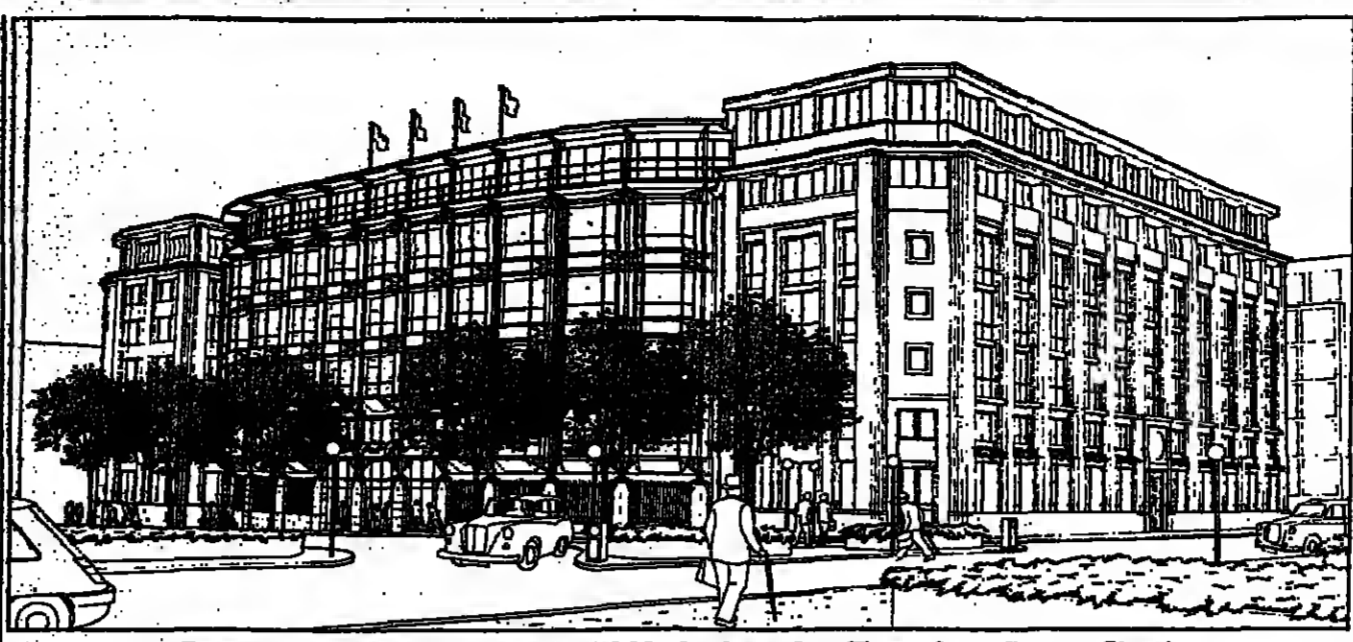
"You are the daughter of the child that died," says the older woman, as if peering through a mist. She recounts a story, anxiously prompted by the girl who obviously knows it already, of a 16-year-old in the sun and the sea who found a love so intense that, after giving birth to a child, only a self-willed death was left.

day" as, for the first time, she takes a woman's side at the end of the tale. Throughout, the plotting together of memories, with the hint that some may be make-believe or wishful thinking, recalls many of Mme Duras' screenplays from Hiroshima mon amour on.

Susan Todd's direction takes agonising risks with the audience's patience and the players' concentration by leaving stretches of action without dialogue as the women wander round the set or the girl drapes her grandmother with the pink crack fabric of her profession. Chamber music by Schubert and the bitter-sweet Gallic jingle of a piano waltz intensify the atmosphere.

The risks come off, thanks to the acting. Faith Brook, a ludicrously under-used actress, with her high cheekbones, aristocratic nose and wide Grecian-mask mouth, beautifully captures the tacit vulnerability and neurotic charm of the old actress remembering her daughter, Alexandra Mathis's straightforward attack is sensitive without lapsing into falseness. Iona McLeish's design, an oval space lapped by a sea of polished reflecting metal, is lit by Geraint Pugh in response to the slightest change in mood. A large audience was the still, quietest and most attentive I can remember for British. And at The Place on Friday night, as part of that theatre's "Spring Loaded" season, the dance crackled with energy

It is some comment upon the changing attitudes and patterns in British life that Leeds should be recognised as a significant centre of dance. Thanks to the enlightened attitudes of its educational authorities, such schools as Harrogate Middle and Intake High have blazed a path of dance teaching and creativity that has produced a generation of dancers of exceptional interest.



Perspective view of the new central block of Bracken House from Cannon Street

Architecture/Colin Amery

New look for Bracken House

At a time when there is so much public attention in London on the plans for the surroundings of St Paul's Cathedral, it is a pleasure to preview a scheme that offers a new future for one of the major landmarks of the area - Bracken House, the home of this newspaper until 1988.

Bracken House was sold to the Obayashi Corporation, the Japanese development and construction group, by the owners of the Financial Times. Pearson plc in June 1987. In August 1987 the Secretary of State for the Environment announced the listing of Bracken House, and English Heritage recommended a Grade II status.

future of modernism. They would find it difficult to isolate their targets today. The source for Bracken House is generally considered to be the Palazzo Carignano in Turin, designed by that genius of the last stages of high Italian Baroque, Giancarlo Galvani (1624-1683).

Before they sold the building Pearson invited a short list of five architects to prepare proposals for Bracken House: Arup Associates; Richard Rogers Partnership; Stirling Wilford Associates; Michael Hopkins and Partners; and John Outram Associates.

A Touch of the Poet/Comedy

Martin Hoyle

Michael Covey welcomed this foray by Eugene O'Neill into Shavian historical swashbuckling (to be deliberately deflated, of course) when it appeared last month at the Young Vic. His reservations centred on David Thackeray's direction in the round.

Now promoted - if promotion it be - to the West End, the play is staidly presented in a conventional proscenium setting whose only oddity is that doors both stage left and right apparently lead to the same upstairs quarters. We see the exterior of the first floor overhanging the action in the tavern dining-room; and note the late-burning light in the sick-room of the wealthy young Yankee that the innkeeper's daughter is determined to marry.

The innkeeper is grandiloquent Cornelius Melody, an ancestor of those debonair, self-absorbed fantasists epitomised by O'Neill in James Tyrone, the ageing madame told in Long Day's Journey into Night.

If the slightly arbitrary plotting, emphasised by an awful lot



Vanessa Redgrave and Timothy Dalton

St John Passion/St John's

Richard Fairman

Times have changed since the days (not so long ago) when the Choir of King's College, Cambridge, used to perform their Bach with Baroque instruments and traditional orchestras.

For the choir itself the boom in "authentic" performances has not been entirely good news. There are now a number of small, professional choirs who have taken over the work that King's used to have to itself, and they do it with such astonishing virtuosity that no choir made up of trebles and relatively inexperienced student voices has much hope of touching them.

Saleroom/Antony Thorncroft

Botanical debut

The auction houses are on such a treadmill of accepting, cataloguing, promoting and selling works of art that they rarely have the time or inclination to re-think their procedures.

Last week decorative textiles, aimed directly at the decorator market, was born; in New York commercial real estate is a heavyweight entrant on March 24, while on Wednesday botanical watercolours makes a popular entry. This is an unusual auction in offering items produced by both professional artists and the talented amateur, with prices ranging from a few pounds to \$5,000. Most date from the 18th and 19th century.

Phoenix Dance Company/The Place

Clement Crisp

Further illuminate the powerful dance personalities of the cast. A short piece about transpe was acute in observation, and danced with knockabout humour by Mr James, Edward Lynch and Gary Simpson.

weight build, long line and high extensions, an exceptional lightness that seem to flow like air can be seen dapper, airborne, or fluid as he cuts his way through the dance. Here is a rare and brilliant stylist.

But the entire Phoenix ensemble seems a corporate expression of sure and pertinent talent, and it merits a more extended London season. The combination of prowess and rhythmic panache, of social experience made theatrically alert and of well-constrained movement personalities, with an obvious integrity of manner, make for something uniquely satisfying in the dance theatre. They deserve, prospective sponsors please note, every encouragement and success.

Arts guide

ISLE OF MAN

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MONDAY 16TH MAY 1988

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FINANCIAL TIMES LONDON'S BUSINESS NEWSPAPER

Music

PARIS

Francisco Araiza recital, Irwin Gage piano (Mon). Théâtre de l'Assommoir (8 42 27). I Solisti Veneti conducted by Claudio Scimone: Vivaldi, Hummel, Mozart (Mon). Salle Gaveaux (45 82 20 20). Ensemble Orchestral Conducted by Armin Jordan, vocal ensemble Piquepaille, Lis de France Victoria choir conducted by Michel Piquepaille: Jean-Louis Florent, Gabriel Faure (Tue). Salle Pleyel (45 82 20 20).

ITALY

Milano: Teatro alla Scala: Gidon Kremer and friends playing Lockenham (80 81 96)(Mon). Firenze: Teatro Comunale Colin Davis conducting the Orchestra dei Bayerischen Rundfunks, Tchaikovsky, Hindemith, Cleveland Quartet, Beethoven (Tue and Thur). 07 73 230). Roma: Auditorium in via della Conciliazione: Vladimir Spivakov conducting Haydn and Tchaikovsky (Mon and Tue). Orchestra dei Bayerischen Rundfunks conducted by Colin Davis, Tchaikovsky, Hindemith and Brahms (Thur). (85 41 949). Roma: Auditorio di Giuliana (Via Cavallotti 82/A): The Marco, Louis and Christophe Panfiloni trio playing Haydn, Mozart and Mendelssohn. (Thur) 08 75 9880.

NETHERLANDS

Amsterdam, Concertgebouw. The Netherlands Philharmonic conducted by Hartmut Haenchen, with Sabine Meyer, clarinet; Bach, Mozart, Liszt, Schubert (Tue). Concertgebouw Orchestra, with Isabelle van Keulen: Ratzing, Prokofiev, Strauss (Wed). Concertgebouw Orchestra, with Ann Morgan, mezzo, accompanied by David Selig: Tchaikovsky, Schubert, Thomas Wolf, Mahler, Scriabin, Ravel (Wed). The Tokyo Quartet: Beethoven, Ysaïya, Schubert (Thur). 01 83 49).

TOKYO

Yomiuri Nippon Symphony Orchestra, conductor Heinz Roger. Mozart (Mon); Beethoven (Thur). Suntory Hall (26 818). Gerhart Hetzel (violin) with the Tokyo Metropolitan Symphony Orchestra, conducted by Akeo Watanabe. Mozart, Brahms, Shostakovich, Tokyo Radio Kankin. (Wed). (822 0277). Mischa Malaky (cello) with NHK Symphony Orchestra. Programme includes Beethoven Cello Concerto (Wed, Thur). NHK Hall, Shibuya (866 1781). Chamber Orchestra of Europe conducted by Claudio Abbado: Beethoven (Wed, Thur). NHK Hall, Shibuya (866 1010).

"SIMPLY don't know where you get the idea from that everything is fine in the Scottish education system," says Michael Forsyth, the Scottish Education Minister.

James Buxton examines the Scottish education minister's attempt to reform an entrenched system



Mr Forsyth tackles a prickly problem

This means challenging an education establishment that draws its strengths from a very long tradition. Scots have proved their education system, recalling that it was the 16th century religious reformer John Knox who first ordained that there should be a school in every village.

Mr Forsyth acknowledges that the Scottish system faces less drastic problems than the English one. But he points out that the favourable picture of the system is usually painted by "the input side" of education.

As an important consumer of the system, the Confederation of British Industry in Scotland complains that youngsters who leave school without going on to further education often have to be given remedial training by their employers.

Mr Forsyth's proposals trigger an enormous campaign of opposition, led by the Educational Institute of Scotland (EIS), the principal teachers' union, and by the predominantly Labour-controlled local authorities.

There was no equivalent in Scotland of the anguished debate on educational standards which began south of the border in the mid-1970s.

Even so Mr Forsyth faces a much more self-confident educational establishment in Scotland than Mr Baker confronts.

The World Economy

No rush to balance the US current account

By Norbert Walter

DIAGNOSES of the world economy have a consensus that the current account deficits of the US and the surpluses of Japan and Europe cannot go on forever.

For the most part, it is taken for granted that the American current account should be in balance by about the mid-1990s.

Calculations quickly show, however, what serious implications a rapid phasing out of the US current account deficit would have for its trading partners.

A recession imposed by Europe is politically unacceptable to the US. The Europeans (with the West Germans to the fore) find it unrealistic that they should achieve expansion of 2.5 per cent instead of the 2 per cent average of the last five years.

Letters to the Editor

From the Deputy Chairman of the Stock Exchange: Sir, Mr John Fontana's letter (March 5), expresses concern over delayed settlement and suggests that "action by the authorities should be imperative."

Action taken on delayed settlements: ing fines, restrictions on trading, and other penalties. As a result of this work the outstanding settlement position has been reduced substantially.

From Mr A. MacKenzie: Sir, Bridget Bloom's article ("Unlovely as a Tree", March 10) clearly demonstrates the Forestry Commission's inability to respond to changing market conditions.

How can a forestry policy adapt to such changes in market conditions? A. MacKenzie, Corran House, 12 Eden Close, Winton, Chelsea

From Tony Banks MP: Sir, I find it difficult to agree with the arguments advanced in your editorial (March 9) that the US Government wants the removal of General Noriega on the grounds of ethical considerations and the military's stranglehold on power in Panama.

It would be ironic, would it not, if the result of the Big Bang and of 1982 led to British firms being acquired rather than doing the acquiring? Guy de Jonquieres's article and the remarks from various City luminaries which he quotes reveal that this is a very real danger.

From Mr Bryan Cassidy MEP: Sir, Guy de Jonquieres's assessment of "the City's" preparedness for 1992 (March 1) makes disturbing reading.

Small corporate clients in West Germany will have to face. During a market study on purchasing criteria for industrial carpets, the senior buyer for interiors of a major German bank was interviewed. He declared quite openly that criteria such as price or quality of a carpet for a large administrative building of the bank were totally unimportant.

Forestry policy see-saw: When first set up, the Commission's policy was twofold. First, to replenish the forest resource of the country which had for centuries been depleted by mismanagement.

Even if the BEQ requires German banks to limit their shareholdings in industry this may have no effect on the special ties which link German banks with their customers.

US policy in Panama: The Forestry Commission has too many masters with too many conflicts of interest. One cannot protect wildlife with import reductions.

It is true that the Confederation of British Industry in Scotland complains that youngsters who leave school without going on to further education often have to be given remedial training by their employers.

Britain should be leading, not lagging behind, in the race to 1992: If Britain's financial services are to take full advantage of the liberalisation of markets, a more positive approach is needed.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday, March 14 1988

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INTERNATIONAL BONDS

Eurosterling bonds snatch defeat from victory again

THE SPOTLIGHT fell on the sterling sector of the Eurobond market last week, as the pound climbed on the foreign exchange after the UK Government's decision to let it soar through the DM3 barrier on Monday.

Through confusion over what the move actually meant for government policy was unsettling, the currency's rise nevertheless boosted the gilt market and provided a favourable setting for the Eurosterling new issue market.

However, the Eurobond market in its familiar way managed to snatch defeat from victory by launching too many new issues too quickly: £525m worth of them, and all with five-year maturities.

Admittedly, the bonds for Barclays Bank Finance and Ford Credit Funding met a fair reception, the one because of the retail appeal of Ford's name and the other mainly because of its size, £250m, which held the promise of liquidity.

But severe indignation set in with the appearance of the two bonds for UK building societies,

National & Provincial and the Halifax, in rapid succession on Thursday morning. This was despite the fact that neither bond was considered aggressively priced.

The moment dealers spotted them, they marked prices in both the Eurosterling secondary market and the primary market down by about 1/4 percentage point. Yield margins over gilts shot out by up to 10 basis points.

This reaction provided further evidence of the market's growing aversion to building society bonds.

The problem is that the societies have already issued a pile of Eurosterling bonds since they were first allowed to tap the sterling floating-rate note sector in 1985, and the indications are that they will issue an awful lot more.

Intense competition in the UK mortgage market is putting them under pressure to expand their loan books. Their ability to do so has been improved by the inflow of retail deposits since the stock market crash. But this increase in retail funds also increases the

amount they can raise in the wholesale markets.

Each of the larger societies can raise up to 40 per cent of its total liabilities by wholesale means. At least some of this funding is likely to be carried out in the Eurobond market.

Perhaps if the societies chose to issue in large amounts, their issues would meet a firmer reception, since they would then at least have the advantage of liquidity. But in fact they are much more likely to tap the market a little and often.

This is partly because they are required to sweep all the proceeds of an issue into floating-rate sterling immediately. The sums that can be swapped all at one go in the swap market are limited.

The continual threat of further supply undermines demand for building society bonds because yield margins over gilts, though they may recover in the interim, are always liable to widen out the next time a window opens in the swap market, and the building societies pile in.

At the same time, most of the

societies have fixed and fairly demanding cost-of-funds targets - which cannot be met by deals in the FRN market at the moment. So their fixed-rate issues always tend to be bunched around the times when a really good swap opportunity opens up.

They thus have a built-in tendency to spoil one another's market.

The appearance of the issue for the Halifax within half-an-hour of the National & Provincial's bond was the most extreme example of this tendency: the market had seen so far.

If they had convincingly managed to expand the investor base for their paper, the situation would not be so bad. But, despite strenuous efforts by the societies to explain who they are, dealers still say Continental investors are not really interested.

So the pool of potential investors is still mostly made up of the banks, corporates and general insurance companies in the UK. Other UK institutions are looking for longer-dated bonds.

No-one is suggesting investors

have actually reached the limits of their capacity to buy building society paper, yet there is concern that they are beginning to suffer from what one market observer calls the "stamp collector's syndrome." If one page of the album is already made up of the same sort of penny stamps, the prospect of starting another identical page in the album is rather boring.

Elsewhere in the market, the European currency unit was providing a focus of new issue managers' attention, despite disconcerting strains within the European Monetary System arising from the dollar's weakening against the DM-Mark.

The Ecu sector has been enjoying a modest revival this year after a long period of decline, with successful deals for such borrowers as Banque Paribas and Comptoir d'Escompte and Austria being brought to market. Last week, Union Bank of Switzerland (Securities) attempted to achieve the same success with a bond for the European Investment Bank, but priced it too opti-

mistically.

Still, the market was well underpinned by demand from European institutions, which have been the main takers of Ecu bonds this year.

Prices have been driven steadily upwards over the last two months, thanks to a combination of lack of supply of new paper and some switching into the Ecu market out of West German domestic bonds after last November's announcement that they would be subject to a 10 per cent withholding tax from next year.

Indeed, dealers say the Ecu market now looks historically expensive when set against the theoretical Ecu yield (the aggregate of government bond yields in the different currencies making up the Ecu).

Some suggest switching back into the West German government bond market, arguing it has overdiscounted the impact of withholding tax.

Clare Pearson

EUROCREDITS

Takeover finance returns to the centre stage

TAKEOVER FINANCE again dominated the international loans market last week. By their aggressive underwriting of a \$2.3bn financing to support Pirelli in its hostile bid for Firestone, two Swiss banks - Swiss Bank Corporation and Credit Suisse - gave notice that US banks are not going to have it all their own way in arranging acquisition finance.

Elsewhere, further evidence emerged that sovereign and quasi-sovereign borrowers are having to pay more to raise funds from international banks.

Investment, the Italian regional development agency, is raising Ecu100m in a seven-year revolving credit. The margin over London interbank offered rate is 15 basis points for the first five years and 18.75 after that, with a

5 basis point participation fee. Lead managers are Banque Indosuez, Istituto Bancario San Paolo di Torino and Dai-ichi Kangyo Bank.

Its previous borrowing, for Ecu75m, carried a 10 basis point margin. Although that had a shorter maturity and a different structure, bankers reckon leveler is still paying more than it would have done six months ago.

The difference appears to be due to a new unwillingness among Japanese banks to take on low margin assets, possibly as they assess the impact of the current moves by central banks towards harmonising international bank capital standards.

Spanish borrowers may disappoint those bankers who had been expecting a financing bonanza this year, after last year

when they were effectively barred from the market because of the troubles of Fesa, the electric utility.

Sevillana, another Spanish electricity supplier, told bankers in London on Friday that it has no plans for foreign borrowing this year. Yet another, Iberdruero, may decide to refinance about \$10m, but is unlikely to do much more.

After the \$200m credit to raise new finance for Fenesa was finally closed last week after a slow syndication, Hidrola is expected to be the only significant user among Spanish utilities of new foreign financing. Its new money needs are estimated at \$400m from abroad this year.

Banks' ardour to cement relationships with corporate clients continues to result in competitive

Primary Market	US\$	£	FRF	Other
US\$	2,048.2	341.8	482.1	6,449.5
£	879.2	15.0	125.0	7,228.5
FRF	1,411.1	15.1	298.3	211.1
Other	2,921.8	48.1	303.8	455.2

Secondary Market	US\$	£	FRF	Other
US\$	28,018.8	2,283.5	3,543.9	4,813.1
£	17,775.5	95.8	1,482.4	21,281.7
FRF	2,921.8	1,015.8	3,790.0	2,257.7

Week to March 10, 1988	US\$	£	FRF	Total
US\$	11,311.4	20,408.5	41,921.9	73,641.8
£	13,891.1	21,743.8	25,642.2	61,277.1
FRF	19,299.9	28,861.3	34,124.7	82,285.9

Week to March 10, 1988 Source: AIBD

carries an annual facility fee of 5 basis points. A margin of 10 basis points is payable if the committed part is drawn, and a utilisation fee of 2 1/2 basis points if more than half used. Lead managers are being invited to the £25m level for a fee of six basis points.

County NatWest has arranged a five-year \$100m note issuance facility for the Australian Gas Light Company, the sole supplier of natural gas to New South Wales. Banks will underwrite \$100m.

It is also arranging a £75m, five-year multi-option facility for Rosobank, the UK property developer.

Terms on both transactions will be disclosed when syndication starts.

Orion Royal Bank is raising a

\$100m five-year term loan for Central Capital Corporation, the Canadian financial services group. It carries a 30 basis point margin for three years and a 37 1/2 basis point margin after that.

Nederlandse Waterschapbank, making use of recent liberalisation by the Dutch central bank, appointed two dealers for a F1 250m programme of medium-term notes, with a minimum two-year maturity. They are Algemene Bank Nederland and SBCI.

Svenska Handelsbanken's London branch is to have a 100m Euro-certificate of deposit programme, arranged by Yamachi International, with Daiwa Europe and Svenska itself also acting as dealers.

Stephen Fidler

Salzgitter advances to DM65m despite collapse in turnover

BY DAVID GOODHART IN BONN

SALZGITTER, the state-owned company which is one of the restructuring success stories of the West German steel and shipbuilding industries, has reported an increase in profits to DM85m (\$89m) for 1988-87.

The improved profit figure, up from DM61m in 1985-86 and from a loss of DM422m in 1983-84, comes despite a drop in turnover from DM11.06bn to DM9.91bn.

It also comes despite a sharp drop in the gross profit of the steel and transport division from DM96m to DM41m. This was more than compensated for by the engineering, shipbuilding and rail division, which pushed up gross profit from DM23m to DM37m, and the machinery and components division, where gross profit rose from DM19m to DM37m.

The steel and transport division was hit by falling volume and prices as well as the lower dollar. Salzgitter was also hurt by the weakening of trade with Comecon countries, which account for more than one-third of its exports.

Exports were up in 1986-87 to 36 per cent of turnover. Cash flow was down from DM800m to DM650m thanks to some extraordinary writedowns. Investment was also down slightly.

But Mr Pieper said the balance sheet was strong and, with more than DM1bn in cash, he was actively looking for a substantial acquisition to shift the emphasis of the group further away from its roots.

Navigation Mixte ahead

BY GEORGE GRAHAM IN PARIS

NAVIGATION MIXTE, the diversified French holding company, raised profits last year by 22 per cent to FF950.0m (\$105m), despite a halving of earnings at its Via Banque banking subsidiary and write-offs on its investment portfolio in the wake of the stock market crash.

The company announced a dividend of FF18.50 a share plus a raised profits tax credit, increasing its distribution by 8.8 per cent.

Via Banque, in which Navigation Mixte has a 50.5 per cent stake, saw operating profits stagnate, though total net profits fell to FF123.8m from FF262.3m.

This announcement appears as a matter of record only.

SYDBANK

U.S. \$100,000,000
Euro-Certificates of Deposit Programme

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U.S. \$30,000,000
Standby Revolving Credit Facility

Arranger: Chase Investment Bank
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Facility, Issuing and Paying Agent:
The Chase Manhattan Bank, N.A.

March, 1988

Banco di Sicilia, London Branch
Cassa di Risparmio di Genova e Imperia
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New Issue

Montreal Trust
MONTREAL TRUSTCO INC.

Can. \$75,000,000
10% Debentures Due March 3, 1993
Issue Price 100 1/8%

Bank of Montreal Capital Markets Limited

Banque Bruxelles Lambert S.A. Banque Internationale à Luxembourg S.A.
Crédit Industriel et Commercial de Paris Crédit Lyonnais
Daiwa Europe Limited Generale Bank
Société Générale Sumitomo Finance International
Swiss Cantobank (International) Yamachi International (Europe) Limited

March, 1988

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Tenneco sheds 3,000 Case IH jobs

BY JAMES BUCHAN IN NEW YORK
TENNECO, the big Houston conglomerate which is suffering from a fall in its main energy and farm equipment markets, has announced it will cut 3,000 jobs at its Case IH subsidiary...

which they sometimes cannot sell. A special charge of \$250m to settle these contracts helped plunge Tenneco to a loss for 1987 of \$218m on revenues of \$14.80bn. Because of its unwieldy structure and depressed stock price, Tenneco has been repeatedly touted as a candidate for takeover or bust-up...

Mr Richard Tucker, president, told securities analysts in San Francisco that the additional money would come from the sale of "drabs and drabs" in the company but would not elaborate. Mobil sold Montgomery Ward to the Chicago-based retailer's management last week for about \$3.8bn...

US futures industry tries to forget past

By Deborah Hargreaves in Boca Raton

US FUTURES industry officials confined their morbid dissection of October's stock market crash last week amid the gingerbread-house setting of Florida's exclusive Boca Raton club. Secure in their conviction that much of the blame for the stock market crash can be laid at the door of the New York Stock Exchange, US futures executives were putting a brave face on the drooping volumes of their own stock index products.

Long Island Lighting takes write-down

BY JANET BUSH IN NEW YORK

THE LONG Island Lighting Company (Llico) is taking a \$1.35bn write-down on its investments in three nuclear power stations. Llico will take a \$1.12bn write-down for the Shoreham plant, \$199m for its share in the Nine Mile Point 2 plant in New York State and \$23m for its

Service Commission that Llico had improperly spent \$1.35bn on the Shoreham nuclear plant. The company also reported a 14.8 per cent fall in 1987 profits to \$269.5m or \$1.73 a share from \$316.7m or \$2.13 in 1986. Revenues rose 6 per cent to \$2.1bn.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuance, Amount, Maturity, Av. life, Coupon, Price, Book runner, Offer yield. Includes sections for US DOLLARS, CANADIAN DOLLARS, AUSTRALIAN DOLLARS, D-MARKS, SWISS FRANCES, ECUS, DANISH KROWER, BELGIAN FRANCS, LUXEMBOURG FRANCS, YEN.

Expansion sweetens Suchard

JACOBS SUCHARD, the Swiss coffee, food and confectionery maker, has reported a sharp increase in 1987 profits and turnover, helped by a string of acquisitions including E.J. Brach of the US and Cote d'Or of Belgium. Net profit rose by almost 30 per cent to a record SFr265m (\$193.5m) on turnover up 17 per cent to SFr6.10bn.

Hernandez quits First Boston

MR MICHAEL HERNANDEZ, a managing director and head of the public finance department at First Boston, the Wall Street investment bank, has left the firm "to pursue other interests." Mr Hernandez's departure follows last week's defection of Mr Laurence Fink, head of First Boston's mortgage finance department, to join Blackstone Group, the investment banking firm headed by Mr Peter Peterson, a former US Secretary of Commerce.

General Electric. He is credited with having strengthened First Boston's public finance department. Mr Carl Eifler, a managing director at the firm who was recently named co-head of First Boston's mortgage and asset finance groups, will replace Mr Hernandez, the firm said. First Boston recently reported that it had lost between \$10m and \$50m before tax because of problems in its mortgage trading operations. The firm has said, however, that Mr Fink's departure had nothing to do with the losses.

Hultquist heads Morgan Stanley UK

BY CLARE PEARSON
MORGAN STANLEY, the US investment bank, has announced that Mr Timothy Hultquist will take over in April as head of its London office following the resignation of Mr Archibald Cox last month. Mr Hultquist, 37, is currently head of the firm's global foreign exchange business in New York and he will continue to hold this post in the UK as well as taking overall responsibility for the London office. A managing director of the firm, he built up its substantial

foreign exchange department almost from nothing after his move from First National Bank of Chicago in 1982. Mr Parker Gilbert, Morgan Stanley's chairman, said foreign exchange business would remain centred in New York. Mr Hultquist's managerial qualities could benefit all areas of the London operation, he said. Mr Cox's departure after 11 years in London prompted speculation that the autonomy of the London operation was being eroded by its parent in New York. Under his guidance, the London office had expanded to nearly 1,000 out of a total Morgan Stanley workforce of 6,500. But Mr Gilbert said the firm had long been moving towards a more integrated basis. Mr Hultquist's arrival would not mean a change of strategy in London, where 10 managing directors maintain a high degree of day-to-day responsibility. Staffing levels were, in fact, expected to expand modestly in 1988.

The futures markets have responded responsibly to the crash," stressed Mr Leo Melamed, special counsel to the Chicago Mercantile Exchange, who kept up his trading position in Chicago throughout the convention with a portable telephone and price quote machine. Mr Melamed charged that the US securities markets have yet to make any kind of reasonable reform effort in the wake of the crash. The New York Stock Exchange was not there to make its own case, having abruptly declined an invitation to attend the conference.

In an impassioned plea for US regulators not to regulate the futures industry out of business, Mr Melamed warned of the dangers of pushing trade into an ever-ready foreign market. "I've taken a step back from the process of reform that's before us and I look at it in awe and in fear," he groaned, "I suggest we stop blaming the market and let the private sector look at a correction." In the rhetoric surrounding October's market plunge, US futures exchanges were urged to co-ordinate their own reforms with those in the securities industry. At the same time, they recognise the need to co-operate with the stock exchanges in a process of information-sharing. In an unspoken agreement to avoid referring to the crash as a "crash," conference speakers doggedly spoke of October's "volatility" or market "break."

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INTERNATIONAL CAPITAL MARKETS

TAX REFORM

Austrian package causes concern

AUSTRIA'S NEW tax reform package, agreed a few days ago by the Socialist-led coalition Government, has caused considerable concern in the capital markets. The package was designed to make the system more efficient, cut the number of exemptions and lower income tax. The new tax rates on dividends, however, have created considerable uncertainty in the securities market. Under the new scheme the Quotensteuer, or withholding tax on dividends will be increased by 5 per cent to 25 per cent. This appears to contradict the Government's policy of trying to expand the securities market, principally through the partial sell-off of state-owned companies. Since only between 1.5 and 2 per cent of the Austrian population of 7.5m own shares, Finance Ministry officials agree that raising the tax might add to the small investor's naturally cautious view towards equities. Other aspects of the new scheme for corporate taxation, could also adversely affect the expansion of the securities market. Under the old system, profits were taxed at 55 per cent, and at 27.5 per cent if paid out as dividends. Under the new scheme, both will now be uniformly taxed at 30 per cent. The new corporation tax is very good for companies which retain their reserves within the company, says one banker, "but it also means that companies will pay out less in dividends."

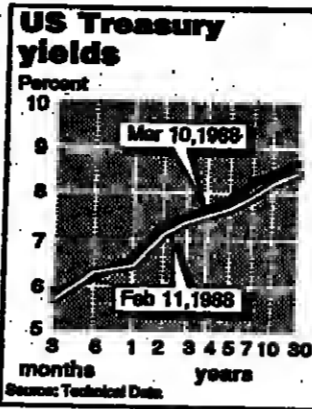
Under the old system, if one company held a minimum of 25 per cent in another, the second company could pay dividends to the first company taxed at 27.5 per cent - half the standard rate of 55 per cent. The new tax measures change this picture considerably. Whether or not the second company retains its profits, the tax rate charged will be 30 per cent. Bankers argue that one consequence will be to make dividend yields on the Vienna stock exchange lower. "Under the old system, some companies were paying out 100 per cent ratios in one year. I think this will now be reduced to around 30 or 40 per cent," said one banker. Financial analysts also argue that an opportunity to expand the corporate capital base was lost when the Government decided not to reform the system under which companies can obtain credit very cheaply. Austrian companies have in the past been able borrow at several percentage points below the prime rate, with the Government subsidising the difference.

Judy Dempsey

US MONEY AND CREDIT

Oil and the dollar haunt bonds

TWO OLD chestnuts came back to haunt the US Treasury bond market last week - oil prices and the dollar. Some moderately encouraging figures on Friday, showing subdued producer price inflation and sluggish retail sales, buoyed prices at the end of the week, raising the yield on the Treasury's benchmark 10-year constant long bond back to around 8.5 per cent, compared with more than 8.55 per cent earlier in the week. However, given the fact that prices had been consistently weak since the previous Friday's news of an unexpected jump in employment, the extent of the rebound on Friday was not impressive and seemed mostly to consist of short-covering. The producer prices and retail sales figures added little to what the market already knew: that producer price inflation remains subdued and retail sales have not been weak enough to kindle hopes of a genuinely weak economy and lower interest rates. The Federal Reserve has, in any case, made it clear that no easing is in prospect in the short term. One of the underpinnings to a more relaxed attitude towards inflation recently has been the softness of oil prices. There is a substantial supply overhang from last year and both Organisation of Petroleum Exporting Countries and non-OPEC producers have been over-producing. Crude oil prices had fallen to 16-month lows but rebounded above \$18 a barrel on Friday.



Source: Financial Data

Much the more fascinating development last week was the rebirth of the foreign exchange market, which has hardly functioned as a free market since central banks of the Group of Seven countries started their current policy of aggressive intervention at the beginning of the year. Last week, however, foreign exchange dealers caught a whiff of action once again. With no warning (it has been suggested that not only did Mr James Baker, US Treasury Secretary, not know that British exchange rate policy was being shifted but did the most senior Treasury official), sterling was suddenly allowed to rise above DM2.00. A 7 p.p.m. movement in the sterling exchange rate may not look very significant if the Bank of England steps in this week to stop its rise, yet it is dramatic by comparison with the 5 p.p.m. range of the past few months. It is the effect on broader perceptions in currency markets which could prove a key factor in the bond market in coming weeks. The dollar has been on the agenda since Christmas, now it is back on. Not for months has anybody heard a top official talk about allowing market forces - or foreign exchange dealers - to hold sway; yet that is exactly what Mrs Margaret Thatcher told Parliament last week. What started as specific weakness against the pound had by the end of the week spread to an air of general dollar vulnerability, which contributed to the depressed state of bond prices. The pound's sudden rise revived broader concerns about currency stability. More generally, markets were unnerved by the suggestion that all may not be sweetness and light within the G7. Relations between the US and Britain had already been strained last year when Mr Nigel Lawson, the Chancellor of the Exchequer, had exhorted the US to raise its discount rate. One currency economist in New York commented after last week's events: "Lawson will have to wear a steel helmet next time he visits Washington."

Neither the situation with commodity prices nor currencies has developed to a point where the bond market should worry unduly. However, given deep uncertainties about the direction of the US economy, particularly this week when the latest US trade figures are released and are generally expected to show a slight widening of the deficit, any added concern is unwelcome. THIS WEEK sees the release of a series of key economic indicators. Here they are, with consensus forecasts compiled by Money Market Services of Redwood, California: Business inventories in January (Monday) are expected to have risen by between 0.6 per cent and 0.5 per cent. Industrial production in February (Wednesday) is expected to have been sluggish. The median forecast is for a rise of 0.1 per cent with estimates ranging from a fall of 0.2 per cent to a rise of 0.5 per cent. Housing starts for February (Wednesday) are seen totalling 1.63m units compared with 1.33m in January. Capacity utilisation (Thursday) is forecast at 82.1 per cent in February, slightly down on 82.3 per cent in January. Merchandise trade deficit for January (Thursday) is expected to have shown a modest deterioration since December. The median forecast is for a deficit of \$12.2bn with forecasts ranging from a shortfall of \$11.4bn to \$14.5bn.

Janet Bush

UK GILTS Change in policy overshadows Budget

THE GILT-EDGED securities market was last week presented with more to digest than is usual so soon before the Budget. Tomorrow's event was overshadowed by the Government's change in policy on the exchange rate. The change has highlighted inflation as Mrs Thatcher's prime concern. The Prime Minister appeared to rule out any early cut in interest rates and emphasised the direct link between the exchange rate and fighting the good fight on inflation. In so doing she pulled the rug out from under the Treasury which is believed to have wanted to see a lowering of interest rates in the wake of the Budget. It now seems as though sterling will have to strengthen further before one can be justified. Mrs Thatcher also appeared to downgrade the problems the UK faces on trade. January's trade figures were a "freak", she said. Friday's revision to the 1987 balance of payments figures - a current account deficit of £1.6bn, nearly £1bn below the Chancellor's estimate of £2.5bn which Mrs Thatcher lauded on Tuesday - also seems to afford prima facie evidence that perhaps the market should be slightly more relaxed about trade than many analysts have been prepared to concede. All of this, however, was not enough to shift the gilt market from the trading range it has been locked into for more than two weeks. Yields on longer-dated securities find great resistance in breaking through 9.20 per cent and are not comfortable at levels above 9.30 per cent. Part of the reason for the market's inability to break through either end of the trading range is the proximity of tomorrow's Budget. Last week's moves on sterling, however, also had a role to play. When the Prime Minister, the Chancellor and the Bank of England governor sat down on Friday a week ago, the Bank had already bought about £1bn in foreign currency that day to keep sterling below DM2. Given that this had happened in a week when had trade figures were released and when the oil price was falling, the prospect of another week - or more - of such intervention was not on. It would not have solved anything. The sterling created for intervention would have expanded the monetary aggregates, while subsequent sterilisation would have slipped upward pressure on interest rates and therefore continued to underpin demand for the pound. A cut in interest rates, a way to square this circle, would have sent a wrong signal and conflicted with domestic monetary priorities. Further intervention could also have resulted in the need to sterilise gilt sales which in reality were short-term speculative funds. Although not uppermost in the authorities' mind, it could also have ruined about the only good thing the gilt market has currently going for it: the bullish technical outlook. Which brings us to tomorrow's Budget. One thing the market would like is a clear statement from the Chancellor on UK monetary policy. With his last credible monetary indicator no longer operative, large doubts persist: does the Government have a view on the exchange rate, or does the market rule? The market will be looking for clear guidance on the Government's monetary intention, not a continuation of what Mr Stephen Hanrahan of County NatWest describes as the clandestine and discretionary operation of policy to date. Mr Lawson's credibility as an economic manager is still high. Tax cuts of around £3.5bn will be judged appropriate if coupled with a public sector borrowing requirement projection of a balance to a surplus. The market looks like a PSBR target that looks conservative, so that too big a PSBR surplus forecast - more than, say, £2.5bn - could be questioned. Mr John Sheppard of Warburg Securities and Mr Richard Jeffrey of Hoare Govett say the "health convincingness" of the forecast tomorrow's Budget. Last week's moves on sterling, however, also had a role to play. When the Prime Minister, the Chancellor and the Bank of England governor sat down on Friday a week ago, the Bank had already bought about £1bn in foreign currency that day to keep sterling below DM2. Given that this had happened in a week when had trade figures were released and when the oil price was falling, the prospect of another week - or more - of such intervention was not on. It would not have solved anything. 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Simon Holberton

FT/AIBD INTERNATIONAL BOND SERVICE

Table listing various international bonds with columns for Issuer, Maturity, Yield, and Price. Includes entries for ARM BANK, ARTHUR LLOYD, AUSTRIAN BANK, etc.

US MONEY MARKET RATES (%)

Table showing US Money Market Rates for Fed Funds, Treasury Bills, Treasury Notes, etc. Columns include Rate, 1 week, 4 wks, 12-month, 12-month Low.

US BOND PRICES AND YIELDS (%)

Table showing US Bond Prices and Yields for Treasury, Corporate, and Municipal bonds. Columns include Price, Change, Yield, 1 week, 4 wks.

NRI TOKYO BOND INDEX

Table showing NRI Tokyo Bond Index Performance Index for December 1987 = 100. Columns include Index, 20/88, 12/87, 12/86, 12/85, 12/84.

Advertisement for Province of British Columbia C.\$150,000 9 1/4 per cent Bonds, Series BCEC-7, due 1993. Includes SBCI Swiss Bank Corporation logo and list of participating banks.

STRAIGHT BONDS: Yield to redemption of the mid-price. Amount listed is expressed in millions of currency units except for Yen issues, where it is in billions. FLOWING RATE BONDS: Yield to US dollars unless indicated. Margin shown is 20-month offered rate for US dollars. C.m.p. = current coupon. CONVERTIBLE BONDS: US Dollars unless indicated. Prem = percentage premium of the current effective price of buying shares via the bond over the most recent share price. WARRANTS: Equity warrant prem = exercise premium over current share price. Bond warrant ex p.m. = exercise yield at current warrant price. Closing prices on MARCH 11.

UK COMPANY NEWS

Rejected BAT will keep up pursuit of Farmers

BY NIKKI TAIT

BAT Industries, the British tobacco-based multinational, said at the weekend it was disappointed its \$4.5bn offer for Los Angeles-based Farmers Group had been rejected by the American company's board, but added that it would continue with the offer and "vigorously pursue" the necessary regulatory approvals.

cards for the AGM. The court has also ordered Farmers to make its stockholder list available to the British group. The BAT motion requests the Farmers board to enter good faith negotiations with the British predator.

Late on Friday, following the court decision, Farmers' chairman, Mr Leo Denlea, repeated the US company's belief that stockholders should "receive the full value inherent in the company."

Newman Tonks concedes defeat

BY NIKKI TAIT

Newman Tonks, the Midlands-based door controls and building supplies group, yesterday conceded defeat in its \$77.2m bid for door manufacturer, Henderson Group.

owned a 2.3 per cent stake - giving the Midlands company control of 5.4 per cent in total. The offer has lapsed, therefore.

Hepworth, which posted its offer document at the end of last week, already owns or has irrevocable/indications accepted in respect of 47.8 per cent of Henderson, and is now expected to cruise home.

Consortium lifts OIS stake

BY NIKKI TAIT

THE CONSORTIUM led by oilman Mr Paul Bristol, which is bidding for Oilfield Inspection Services, announced yesterday that it has acquired a further 1.31m shares, or an 8.4 per cent interest, in its target, together with shares already owned, this takes its total holding to 45.93 per cent.

which also includes Sheikh Amin Al-Dahlawi of Jeddah - says holders of 3 per cent of the shares have assented to the offer. This would give it a total interest of 48.92 per cent. The offer is now being made under Rule 9 of the Takeover Code.

ter property business, which had previously stated its intention to accept. The consortium's advisers, Incomp East, said yesterday that the shares were bought at the cash offer price - 63p a share.

COMPANY NEWS IN BRIEF

AARONSON BEOS has agreed the sale of the business and certain assets of three subsidiaries to Prime Aaronson, a new company whose board includes members of the main company. Total consideration will be around \$1m.

net asset value came to 1,020.6p (1,135.9p). GENERAL ACCIDENT is buying Doe and Atkinson, estate agent with 12 offices in Yorkshire and net assets of some £80,000.

REED INTERNATIONAL is proposing to redeem the outstanding debenture stocks in order to remove the borrowing and other restrictions attached thereto and facilitate greater flexibility in meeting group requirements.

UniChem bid battle continues to bubble

By Nikki Tait

The bid battle between Mearthy, a quoted healthcare company, and its target, pharmaceutical wholesaler UniChem, continued to bubble yesterday as the predator pointed to an independent broker's circular valuing UniChem at \$24.2m - roughly equivalent to the price Mearthy is offering.

The tussle started last month when UniChem, a friendly society owned by 4,800 of Britain's 9,500 independent retail chemists, announced plans to come to the stock market as a plc in 1990.

The circular alluded to by Mearthy comes from Robert Fleming. Its analysis argues that "if UniChem was trading as a plc, we believe its prospects would be mammoth."

David Waller on the impending THF bid for Kennedy Brookes Catering for up-market image

ONE OF the more stinging insults hurled at Trusthouse Forte during its protracted bid for the Savoy was that it was "a vast combine...which among other things runs service stations on the main arterial roads and airport catering."

The criticism must have hit home: the proposed acquisition of Kennedy Brookes - details of which are likely to be announced this morning after a weekend of negotiations between the two parties - is a very definite move "up-market" for the catering side of the world's largest hotel group.

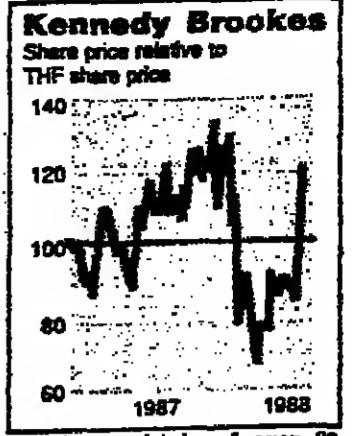
Not that "brookes" - Wheeler's fish restaurants or its Mario and Franco pasta chain are quite in the same culinary league as the Savoy Grill or Simpsons in the Strand - but they undoubtedly outclass THF's Kentucky Fried Chicken outlets and its chains of Happy Eaters and Little Chops.

Both Hanson, the British conglomerate, and food group United Biscuits yesterday declined to comment on increasing speculation that a deal over the Ross Young frozen foods business is imminent.

THE GROUPS COMPARED

TRUSTHOUSE FORTE Hotels: 21,000 rooms, including Grosvenor House (London), Plaza Athenee (New York), George V (Paris), Ritz (Madrid), Post House, Anchor chains (UK) Catering: Caff Royal, Little Chef, Happy Eater, 50% Kentucky Fried Chicken (all UK) Turnover: £1.76bn Profit: £180m pre-tax; 66% from hotels at trading level

KENNEDY BROOKES Hotels: 1,800 rooms, including Londonderry and Onslow Court (London), Howard (New York), Heritage chain (UK) Catering: Mario & Franco, Wheeler's, Maxim's, Cafe des Amis, Bertorelli Turnover: £61.55m Profit: £10.4m pre-tax; 35% from hotels at trading level financial results year to October 1987



A record year of profitable growth.

- Pre-tax profits for the year 1987 increased by 35% to a record £60.7 million. Impressive growth saw total assets increase by 16%, the highest growth rate by a 'top 10' building society for the year ended 31st December 1987. Mortgage advances exceeded £1 billion for the second year in succession, despite increased competition for mortgage business. The Cheltenham & Gloucester remains the most cost efficient 'top 10' building society, with management expenses of just 74p per £100 of assets.

C&G Cheltenham & Gloucester Building Society

Chief Office: Cheltenham House, Clarence Street, Cheltenham, Gloucestershire, GL50 3JR. Telephone: (0242) 36161.

KIO keeps options open

The Kuwait Investment Office yesterday opened up the possibility that a self-imposed 22.5 per cent limit on its British Petroleum stakes would not necessarily be binding in the future.

The Kuwaitis raised their holding in the UK oil group to 21.28 per cent on Friday, but suggested that they would be happy not to exceed 22.5 per cent and had no immediate plans to seek boardroom representation.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official information is not available as to whether the dividends are interim or final and the sub-division shown below are based solely on last year's financials.

Table with columns for Company Name, Meeting Date, and Meeting Time. Includes companies like Cooper (Friedrich), BHP Group, and various others.

NEDLIBRA FINANCE B.V. US\$25,000,000 Guaranteed on a subordinated basis by LIBRA BANK PLC. For the three months 14th March, 1988 to 14th June, 1988 the Notes will bear an interest rate of 7 7/8% per annum and the coupon amount per US\$100,000 will be US\$1,820.83.

FT Share Service

The following securities were added to the Share Information Service in Saturday's edition: Anker Associates (Section Buildings), Hatfield Estates (Buildings), In Shaws (Intercept & Stoves), Vespera International (Engineering), Waverley Mining Finance (Mining-Finance).

Citicorp Overseas Finance Corporation N.V. U.S. \$100,000,000 Guaranteed Floating Rate Notes due 1994. Notice is hereby given that the date of interest has been fixed at 7.125% and that the interest payable on the relevant Interest Payment Date, June 14, 1988, against Coupon No. 37 in respect of US\$1,000 nominal of the Notes will be US\$18.21.

CHARLES CHURCH CHARLES CHURCH DEVELOPMENTS plc £60,000,000 Multiple Option Facility. Arranged by COUNTY NATWEST. Underwriting Banks: Bank of Scotland, The Royal Bank of Scotland PLC, National Westminster Bank PLC, Kansallis Banking Group, Societe Generale, London Branch, Yorkshire Bank PLC, S.F.E. Bank Limited. Additional Tender Panel Members: Banco di Roma, Credit Suisse, Hill Samuel & Co. Limited, Barclays Bank PLC, Dresdner Bank Aktiengesellschaft, Midland Bank plc. Facility Agent: NatWest Investment Bank Limited. & The NatWest Investment Bank Group.

FINANCIAL TIMES STOCK INDICES table showing various indices like Composite Index, FT-SE 100, and others with their values for different dates in 1987 and 1988.

Hospital Corporation of America

Just what the doctor ordered

James Buchan on the radical surgery that saved the US group after its lifeblood was cut off

TOM FRIST thinks he has got it right at last with North America's largest hospital company. After five years of scrabbling for patients, vain diversification and fighting off takeover, Tommy Frist found a solution for Hospital Corporation of America straight out of his medical training. "It was time for radical surgery," he says. Frist, who once talked of turning Hospital Corporation into a \$500m company selling everything from retorts to health insurance, "is no asset in this industry."

UK's National Health Service, is the product of an era of national optimism. Frist first had his idea at college in the late 1950s, when he was friendly with the son of Kemmons Wilson, who transformed the way Americans spend their nights on the road by founding Holiday Inns. "I made me think about hospitals," Frist says. "Why should there be 7,000 independent hospital companies, like a cottage industry?"

The group was operating 381 hospitals in the US, as many as the Federal Government. A valuable contract to manage the royal hospital in Riyadh, Saudi Arabia, provided a wealth of cash. Rather than repatriate the money and pay US tax, Hospital Corporation bought hospitals in the UK, Latin America and Australia. The company was also managing hospitals in the Middle East, and religious orders.

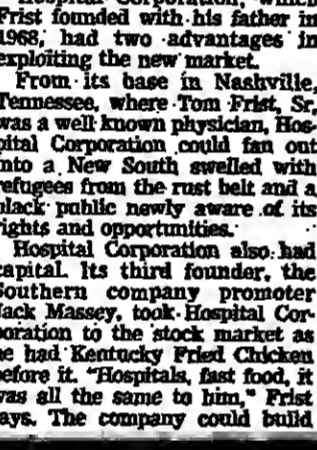
Hospital Corporation had every sort of corporate plaything, from a television station to a \$2m-a-year Washington office to a vast data-processing centre - "like an airline reservation system" - that would provide the arteries of the integrated "supermed" which was going to dominate US health care.

Frist's surgery at Hospital Corporation is the most sweeping answer yet to the turmoil in US health care caused by cuts in Federal government and private spending. Since 1983, when Congress led an attack on spiralling medical costs by abolishing cost-plus treatment to its Medicare programme for elderly people, an expensive, high-quality industry has been turned upside down by competition for patients.

Other hospital management companies, such as Humana, have been bewildered by the changes. But it is Hospital Corporation, the market leader, which Wall Street and the medical profession are watching.

At stake is not much less than the future of for-profit health care in the US. If Hospital Corporation can prosper without rocking health inflation, the argument goes, then American medicine is safe in the hands of American capital. If not, US physicians must prepare to meet their bugbears: a national insurance system or, horror of horrors, socialised medicine on the British pattern.

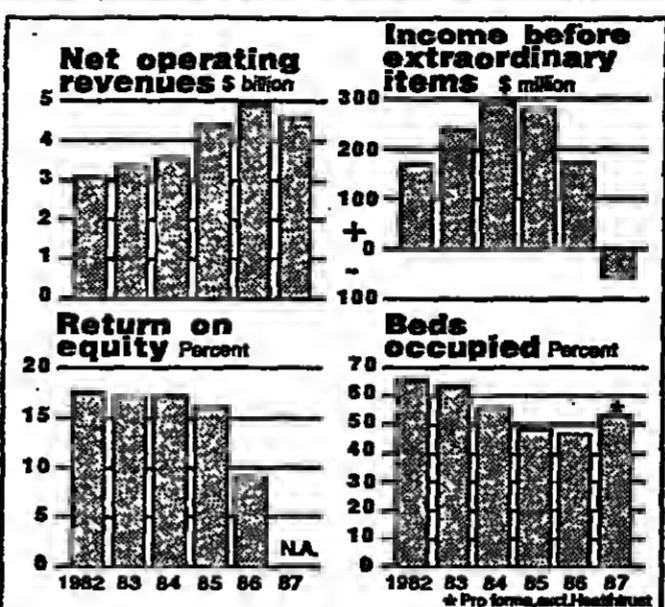
Frist knows he has his work cut out. Hospital Corporation's stock, at \$29, is only a fraction above the break-up value of its hospitals. The risk of takeover is still there. Hospital Corporation, like the



Tom Frist: "It was better even than defence contracting"

Hospital Corporation, which Frist founded with his father in 1968, had two advantages in exploiting the new market. From its base in Nashville, Tennessee, where Tom Frist, Sr, was a well known physician, Hospital Corporation could fan out into a New South smouldering with refugees from the rust belt and black public newly aware of its rights and opportunities.

Hospital Corporation also had capital. Its third founder, the Southern company promoter Jack Massey, took Hospital Corporation to the stock market as he had Kentucky Fried Chicken before it. "Hospitals, fast food, it was all the same to him," Frist says. The company could build



division, which comprises 30 hospitals, could also provide new opportunities - especially if private medicine advances in the UK. Above all, Frist has bought out the arbs who were threatening to take away his company. The price was high. The stock market crash left Hospital Corporation with more cash than it uses for the first time in 20 years. But he will not be going out and buying anything. "If I could buy Humana tomorrow, I wouldn't. And I'm no longer looking at diversification,"

UK Pay scales Global comparability - the downside

IN HIS 1986 chairman's report, Lord Hanson told Hanson shareholders that he did not think the industrial conglomerate's executives were earning enough. "We are strong believers in financial incentives for our management," he said. "We have sought and accepted independent professional advice to introduce a new incentive plan for those responsible for your company's outstanding growth."

A year later, Lord Hanson told his shareholders that the new incentive plan was in place. Senior UK executives would now be rewarded according to "global pay rates". The impact of global rates on Lord Hanson's own pay was fairly dramatic. His emoluments increased from £277,000 to £1,283,000.

When companies send British executives to work in their own foreign subsidiaries, with an increase in pay, it can be difficult to persuade them to come home. Problems can also arise when UK multinationals decide to give one of their promising foreign managers a chance to work in Britain for a few years.

Interchangeable "If you're talking about bringing someone from a German or French or American subsidiary, you're probably talking about an employment cost that's 100 per cent more than employing someone locally," Burnford says. He points out that there is a precedent for the application of global pay rates to Britain. "People in the City of London saw themselves as totally interchangeable with people in New York," and were rewarded accordingly.

Liberty Life Association of Africa Limited. Preliminary results and declaration of dividends for the year ended 31 December 1987. Includes financial tables for Balance Sheet, Income Statement, and New Business Premium Income.

Easy come, easy go. Birmingham THE BUSINESS CITY. With direct motorway links to every major UK centre - and superb rail and air communications - Birmingham is easier to reach than any other major industrial location... and easier to deliver from.

Please use your 'WILL POWER' to help us grow old with dignity. THE DISTRESSED GENTLEFOLK'S AID ASSOCIATION. Founded 1877, Patrons: H.M. Queen Elizabeth, the Queen Mother, Dept 7, Vicarage Gate House, Vicarage Gate, London W8 4AQ. Tel: 01-229 9341.

GRANVILLE SPONSORED SECURITIES. Table listing various securities with columns for Company, Price, Change, Div (p), Yield, and P/E.

LONDON RECENT ISSUES

EQUITIES

Table of equity prices with columns for stock name, price, and change.

FIXED INTEREST STOCKS

Table of fixed interest stock prices with columns for stock name, price, and change.

"RIGHTS" OFFERS

Table of rights offers with columns for stock name, price, and change.

Informational text regarding the rights offers section.

Financial Times TOP 500

The FT Top 500 is a survey of Europe's biggest companies. The main list looks at all publicly quoted European companies and ranks the 500 biggest by market capitalisation...

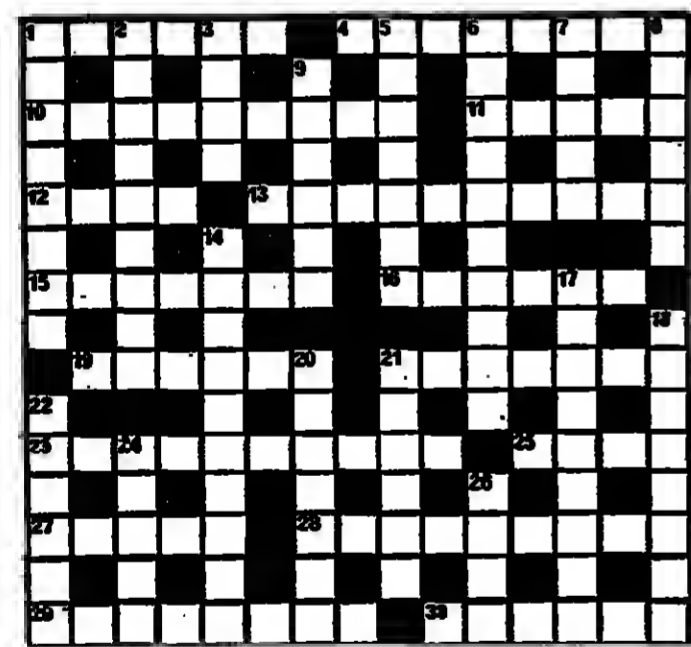
Lorraine Spang Publicity Department Financial Times Bracken House 10 Cannon Street London EC4A 3DF

When prices matter - Finstat delivers the FT prices online, Unit Trusts, Equities, Gilts, Indices. Daily to your desktop computer.

Finstat

To find out how to get the prices that mean business, contact Robin Ashworth at Finstat on 01-493 5383.

FT CROSSWORD No.6,580



- ACROSS
1 Gaudy vehicle to carry remains (6)
4 Traveller turning to police of necessity (6)
10 He does not believe in government chief in guise of saint (6)
11 Follow letter to girl (5)
12 ...long delayed with some chocolates (4)
13 Thrilling entertainment put over by E. Cleland? (5-6)
15 It's near becoming a fatty acid (7)
16 Look in a certain direction (6)
17 Train horses? (6)
21 Return game in which you formerly went wrong (7)
23 Mizz or Daz in foreign play it would mean (10)
25 Pen-point causing eye trouble (4)
27 A sax on disco-track (5)
28 Signal soldiers find easy to pick up? (4,5)
29 Pole attending arena for boxing (5)
30 Looked to see what cricket-ball did? (6)
DOWN
1 Brave nobleman included in heraldic band (8)
2 Meant perhaps to go round some flat (5)
3 Wine put in puns (4)
5 Old archer in see-change (7)
6 Steps to drink in imitating, racing, etc. (5,5)
7 Part-timer is encouraged to have got on (5)
8 Team number (3)
9 Writer getting on to become well known judge (6)
14 Judge turning traitor after bar reorganisation (10)
17 Flowerless plant described in ancient alphabet on underground call (6)
18 Referred to in public notice by journalist (5)
20 Calvinist providing information about part of church (7)
21 Expression of grief about railway remuneration (6)
23 They are spoken of with uneasiness (6)
24 Right to put out type of purgative drug (5)
26 Conservative sportsman (4)
The solution to last Saturday's prize puzzle will be published with names of winners on Saturday March 26.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Large table listing various unit trusts, their managers, and performance metrics.

Handwritten signature or mark at the bottom of the page.

Handwritten text in Arabic script at the top center of the page.

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, including columns for company names, descriptions, and numerical data. The table is organized into several vertical sections.

INSURANCES

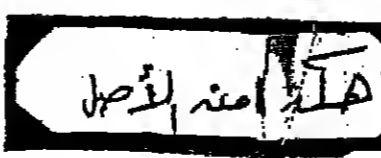
FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information with columns for company name, address, and financial data. Includes sections for 'OFFSHORE AND OVERSEAS', 'MANAGEMENT SERVICES', and 'PROPERTY INVESTMENT'.

OFFSHORE AND OVERSEAS

MANAGEMENT SERVICES

PROPERTY INVESTMENT



FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts such as The French Pension Fund, Franklin Fund Limited, and others, with columns for name, manager, and other details.

BRITISH FUNDS, BRITISH FUNDS - Contd, FOREIGN BONDS & RAILS

Table of British Funds, British Funds - Contd, and Foreign Bonds & Rails, listing various funds and bonds with columns for name, price, and other details.

INT. BANK AND D'SEAS GOVT STERLING ISSUES

Table of International Bank and Overseas Government Sterling Issues, listing various issues with columns for name, price, and other details.

CORPORATION LOANS

Table of Corporation Loans, listing various loans with columns for name, price, and other details.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth and African Loans, listing various loans with columns for name, price, and other details.

LOANS

Table of Loans, listing various loans with columns for name, price, and other details.

Over Fifteen Years

Table of Over Fifteen Years, listing various funds with columns for name, price, and other details.

Building Societies

Table of Building Societies, listing various societies with columns for name, price, and other details.

Financial

Table of Financial, listing various funds with columns for name, price, and other details.

Public Board and Ind.

Table of Public Board and Industrial, listing various funds with columns for name, price, and other details.

Money Market Trust Funds

Table of Money Market Trust Funds, listing various funds with columns for name, price, and other details.

Money Market Bank Accounts

Table of Money Market Bank Accounts, listing various accounts with columns for name, price, and other details.

UNIT TRUST NOTES

UNIT TRUST NOTES: A section providing detailed information and analysis regarding unit trusts, including their performance and investment strategies.

LONDON SHARE SERVICE

INDUSTRIALS (Misc.) - Contd.

AMERICANS - Contd. Table with columns: Share, Price, Last, Bid, Offer, %Chg.

BUILDING, TIMBER, ROADS - Contd. Table with columns: Share, Price, Last, Bid, Offer, %Chg.

DRAPERY AND STORES - Contd. Table with columns: Share, Price, Last, Bid, Offer, %Chg.

ENGINEERING - Contd. Table with columns: Share, Price, Last, Bid, Offer, %Chg.

INDUSTRIALS (Misc.) - Contd. Table with columns: Share, Price, Last, Bid, Offer, %Chg.

CANADIANS Table with columns: Share, Price, Last, Bid, Offer, %Chg.

ELECTRICALS Table with columns: Share, Price, Last, Bid, Offer, %Chg.

INDUSTRIALS (Misc.) - Contd. Table with columns: Share, Price, Last, Bid, Offer, %Chg.

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INDUSTRIALS (Misc.) - Contd. Table with columns: Share, Price, Last, Bid, Offer, %Chg.

BANKS, HP & LEASING Table with columns: Share, Price, Last, Bid, Offer, %Chg.

CHEMICALS, PLASTICS Table with columns: Share, Price, Last, Bid, Offer, %Chg.

INDUSTRIALS (Misc.) - Contd. Table with columns: Share, Price, Last, Bid, Offer, %Chg.

INDUSTRIALS (Misc.) - Contd. Table with columns: Share, Price, Last, Bid, Offer, %Chg.

INDUSTRIALS (Misc.) - Contd. Table with columns: Share, Price, Last, Bid, Offer, %Chg.

BEERS, WINES & SPIRITS Table with columns: Share, Price, Last, Bid, Offer, %Chg.

DRAPERY AND STORES Table with columns: Share, Price, Last, Bid, Offer, %Chg.

INDUSTRIALS (Misc.) - Contd. Table with columns: Share, Price, Last, Bid, Offer, %Chg.

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INDUSTRIALS (Misc.) - Contd. Table with columns: Share, Price, Last, Bid, Offer, %Chg.

INDUSTRIALS (Misc.) - Contd.

Large table of industrial share prices, including companies like British Petroleum, Shell, and various engineering firms.

INSURANCES

Table of insurance companies and their share prices, including Lloyds, Royal Indemnity, and others.

Handwritten signature or scribble at the bottom of the page.

LONDON SHARE SERVICE

INSURANCES - Contd

Table with columns: Month, Stock, Price, Div, Yield, etc. for insurance companies.

LEASES

Table with columns: Month, Stock, Price, Div, Yield, etc. for lease companies.

MOTORS, AIRCRAFT TRADES

Table with columns: Month, Stock, Price, Div, Yield, etc. for motor and aircraft trade companies.

Commercial Vehicles

Table with columns: Month, Stock, Price, Div, Yield, etc. for commercial vehicle companies.

Components

Table with columns: Month, Stock, Price, Div, Yield, etc. for component companies.

Garages and Dealers

Table with columns: Month, Stock, Price, Div, Yield, etc. for garage and dealer companies.

NEWSPAPERS, PUBLISHERS

Table with columns: Month, Stock, Price, Div, Yield, etc. for newspaper and publisher companies.

PAPER, PRINTING, ADVERTISING

Table with columns: Month, Stock, Price, Div, Yield, etc. for paper, printing, and advertising companies.

SHIPPING

Table with columns: Month, Stock, Price, Div, Yield, etc. for shipping companies.

SHOES AND LEATHER

Table with columns: Month, Stock, Price, Div, Yield, etc. for shoe and leather companies.

SOUTH AFRICANS

Table with columns: Month, Stock, Price, Div, Yield, etc. for South African companies.

TEXTILES

Table with columns: Month, Stock, Price, Div, Yield, etc. for textile companies.

PAPER, PRINTING, ADVERTISING - Contd

Table with columns: Month, Stock, Price, Div, Yield, etc. for paper, printing, and advertising companies.

PROPERTY

Table with columns: Month, Stock, Price, Div, Yield, etc. for property companies.

TOBACCO

Table with columns: Month, Stock, Price, Div, Yield, etc. for tobacco companies.

TRUSTS, FINANCE, LAND

Table with columns: Month, Stock, Price, Div, Yield, etc. for trusts, finance, and land companies.

Investment Trusts

Table with columns: Month, Stock, Price, Div, Yield, etc. for investment trusts.

Finance, Land, etc

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Investment Trusts

Table with columns: Month, Stock, Price, Div, Yield, etc. for investment trusts.

OIL AND GAS - Contd

Table with columns: Month, Stock, Price, Div, Yield, etc. for oil and gas companies.

OVERSEAS TRADERS

Table with columns: Month, Stock, Price, Div, Yield, etc. for overseas trader companies.

PLANTATIONS

Table with columns: Month, Stock, Price, Div, Yield, etc. for plantation companies.

MINES

Table with columns: Month, Stock, Price, Div, Yield, etc. for mining companies.

Central Rand

Table with columns: Month, Stock, Price, Div, Yield, etc. for central rand mining companies.

Eastern Rand

Table with columns: Month, Stock, Price, Div, Yield, etc. for eastern rand mining companies.

Far West Rand

Table with columns: Month, Stock, Price, Div, Yield, etc. for far west rand mining companies.

Diamond and Platinum

Table with columns: Month, Stock, Price, Div, Yield, etc. for diamond and platinum mining companies.

Central African

Table with columns: Month, Stock, Price, Div, Yield, etc. for central african mining companies.

Finance

Table with columns: Month, Stock, Price, Div, Yield, etc. for finance companies.

Australians

Table with columns: Month, Stock, Price, Div, Yield, etc. for Australian companies.

Malaysians

Table with columns: Month, Stock, Price, Div, Yield, etc. for Malaysian companies.

Indonesians

Table with columns: Month, Stock, Price, Div, Yield, etc. for Indonesian companies.

Philippines

Table with columns: Month, Stock, Price, Div, Yield, etc. for Philippine companies.

MINES - Contd

Table with columns: Month, Stock, Price, Div, Yield, etc. for mining companies.

Central Rand

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Philippines

Table with columns: Month, Stock, Price, Div, Yield, etc. for Philippine companies.

Regional & Irish Stocks

Table with columns: Month, Stock, Price, Div, Yield, etc. for regional and Irish stocks.

Traditional Options

Table with columns: Month, Stock, Price, Div, Yield, etc. for traditional options.

Regional & Irish Stocks

Table with columns: Month, Stock, Price, Div, Yield, etc. for regional and Irish stocks.

WORLD STOCK MARKETS

Table with columns for country (Australia, France, Italy, Sweden, Switzerland, South Africa, Japan), date (March 11), and stock prices. Includes sub-sections for 'Over-the-Counter' and 'Indices'.

CANADA section containing Toronto closing prices for March 11, listing various stocks and their prices.

OVER-THE-COUNTER section listing Nasdaq national market closing prices for March 11, including various technology and financial stocks.

JAPAN section listing stock prices for March 11, including various Japanese companies and indices.

Advertisement for 'Travelling on Business?' featuring a photo of a man and text promoting the Financial Times newspaper.

Table with columns for country (Australia, New Zealand, Singapore), date (March 11), and stock prices.

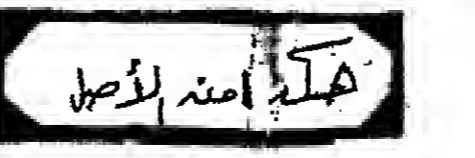
NEW YORK DOW JONES section containing market indices, active stocks, and trading activity for March 11.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, March 11

Main table of stock prices with columns for stock name, price, and change. Includes sub-sections for 12 Month, 100s High, and 100s Low.

Continued on Page 37



NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Closing prices March 11

Table of NYSE Composite Closing Prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections for 'Continued from Page 36' and 'U L U'.

Table of AMEX Composite Closing Prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections for 'D E' and 'F G'.

OVER-THE-COUNTER

Nasdaq national market, closing prices, March 11

Table of Over-the-Counter closing prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections for 'H I', 'J K', and 'L M'.

Advertisement for Athens Financial Times. Text: 'Have your F.T. hand delivered... at no extra charge, if you work in the business centre of ATHENS. Athens (01) 7237167. Hellenic Distribution Agency (01) 9919328. FINANCIAL TIMES Europe's Business Newspaper'.

Continued on Page 35

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar looks to trade data as pound waits for fog to clear

BY COLIN MILLHAM

THE DOLLAR and sterling were expected to drift around quietly last week, with no factors to move the currencies...

wondering whether there is complete harmony within the Government over economic policy.

Mr Neil MacKinnon, economist at Nomura Research Institute, said that although the short term prospects for the pound are strong, he expects the currency to settle back under DM3.00 in the next few months.

According to Mr MacKinnon investors in Japan are not convinced sterling is now a hard currency, still believing that economic fundamentals will soon begin to drag the pound lower.

After Mr Nigel Lawson, the Chancellor, suggested a further rise might not be sustainable, dealers were left

ride out this present bout of uncomfortable strength in the currency.

Sterling finished the week about 8 pence higher, but traders in sterling denominated debt were generally inclined to take a defensive view ahead of the Budget.

One investment house, with a square gilt book, said there were large profits to be made this week from having bought \$100m gilts or having sold the same quantity, but there were also potential large losses from getting it wrong.

The only guarantee of not being on the losing end was to be square.

By the end of this week some of the fog surrounding the market should have cleared. Apart from the Budget there is a constant stream of economic news, including UK money supply and bank lending figures for February.

months. Round tripping in the bill market, which caused much of the problems of rising bank lending around the turn of the year, will have unwound as the bills have matured, and there should also have been less borrowing to meet tax payments.

Bank lending in January was \$5.5bn, but is expected to retreat to about \$3.5bn in February, according to most City forecasts.

Morgan Grenfell's forecast of \$2.6bn is on the low side, with Phillips and Drew looking for \$3bn.

£ IN NEW YORK

Table with columns: Mar 11, Close, Previous Close. Rows include Sterling, Swiss Franc, Deutsche Mark, etc.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Unit, % change against £ Mar 11, % change against DM Mar 11, % change against US\$ Mar 11. Rows include Belgium, France, Germany, etc.

STERLING INDEX

Table with columns: Mar 11, Close, Previous Close. Rows include Sterling, Swiss Franc, Deutsche Mark, etc.

CURRENCY RATES

Table with columns: Mar 11, Rate, Special Drawing Right, European Currency Unit. Rows include Sterling, Swiss Franc, Deutsche Mark, etc.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns: Mar 11, Day's, Close, One month, % Three months, % Six months, % One year. Rows include US, Canada, etc.

LONDON (CLIFFE)

Table with columns: Mar 11, Close, High, Low, Prev. Rows include 28 Year US National Yield, 10 Year US National Yield, etc.

CHICAGO

Table with columns: Mar 11, Close, High, Low, Prev. Rows include US Treasury Bills, US Treasury Bonds, etc.

CURRENCY MOVEMENTS

Table with columns: Mar 11, Bank of England, Morgan, etc. Rows include Sterling, Swiss Franc, Deutsche Mark, etc.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns: Mar 11, Day's, Close, One month, % Three months, % Six months, % One year. Rows include UK, Canada, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Mar 11, Short term, 7 Day, One Month, Three Months, Six Months, One Year. Rows include Sterling, US Dollar, etc.

OTHER CURRENCIES

Table with columns: Mar 11, Close, High, Low, Prev. Rows include Argentina, Australia, Brazil, etc.

FORWARD STERLING AGAINST STERLING

Table with columns: Mar 11, 1 month, 3 months, 6 months, 12 months. Rows include US Dollar, Swiss Franc, etc.

EXCHANGE CROSS RATES

Table with columns: Mar 11, £, \$, DM, Yen, FF, SFr, Hk\$, Lin\$, CS, B Fr. Rows include £, \$, DM, Yen, etc.

MONEY MARKETS

Table with columns: Mar 11, 1 month, 3 months, 6 months, 12 months. Rows include US Dollar, Swiss Franc, etc.

A busy week for economists

THE STREAM of UK economic data to be published this week begins with retail sales and producer prices today. A rise in February retail sales is expected, with forecasts ranging from 0.25 p.c. to 0.8 p.c.

UK clearing bank base lending rate is expected to rise from 10.5 p.c. to 11.0 p.c. by the end of the week.

Forecasts for the February public sector borrowing requirement on Wednesday range from a repayment of \$500m from Greenwell and Warburg, to a borrowing requirement of \$400m from Morgan Grenfell.

Of greater interest to the market will be the underlying year-on-year rise in average earnings in January, announced at the same time. This is widely expected to remain at 8 p.c., but Phillips and Drew forecasts a rise to 8.5 p.c.

FT LONDON INTERBANK FIXING

Table with columns: Mar 11, 11.00 a.m. Mar 11, 3 months US dollars, 6 months US dollars. Rows include 11.00 a.m. Mar 11, 3 months US dollars, etc.

BANK OF ENGLAND TREASURY BILL TENDER

Table with columns: Mar 11, Mar 4. Rows include 11.00m, 1.00m, etc.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table with columns: Mar 11, change, Mar 4, change. Rows include London, Zurich, etc.

LONDON MONEY RATES

Table with columns: Mar 11, Overnight, 7 days, One Month, Three Months, Six Months, One Year. Rows include 11.00 a.m. Mar 11, 3 months US dollars, etc.

MONEY RATES

Table with columns: Mar 11, Close, High, Low, Prev. Rows include US Treasury Bills, US Treasury Bonds, etc.

NEW YORK

Table with columns: Mar 11, Close, High, Low, Prev. Rows include US Treasury Bills, US Treasury Bonds, etc.

FRANKFURT

Table with columns: Mar 11, Close, High, Low, Prev. Rows include US Treasury Bills, US Treasury Bonds, etc.

PARIS

Table with columns: Mar 11, Close, High, Low, Prev. Rows include US Treasury Bills, US Treasury Bonds, etc.

MONEY RATES

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FRANKFURT

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PARIS

Table with columns: Mar 11, Close, High, Low, Prev. Rows include US Treasury Bills, US Treasury Bonds, etc.

EUROPEAN OPTIONS EXCHANGE

Large table with columns: Series, May 88, Aug 88, Nov 88, Stock. Rows include various financial instruments and their prices.

BASE LENDING RATES

Table with columns: Bank Name, Rate. Rows include various banks and their base lending rates.

FT - ACTUARIES WORLD INDICES

Table with columns: Country, Index Value. Rows include Australia, Belgium, Canada, etc.

The Bear Stearns Companies Inc

U.S. \$200,000 Floating Rate Notes due 1994. For the three month period 10th March, 1988 to 10th June, 1988 the Notes will carry an interest rate of 7 3/4% per annum with an interest amount of U.S. \$180.49 per U.S. \$100,000 Note payable on 10th June, 1988.

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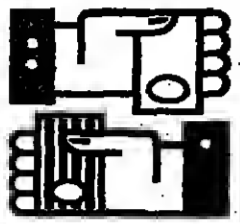
ECU 125,000,000 Floating Rate Depository Receipts due 1992. Notice is hereby given pursuant to the Conditions of the Receipts that for the six months from 14th February, 1988 to 31st August, 1988 the Receipts will carry an interest rate of 6 3/4% per annum.

CITIBANK

By Citibank, N.A. (KCSI Dept), Fiscal Agent March 14, 1988, London.

SECTION III

FINANCIAL TIMES SURVEY



The crash proved the strength of Japan's financial institutions, which now see new opportunities at home

where they are continuing to press for liberalisation. In this climate, writes **Stefan Wagstyl**, the legal barrier between banks and securities companies is coming under pressure.

Time to play at home

AFTER THREE years of rapid expansion overseas, Japanese financial companies are concentrating their energies at home. Competitors in London and New York, having seen the relentless rise of Japanese banks and securities companies to the top of world markets, may feel their rivals are no less determined than before. But senior Japanese managers insist that they have changed tack - for a combination of reasons.

The most obvious is the impact of the October plunge in share prices, which persuaded financial companies in Tokyo, as in New York and London, that domestic markets were safest.

But even before Black Monday, Japanese companies were beginning to feel that they had to consolidate their foreign operations, and make sure that their huge expansion in assets was not being made at the expense of profits.

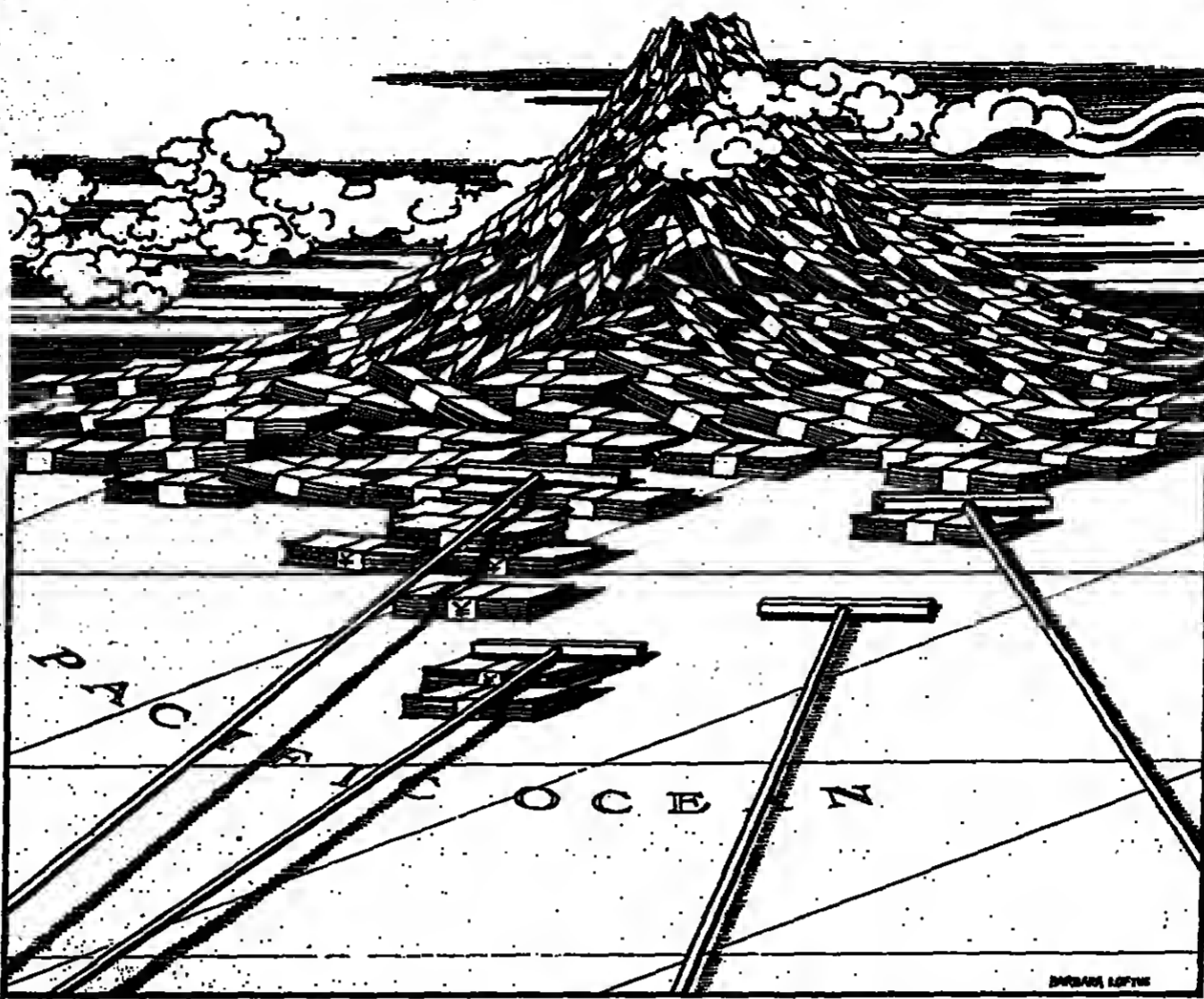
Moreover, there is a growing belief that liberalisation in the domestic market was creating unprecedented opportunities which should not be missed.

Fears that the turmoil in world financial markets might reduce the speed of deregulation have proved groundless. Indeed, the fact that the Tokyo stock market

fell less sharply and recovered more quickly than stock markets elsewhere only served to reinforce Japanese companies' faith in the resilience of their financial system. Japanese financial companies are not turning their backs on world markets. They cannot - if only because continuing, though declining, current account surpluses mean that Japan will have huge amounts of capital available for investment abroad. Last year, overseas portfolio investment totalled \$90bn, down on the \$100bn of 1986, as a result of Black Monday, but far ahead of the \$54bn recorded in 1985.

Japanese companies plan to maintain leading positions in markets such as Eurobonds, where Japanese groups accounted for four of the top five lead underwriters last year. In some specialised fields they even intend to expand - for example, in mergers and acquisitions business, where they hope to serve the growing desire of Japanese companies to buy foreign companies.

Moreover, where slight retreats are planned, they will be from very high starting points. Japanese banks, for example, accounted for nearly two thirds of new international lending to



Tokyo Capital Markets

non-bank borrowers in the year to September, according to the Bank for International Settlements. But there is a clear shift in emphasis in favour of the domestic market in the strategies of the largest securities companies and the banks.

For the Big Four stockbrokers it is largely a matter of pausing for breath after three years of growth in assets and profits, which last year made Nomura Securities Japan's most profitable company with a pre-tax return of 75.41bn.

For the banks, the issues are more serious. They are concerned that they may have expanded assets - overtaking US banks in size - at the expense of profitability. An agreement by central banks last autumn to support

increased standards of capital adequacy for banks shocked some Japanese bankers. Mr Mamoru Sakai, president of Long-Term Credit Bank, says: "I think expansion will slow down. We have to build quality."

To achieve that goal, both banks and securities companies believe they have to ensure they are as well placed as possible to take advantage of the bewildering range of changes in Tokyo.

Since the beginning of last year, these have included further deregulation of interest rates on deposits; additional easing of restrictions on foreign companies, including the admission of 19 more overseas-owned brokers to the Tokyo Stock Exchange; the entry of banks as brokers to the

government bond market; and the launch in November of a commercial paper market.

These measures will at least be matched in significance by reforms planned for this year. Among them are the abolition of tax-breaks on small savings accounts, which could transform personal savings habits, and the creation of a market in a wide range of futures and options.

The reform of old markets and the establishment of new ones is putting irresistible pressure on the whole post-war structure of the Japanese financial community. One sea-change has already occurred: the admission of foreigners to markets where they were previously forbidden. Now the second is underway: the dismantling of barriers that divide

Japanese companies into different market segments.

The key issue under debate is the separation of banks from securities companies. The banks, arguing that the worldwide trend towards securitisation threatens their livelihood, want more access to the securities market. The stockbroking companies, which have made huge profits in recent years, are defending their lucrative territory passionately.

The legal barrier - Article 65 of the Securities and Exchange Act, which is closely modelled on the American Glass-Steagall Act - comes under increased pressure almost every day. The banks, with tacit approval from the Ministry of Finance, operate overseas securities subsidiaries (some of which have unofficial

CONTENTS	
The Ministry of Finance City banks	2
Securities companies The Post Office Long-term credit banks	3
Profits: Yeo Nanryo and Dai-ichi Mutual Life	4
Government bonds Capital flows	5
The stock market Short-term markets Foreign exchange	6
Foreign competitors Domestic corporate bonds Futures & options	7
Japanese financial companies in New York and London	8

representative offices in Japan). They have also tightened links with medium-sized Tokyo securities companies. Meanwhile, the Big Four stockbrokers have opened banking subsidiaries in London.

The Japanese Ministry of Finance is willing to let companies test the limits of the law in this way, so that change, when it comes, is gradual and as unexpected as possible. It likes policy to reflect the custom and practice of the market. In this respect Japanese financial regulation has much more in common with the City of London - especially before Big Bang - than it has with New York.

The ministry says that the future of Article 65 is undecided. Nevertheless an influential advisory committee to the Finance Minister published a report in December that was critical of the separation of securities and banking.

The Glass-Steagall Act... was established in the light of the critical condition of financial institutions at the time of the Great Panic in the 1930s. It is a big question whether the conditions at the time of the establishment of this act are still meaningful today," it said.

After Article 65, the finance ministry's greatest regulatory headache is the future of the Post Office, which holds ¥127 trillion (million million) on deposit, one third of Japanese personal savings. Tax-breaks on these funds are to be abolished next month, but a host of other issues remain unresolved in fierce arguments between the Finance Ministry and the Post Office. Chief among them is that the ministry wants to reduce some of the Post Office's cost advantages over banks - including freedom from paying taxes, dividends to shareholders or stamp duty.

Meanwhile, banks, life insurance companies and stockbrokers are bombarding householders with advertising. While nobody expects investors' funds to leave the Post Office overnight, the tax change seems likely to prompt unprecedented competition for personal savings.

A discussion of the progress of liberalisation should not obscure the fact that, in important respects, Tokyo is likely to remain the most restrictive of the three largest financial centres for

some years to come. The rules of the corporate bond market, for example, drive companies to raise the bulk of their bond funds, including yen, overseas. Overseas corporate bond issues last year exceeded \$37bn, a 58 per cent increase on 1986.

Also, deregulation has so far had little impact on the essence of financial management in Tokyo - the cosy agreement between officials, brokers, bankers and investing institutions. These exist elsewhere, of course, but seem to be at their strongest in Japan. After Black Monday, Finance Ministry officials were quick to respond with a strong rally. A Finance Ministry official said such measures were perfectly justified. The stock market was weak, a further decline might hit confidence in the economy in Japan and elsewhere and led to recession. It was the ministry's duty to react as it had, said the official. Foreign companies in Tokyo find it frustrating to compete in markets where the unwritten assumptions are as important as the written rules. Nevertheless, with the help of their governments they have mostly succeeded in overcoming initial obstacles to entry. This year 16 overseas-owned stockbrokers are joining the six already trading on the Tokyo Stock Exchange.

This still leaves some unsuccessful applicants, including BZW, Barclays Bank's securities subsidiary. Also, foreigners are still largely excluded from potentially profitable fields such as pension fund management and asset-managing government bond issues. However, in most firms attention is now focused not on regulatory barriers, but on the formidable Japanese companies. It is possible for foreigners to make headway in Japanese financial markets, but it is difficult, especially as many have only recently arrived in Japan.

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TOKYO CAPITAL MARKETS 2

The Ministry of Finance

Bureaucrats in slippers call the tune

THE MINISTRY of Finance is bursting with people and paper. As its role has grown, with Tokyo's expansion as a financial centre, so its offices have become more crowded.

Officials sit behind mounds of files, letters and black reference books. Year by year the metal desks have been pushed closer together, until it is hardly possible to squeeze between them.

It looks more like an over-worked district tax office than the heart of financial power. But the impression is deceptive. For these men, often sitting with their feet in slippers and in a position to lay down the law to the most powerful blue-suited banker in Japan.

The Ministry of Finance (MOF) vies with the Ministry of International Trade and Industry for the title of most important ministry. The two compete for the best graduates - who still prefer the kudos of public service to the higher salaries of banks and securities companies.

In Japan, bureaucracy has not political power than in the UK or the US. It works closely with the leadership of the Liberal Democratic Party, which has been in office since the war.

There are close parallels between the two institutions - both are led by men who have spent all or virtually all their lives in the same institution; both believe in the value of the consensus; and both are convinced that they embody the national interest.

The MOF's links with the LDP are particularly tight, because several Diet (parliament) members are former ministry officials - including Mr Kijichi Miyazawa, the Finance Minister, and Mr Takeo Fukuda, a former prime minister.

With some 20 years' experience in government economic and financial portfolios, Mr Miyazawa has unusually strong influence over his ministry. Nevertheless, it is the two vice ministers, Mr Yoshihiko Yoshino and Mr Toyoo Gyohten, both civil servants, who

in practice makes many decisions which, in the UK, would be referred to ministers.

Mr Yoshino, the administrative vice minister, has the greater role, presiding over the main internal bureaux - securities, banking, budget and tax - while Mr Gyohten, is responsible for Japan's rapidly growing international financial relations.

The MOF's importance vis-à-vis other ministries stems in the first instance from its control over the budget. As with the UK Treasury, the power of the purse strings gives the ministry a pre-eminent right to influence policy across the board.

As a result, the budget bureau is the most powerful within the MOF, and its director usually goes on to become the administrative vice-minister. As in other ministries, the new vice-minister's peers then mostly resign to move to senior jobs at commercial banks. This process reinforces the position of the vice-minister as potential rivals inside the ministry are transformed into valuable contacts outside.

The tax bureau (responsible for taxation policy), the finance bureau (which oversees government bond issues) and the customs and tariffs bureau all work closely with the budget bureau. The tax bureau co-operates with the National Tax Administration, the semi-independent tax collection office.

The banking bureau is the ministry's central channel of influence over the commercial financial markets. Its authority over

the economy has diminished since the height of Japan's post-war high-speed growth era, when the bureau directed the flows of funds from depositors to the city (commercial) banks, and from them to the long-term credit banks which lent to industry.

Cash-rich Japanese companies now have lower borrowing needs and, thanks to the steady liberalisation of markets, a wider range of fund-raising choices. But influence over the banks remains strong - late last year, the ministry, acting through the Bank of Japan, the central bank, success-

The budget bureau is the most powerful within the MOF

fully pressed the city banks to reduce speculative real estate loans.

To do this, the central bank used the quarterly meetings with city banks at which lending plans for the following three months are discussed - so-called "window guidance". Bankers like to play down the significance of these talks. But Mr Akio Mikuni, president of Mikuni, a credit rating agency, says: "In practice, unless I am mistaken, window guidance is still important."

Such private meetings between bankers and officials are at the heart of financial government in Japan. In the words of an MOF official, the system has much

more in common with the way the City of London was regulated before Big Bang than with public US-style supervision.

Only the extent of control is far greater than in the UK. Mr Mikuni says MOF rules even cover the size of signs on bank branches. He adds: "Little that matters is written down and codified. The regulations belong to oral tradition as interpreted by the *kacho* (divisional manager)."

If the banking bureau's position has waned slightly in the last few years, that of the securities bureau has grown enormously, in line with the expansion of Tokyo's securities markets. The bureau, which oversees the stock market and the companies that operate in it, has been the number one port of call for companies seeking securities licences in Tokyo - including 44 foreign companies.

Within the MOF, the securities bureau is frequently at loggerheads with the banking bureau. Debate over liberalisation pits the two bureaux against each other. A senior securities bureau official says: "We are defending Article 65 (which restricts banks' securities activities)."

The banks are on the offensive. At this level, officials see their job as pleading their side's case within government - so that all voices can be heard before consensus within the ministry is reached on a new measure.

But if the bureaux are frequently divided by the bureau, they do try to present a united front abroad. The MOF's international prestige does not yet rival that of the Ministry of Trade and Industry, but it has grown greatly in the last five years. Tokyo's growth as an international capital market, fuelled by Japan's rise to become the world's biggest creditor nation, has put MOF officials at the centre of the financial stage.

One official at the International Finance Bureau now travels so often that he is nicknamed "the non-resident". Japanese officials still feel they have things to learn from their US and European counterparts - especially in the field of regulation. New laws on insider trading were drafted after a close study of American legislation, for example.

However, this willingness to examine western procedures should not be taken as a sign that the ministry is necessarily becoming more western in its thinking. Even if its written regulations begin to look similar, the unspoken assumptions behind them may still be quite different.

Stefan Wagstyl

City banks

Securities are the target

YEARS OF rapid expansion, compounded by the rise of the yen, catapulted Japanese banks to the top of the world banking tables. But today Tokyo bankers feel they went too far too quickly in increasing their loan books, especially overseas, without enough concern for profitability.

"We need to reposition our assets so that higher profitability can be expected," says Mr Yochiro Kato, a director and general manager of Dai-ichi Kangyo Bank. "I believe the rate of asset growth must be suppressed."

The immediate reason for the banks' concern is the forthcoming international agreement on raising capital adequacy standards for banks, on lines put forward by the Cooke Committee of the Bank for International Settlements. Under the proposed standards, banks will have to raise their ratio of capital to assets to 8 per cent by 1992. Nomura Securities, the stockbroker, estimates that leading Japanese banks now have ratios of about 5.6 per cent (including in the capital figure 45 per cent of unrealised gains on equity holdings, as agreed by the Cooke Committee).

However, even before the BIS's proposals were made late last year, Japanese banks were increasingly concerned about the impact on profitability of their rates of asset growth, running at over 15 per cent for the 13 leading city (commercial) banks in the financial year to March 1987.

Japanese banks' difficulties are nothing like the problems faced by many American commercial banks. But Tokyo bankers too are having to wrestle with the issue of non-performing loans made to developing countries.

There are also fears that loans to finance the recent boom in Tokyo property development may have led one or two smaller institutions to over-extend themselves. Not for nothing has the Ministry of Finance pressed banks to reduce new property loans - apparently with some success in the last three months. But the banks' underlying concerns are wider than the issues of Third World debt and speculative real estate (or stock market) lending.

The partial deregulation of Japanese interest rates has eaten into margins on the city banks' core domestic business. City banks now have to pay market rates for about a third of their total deposits - against 9 per cent in 1980. At the same time, large corporate borrowers with access to Euroyen markets

beyond the reach of Japanese regulators have been able to squeeze increasingly fine terms from their banks.

So the city banks are putting a new emphasis on loans to small businesses, which now account for 60 per cent of all domestic lending. Competition with small banks has increased as a result.

Moreover, the city banks have had to learn to pay more attention to managing the overall spread between their deposits and their assets - paying more attention to matching rates and maturities. This costs money - for training, establishing tighter management controls, and installing computer systems.

As a result, loan books will be pruned, especially overseas where profits on non-yen loans are particularly low and Japanese banks are often accused of squeezing out local competitors.

Apart from improving returns from traditional banking, Japanese banks - including long-term credit banks as well as the city banks - are putting a great emphasis on expanding new sources of profits. Several have hopes of specialised services, such as aircraft leasing and money management for corporate clients.

However, the focus of most

banks' thoughts is expanding further into securities. They fear that the continuing securitisation of lending is permanently reducing their business scope.

Mr Hirotsugu Kohno, a director of Fuji Bank, says: "We must be in a position to serve our customers. We are not talking about the egos of city banks, but about sound and profitable banking."

This argument explains why Japanese banks are pressing so strongly for the reform of Article 65 of the Securities and Exchange Law - the US-inspired measure which keeps banks out of the securities business on the lines of the Glass-Steagall legislation.

The banks believe that they are steadily winning over the Ministry of Finance to their point of view. They have won important concessions already: last year they were allowed to deal in Japanese Government bonds on their own accounts; this year they will be permitted to broker them to clients.

Moreover, the banks argue that a recent report by the ministry's Financial Systems Research Committee, which reviewed the segmentation of financial institutions, is implicitly in favour of greater liberalisation.

They have been preparing for

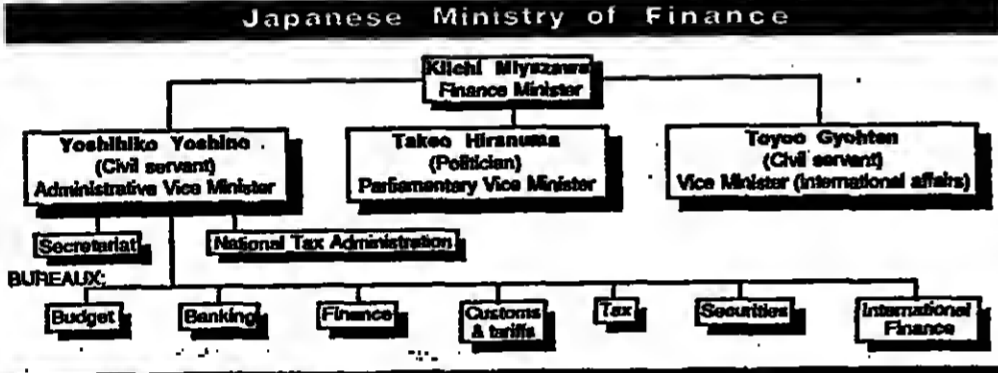
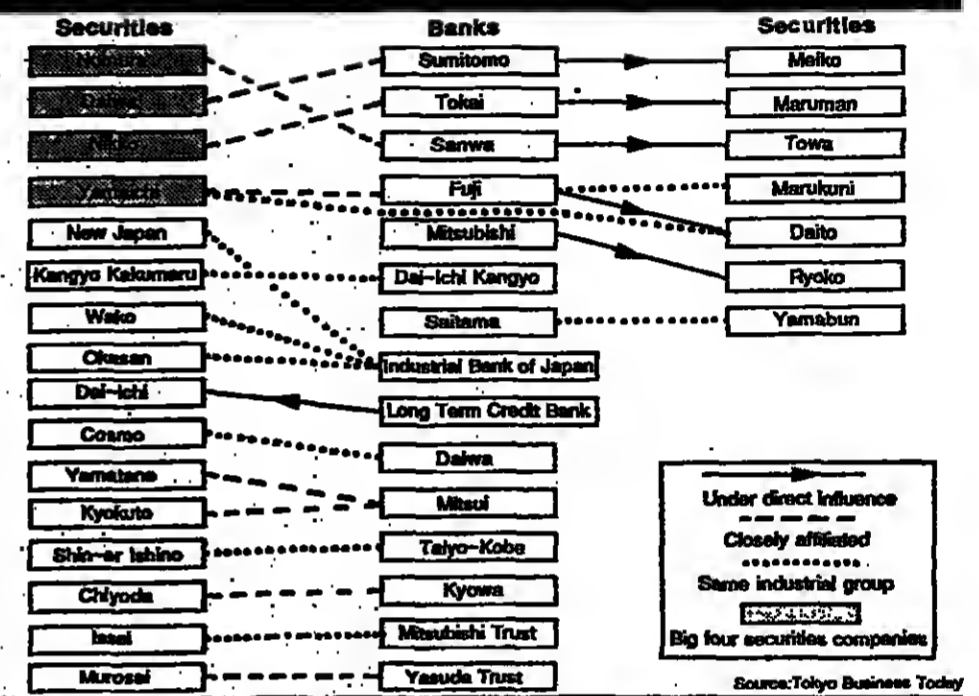
change for a long time. Virtually all leading Japanese banks have links with domestic securities companies. They are limited by law to holding a maximum 5 per cent stake in a such an affiliate. Nevertheless, links are close, with senior managers of the securities companies frequently coming from the banks. At Dai-ichi Securities, for example, the president and chairman are ex-Long-Term Credit Bank employees.


However, the banks have made much larger investments in securities trading overseas. More than 50 Japanese banks now have securities subsidiaries abroad. Industrial Bank of Japan, for example, is one of the biggest managing underwriters in the Eurobond market.

Sumitomo Bank's investment in Goldman Sachs, the US investment house, dwarfs securities acquisitions made by other banks; but there have been several deals, including Long-Term Credit Bank's purchase of Aulrey G Lanston, a specialist New York bond trading company. The October plunge in stock markets may have made banks more cautious about securities, but it has not changed their strategies.

Stefan Wagstyl

Relationships between Japanese banks and securities companies





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The long-term credit banks are seeking new markets

Restrictions make post-war revivalists look overseas

JAPAN'S THREE long-term credit banks are busy seeking new markets in which to wield their enormous financial power - and the prospect is causing alarm among their traditional adversaries, the securities companies.

The three long-term institutions - Industrial Bank of Japan (IBJ), Long Term Credit Bank (LTCB) and Nippon Credit Bank - are in the forefront of those who would like to dismantle long-standing rules that make it impossible for domestic banks to underwrite corporate securities in Japan.

They want to begin issuing corporate securities, primarily because the long-term banks' traditional corporate customers are fast outgrowing their old dependence on long-term borrowing.

The three made their names funding Japan's post-war industrial recovery. Now, that task is less important, as most of their corporate customers are either awash with cash or turning away from bank borrowing to the securities market for funds. Others in mature industries such as steel and shipbuilding, are in the throes of restructuring.

As a result, the long-term credit banks feel themselves under unprecedented pressure to seek new markets for the huge assets of ¥38 trillion (million million) at their disposal.

Yet Japan's segmented financial market enforces tight restrictions on their scope to diversify. The existing government bonds on the domestic market, but are denied the privilege of underwriting corporate bonds in Japan. Instead, the long-term credit banks can act as advisers - so-called commission underwriting.

This, they point out, only adds an extra layer of professional service and expense to corporate issues, thereby eroding the competitiveness of the domestic securities market against centres like London, where there are no such

distinctions between banks. This is adding the corporate bond market and means you get the illogical situation where Japanese companies go to London to borrow money deposited there by Japanese investors. But I can't see the Japanese securities companies giving up their privileges without some massive rewards," says one diplomat.

Despite these restrictions, the long-term banks have not been slow to make full use of their considerable resources to get footholds in new, mainly foreign, markets. Their post-war expansion means they have uniquely good contacts with domestic industry. IBJ, the largest of the trio, claims 90 per cent of the country's top 200 companies among its customers. With very few exceptions, compared with the city banks, which specialise in short-term lending, the trio has the extra advantage of relatively low overheads.

Since the long-term banks are forbidden to raise funds from retail deposits, their main source of capital comes from issuing long-term (three-year-plus) bonds, where they have a virtual monopoly of the private debt market. IBJ alone issued bonds worth some ¥7 trillion last year. "That makes us the largest issuer of bonds after the Government," says Mr Ideo Ishihara, IBJ's managing director.

Not surprisingly, the main diversification has been to take advantage of less tightly-restricted centres overseas. IBJ was the 11th largest player in the

Eurobond market last year, with 42 issues totalling \$4.25bn, followed by LTCB in 14th place, with 16 issues totalling \$2.18bn.

That is still a long way behind what Japanese securities companies have managed to achieve. "But we think it is a good performance, given that we are not competing on equal terms," says Mr Ishihara. "We are forbidden to compete where we are strongest," he adds.

IBJ has underwriting subsidiaries in the UK, West Germany and Switzerland, and was the first among its Japanese competitors to break into the US, with the \$10m acquisition three years ago of J Henry Schroder Bank & Trust, a New York investment house, now renamed IBJ Schroder Bank.

A year later, it took over Aubrey G Lantson, the US primary bond dealer. Lantson has opened a representative office in Tokyo, and the group is now planning to open a branch of IBJ International - the London subsidiary - in the Japanese city further, undermining the separation between the banking and securities industries.

LTCB has been a little slower. Its attempt to follow IBJ's US

example, by seeking to buy its own US bond dealer, Greenwich Securities, ran into objections from the US Federal Reserve Board. The bank is on the point of resubmitting its almost \$200m application to the Fed and has high hopes that the deal will go through this time.

"Unless we have a strong stake in the US treasury bond market, we cannot hope to be a major player in the international securities markets as a whole. It is no longer sufficient for us to be in the lending market," says Mr Katsumobu Onogi, general manager of planning and administration for the LTCB.

Just as their traditional lending markets are losing impetus in their own right, the long-term institutions are coming under new pressure from the city banks. Even though the latter are effectively denied direct access to long-term funds on the domestic market, they are beginning to encroach on the long-term lending business. To do so they are using a range of new financial instruments, like interest rate swaps.

The long-term institutions are responding in kind by diversifying into short-term lending, and

even increasing their small presence in private banking for rich individuals. Only recently, IBJ announced plans to increase loans to the wealthy as part of its three-year diversification programme.

"Of course we like to defend our monopoly in long-term lending, but we realise that the trend in financial markets is towards ending these demarcations," says Mr Ishihara. Yet the extent to which city banks and long-term institutions will meet head-on is limited by their natural specialisation. The short-term lenders' average loan is roughly ¥100m, a long way below the long-term credit banks' ¥200m average.

Another big concern for these internationally ambitious institutions is how they are to comply with the Bank for International Settlements' rules on capital adequacy. The impressive growth of their loan portfolios - not always matched by growth in their own capital at home - means they have a struggle on their hands to meet BIS standards on capital ratios, a problem faced by all Japanese banks.

The BIS has given the long-term banks a partial let-out



IBJ's Ideo Ishihara

by allowing them to capitalise 45 per cent of their huge hidden reserves up to the full amount of their stated capital. This matters to a bank like IBJ, which reacts that the market value of its bonds and equities is seven times their book value, a legacy of investments often made decades ago in some of its biggest corporate clients.

"We are not completely satisfied," says Mr Ishihara. "It means we either have to slow down the increase in our balance sheet or go to the market to increase our equity."

LTCB's Mr Onogi has no doubts about his response. He says: "This means we have to be very cautious about increasing our assets. We will be trying to increase our fee income, but we will also have to come to the market to increase our own capital as early as possible and by as much as possible."

William Dawkins

The Post Office

Tax blow may lift spending

JAPAN'S POSTAL Savings Bureau (PSB), the largest retail deposit taking-institution in the world, is bracing itself for a blast of new and unwelcome competition.

From April 1, this government-controlled body will no longer be able to offer tax-free interest on small deposits, so ending a privilege it has enjoyed since its formation in 1878 and which has enabled the PSB to capture around a third of Japan's household savings, estimated by the Ministry of Finance to total ¥545 trillion (million million) at the end of 1986.

The move is being watched with vulture-like eagerness by foreign and domestic private banks, in the hope that they will boost their share of the ¥286 trillion - not far short of the nation's entire gross national product - locked up in tax-free savings deposits.

It is unlikely that the PSB's dominance will be dismantled fast, since 90 per cent of its funds are in 10-year deposits with fixed interest rates guaranteed by the Government. But those savings are now open, for the first time, to the most competitive bidder,

suggesting that there could at least be a sharp slowdown in the rate of growth of postal savings.

"Obviously it means that people will now be looking to do other things with their money," says Mr Andrew Smithers, senior director of SG Warburg Securities Japan.

The abolition of the so-called "maruyuu" tax-exempt savings system aims to produce a "level playing field" for institutions competing for small savings. It could even be a precursor to full or partial privatisation of the PSB - which would create the world's largest private retail bank - say Finance Ministry officials. But any firm plans are likely to be years rather than months away, they emphasise.

For any prospect of floating the PSB would be fought fiercely by the post office's bureaucratic masters at the Ministry of Posts and Telecommunications. The ministry has on its side the role that post office savings play as the main source of funds for public works projects, and would hate to lose this immense power to the Finance Ministry.

Meanwhile, the most immediate...

Continued on page 4

The securities companies

Optimism on home front

THE BIG Four Japanese securities companies are pausing for breath in the extension of their overseas operations and concentrating their efforts on expansion at home.

After three years of rapid expansion abroad, the houses were reviewing their growth in New York and London even before the crash. But they are as convinced as ever that the continued deregulation of Japanese financial markets justifies investing more in Tokyo.

Discrepancy between profitability in Japan and overseas was glaringly apparent well before the plunge in stock market prices. The Big Four companies - Nomura, Daiwa, Nikko and Yamaichi - all revealed signs of weak performance in their foreign operations in their results to the end of September.

Nomura's consolidated pre-tax profit rose 26 per cent to ¥540.9bn, while overseas profits edged up just 1 per cent to ¥38.5bn. Nikko's US profits were nearly halved by increased staff costs. Yamaichi's New York office made a loss.

It was therefore no surprise that, after the plunge in stock market prices, the companies pruned their New York offices. Nomura sacked 35 out of 600 people in New York, Daiwa cut numbers gradually by 30 from a peak of 430.

At Nikko, Mr Yasuo Kanazaki, executive vice president, says the company will probably take the chance to reshuffle staff in New York, replacing some people with new recruits but leaving the total unchanged at 320.

However, all the companies remain committed to operating a full-scale international operation. Mr Kanazaki says Nikko will be more selective than before. In the US, for example, the company will continue to deal in US Government bonds and equities, but it will not expand into over-the-counter stocks and probably not into corporate bonds - at least, not in the near future.

At Daiwa, Mr Koichi Kimura, managing director of the international division, says his company too will be selective. There is, for example, no plan to reduce operations in Asia. Meanwhile, at home Daiwa, like the rest of the Big Four, is keeping up recruitment - adding 300 men graduates to its staff of 8,500.

These people will have to work harder in 1988 than last year to earn their keep. Volume on the Tokyo Stock Exchange slumped immediately after the October crash to its lowest level for two years. While it has since recovered, securities companies do not expect a much improvement in profits this year, given that commission accounts for some 80 per cent of total income.

As a result, the companies are as determined as ever that fixed commissions (abolished in London and New York) will not disappear in Tokyo. A senior executive at Yamaichi says: "Fixed commissions are very important to the stability of the market."

If the immediate future is not especially bright, the companies are very optimistic about the medium and long-term outlook. Underlying these hopes is the belief that Japanese people will continue to save a high propor-

tion of their income - some 16 per cent - and so individuals and institutions will need to expand their recourse to securities markets. Moreover, the steady securitisation of corporate debt - at the rate of about 1 per cent a year, or ¥3.6 trillion (million million) - is expected to provide the demand for funds.

Not surprisingly, the securities companies passionately defend Article 65 of the Securities Exchange Law, which keeps banks out of the securities business. "To keep Article 65 is a most important policy for Nomura," says a senior Nomura executive.

It is the barrier of Article 65 which has allowed the securities companies to expand profits so greatly in the past five years. At the same time, they have invested heavily in computerisation and training staff in new products.

One potentially lucrative new development will be the expected launch later this year of a fully-fledged futures and options market in Tokyo. While both banks and securities companies will be restricted in the range of instruments they can trade and trade, each group will have ample opportunity to offer new products to investors.

Securities companies also have high hopes of the retail market. The abolition in April of tax-breaks on savings at the Post Office - one third of individuals' total savings - has stimulated great competition among financial institutions.

The securities companies have prepared special investment packages which are already being vigorously advertised, for private investors. Nikko, for example, has launched "Home One", a computerised stock buying and selling system for private investors.

Apart from broking, the big firms are rapidly developing fund management operations, competing for savings with life companies and trust banks. Nomura is expanding its custody assets, now ¥60 trillion, at the rate of ¥10 trillion a year. Daiwa plans to raise its total from ¥37 trillion last September to ¥43 trillion this year.

Beyond the Big Four there are some 290 registered securities companies in Japan. Most are small retail operations running teams of door-to-door salesmen. Some may well be squeezed by the fall in volume since October, but many are highly-innovative family companies. In a market where personal recommendation is valued, these brokers have an important niche, and could do well in the contest to lure private investors' funds away from the Post Office.

But some of the 18 second-tier companies which have to fight the Big Four for institutional business are in a less secure position. Several of these companies are affiliates of banks - which have to keep their shareholding below 5 per cent - and will presumably be supported through any strains.

However, others may find it difficult to cope with increased competition, coming after reductions in fixed commissions in the past two years.

Stefan Wagstyl

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TOKYO CAPITAL MARKETS 5

Capital flows: a sensitive issue in US election year

Economies' perverse relationship

ASSURING A large and smooth flow of capital from Japan to the US has become one of the most delicate financial issues of the late 1980s. It has also become a very public issue.

Every month, when Japan's balance of payments figures are scrutinised, attention is focused as least as much on the capital flow figures as on the latest movements in exports and imports. And the quarterly auction of treasury bonds by the US Federal Reserve, which used to be of interest only to US bond market specialists, has become a major international news event, often accompanied with a build up of tension and rumour in advance.

This heightened focus on Japan's capital flows is due mainly to the huge budget deficits incurred by the US Government in the last few years, and the role being played by Japanese investors in financing them.

Indeed, as many economists have observed, the US and Japanese economies have become complementary in a perverse sort of way. Japan, through its financing of the US budget deficit, also

exchange losses. However, by the end of 1986, Japanese fund managers were beginning to get upset about the impact of the dollar's decline on their balance sheets.

For example, the seven leading life insurance companies ended up making provisions totalling ¥500bn (\$4.6bn) for foreign exchange losses in the fiscal year to March 31, 1987. They were also alarmed by the absence of any sign that the dollar would stop its downward trend or that the US authorities cared. This led to a rise in tension in the financial markets in the run-up to the February US treasury bond auction a year ago. The dollar had tumbled in January, and Japanese institutional investors were threatening to steer clear of the auction.

However, in the week before the auction, central banks intervened heavily to support the dollar, and the Bank of Japan insisted that it would soon lower its discount rate. Also, two Japanese securities companies, Nomura and Daiwa, had just been accredited as primary dealers to the Federal Reserve, so they had an interest in making the auction a success.

Institutional investors remained suspicious that this was all window-dressing, and their suspicions were confirmed in the spring when the US trade deficit showed no sign of declining and the dollar plunged anew. By late summer they had become completely disenchanted and virtually stopped buying US securities.

Net purchases of US bonds by Japanese residents plunged from an average of nearly \$8bn a month in the first eight months of the year to only \$1.2bn in September, and they have remained at a low level ever since. In their place, the Bank of Japan and other central banks have become the main suppliers of funds for the US deficit through their intervention in foreign exchange markets in support of the dollar.

Many economists have become optimistic about US trends

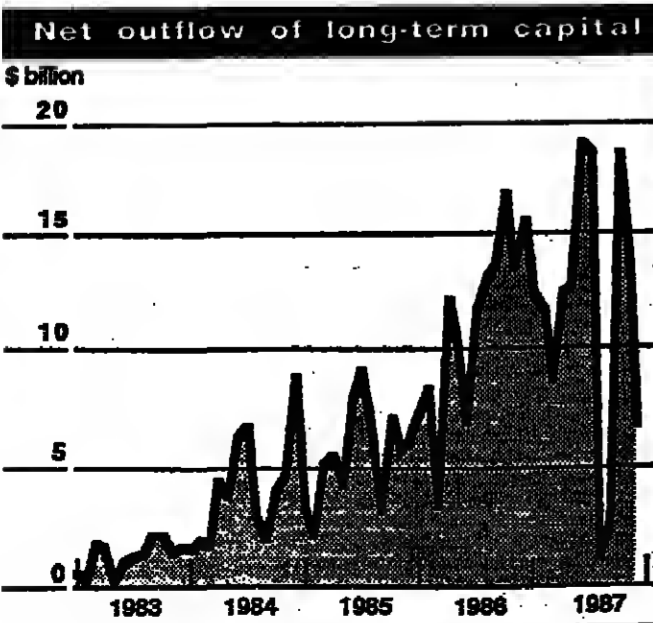
The Bank of Japan's reserves grew last year by \$37bn. But that official support has been accompanied by more pressure on the US authorities to take action to defend the dollar. Following the stock market crash last October, which has been attributed in part to the perilous state of US finances, the US Government announced a package of measures to cut its budget deficits over the next two years. That did not stop the fall of the dollar, and so by early January, concern was growing afresh about the February US treasury bond auction.

However, once again, a combination of intervention, rumour, and official Japanese purchases of US treasuries and new commitments by US Federal Reserve to support the dollar appeared to do the trick. Whether the recent stability of the dollar and the declining trend of US trade deficits will continue remains to be seen.

Many Japanese economists in recent weeks about US economic trends, but institutional investors will probably want to see a few months of stability before venturing back into the US bond market in any volume.

It is also likely that the Japanese authorities will want to do what they can to head off another crisis in capital flows in this, an election year in the US. Japan's image in the US is at a very low point because of the huge trade imbalance between the two countries. The Japanese will not want to be seen as the people who also force the US to accept humiliating conditions for maintaining the flow of funds to finance the deficit.

Ian Rodger



IT IS HARD to believe now that the Japanese government bond market was, only a few years ago, regarded as one of the most stable in the world.

These days, the world's second-largest government bond market is by far the most volatile and trading in it is certainly not for the faint-hearted.

Even those who might be expected to know what they are doing often get burned. In September, the country's largest securities house, Nomura, lost \$100m as bond prices collapsed. For the year, it was able to turn its respectable bond trading profits of about \$600m, according to officials at the firm, but other securities houses were unable to cover the losses made in the month during the rest of the year.

Part of the problem of volatility stems from the extraordinary concentration of daily market activity in one benchmark issue. The benchmark is established by the consensus of 10-year bonds with a sizeable tradable float and a coupon close to the current yield.

On a busy day, the equivalent of the entire stock of the benchmark can change hands three or four times. In 1987, the yield of the benchmark swung from 3.25 per cent on May 14 (when three-month certificates of deposit rates were at 3.85 per cent) to 6.4 per cent on October 5.

The benchmark status makes it the focus of most of the speculative funds in the longer-term markets, and yields on these issues are occasionally more than half a percentage point below similar issues without benchmark status.

Nobody seems to be able to come up with a complete explanation of why so much trading is concentrated in one issue. However, once a pattern of one highly liquid bond and an array of illiquid bonds has been established, it becomes self-perpetuating.

The following factors all seem to have played a part, however: ■ A segmentation between holders of government bonds. Institutions, such as insurance companies, tend to buy and hold the higher-yield issues, reducing the volume of non-benchmark bonds available to trade. The securities firms and city banks tend to be active, short-term holders of bonds.

■ Restrictions on short selling by dealers, which increases their preference for the most liquid issues.

■ The limited array of high quality assets in which to place liquidity and the relative underdeveloped state of the shorter-term markets, and the consequent tendency to use the bond market as a short-term park for funds.

"On the investment side, we still need to develop a bill, note or paper market as an alternative to deposit-type assets. Because of a lack of appropriate instruments for investment, the bond market is used as a substitute for short-term investment. We don't think this is a very healthy development," says Mr Takashi Ohta, deputy governor for international relations at the Bank of Japan.

■ The long period before settlement, which has made the benchmark a particularly suitable instrument for speculation. The effect of this has, however, been ameliorated by the reduction in the settlement period. Settlement

Government bonds

No game for faint hearts

now takes place every five days, compared with the 20-day period which applied before last May.

While nobody expects the market to regain its steadiness of the early years of this decade, there are a number of factors which suggest that the volatility of the benchmark may well decline in the future.

Mr Masahiro Dozen, senior managing director of Daiwa Securities, says that the introduction of the shorter settlement period has already led "to a cooling of the benchmark effect."

Indeed, Bank of Japan officials say that it is likely that this settlement period will be reduced further in the future.

While the actual failure rate for trades in the market has been small, the central bank is clearly concerned about the payment

risk entailed in the high turnover in the benchmark and a long settlement period.

Furthermore, arbitrage is likely to increase in importance as the concept gains wider understanding here and this should gradually reduce the benchmark effect. Big anomalies persist both within the cash market and between the cash and futures markets. Cash-futures arbitrage has been a profitable business for firms such as Salomon Brothers.

The big losses of last year have also introduced an element of caution into the minds of speculators, and while this is in their minds, they seem less likely to push long-term bond yields so far below short-term rates as they did last May. Researchers at Salomon have established a link between the volatility of the government bond market and uncertainty about the yen-dollar foreign exchange rate.

Put simply, it suggests that when worries increase about a dollar decline against the yen, the volatility of the Japanese bond market increases. This is because Japanese institutions hold back from investment in dollar assets and place the funds instead into the short-term markets, pushing down rates, and into the domestic government bond market.

So, if as some believe, the dollar is now close to its lows against the yen, the likelihood of volatility in the Japanese government bond market is thus reduced.

Yet several factors spell great uncertainty this year for the market. It is true that Japanese financial institutions remain flush with cash, and that the

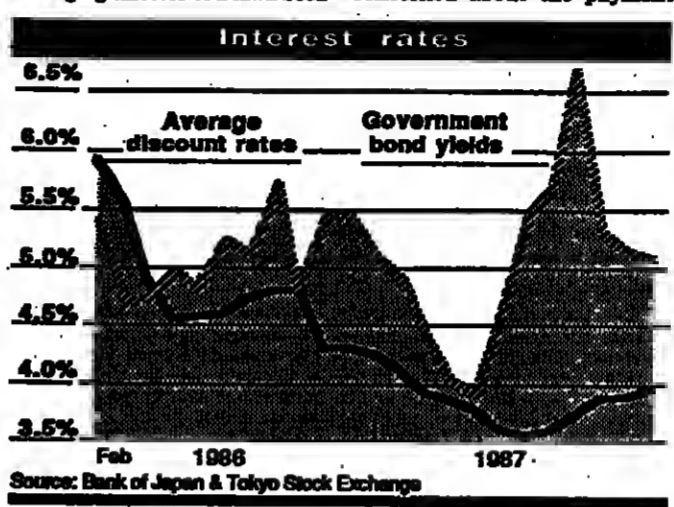
level of redemptions and interest payments in the market is now exceeding the amount of new issues. Daiwa estimates some ¥4.5 trillion will be injected into the market in this way in the year starting in April.

That said, many investors are aware that interest rates across the economy have already touched post-war lows. It is arguable that the UK to 1985 and the US in 1945 - countries also at the peak of their economic power - enjoyed lower interest rates than those now prevailing in Japan. But the scope for further declines is clearly limited.

Foreign investors seem unlikely to help out much. In contrast with their performance in the stock market - where they have been persistent sellers as share prices and the yen moved to unprecedented highs - foreigners' recent experience in the Japanese bond market has been good.

Foreigners' appetite for Japanese government bonds will be reduced by the tougher policing being promulgated by the Ministry of Finance on its withholding tax regulations for the new fiscal year starting in April. Indeed, overseas holders were again net sellers of Japanese bonds in December. Previously, many foreign investors have avoided the tax, levied at 20 per cent, by using Japanese firms, as nominal holders of the bonds and conduits for the coupon payments. This will not be allowed to future, and the Ministry is expected to keep a close eye on attempts to avoid tax through coupon washing.

Stephen Fidler



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TOKYO CAPITAL MARKETS 6

The stock market

Not exactly a crash

THERE IS an air of quiet satisfaction in Tokyo over the performance of the Japanese stock market. Widely viewed before October as the market most likely to trigger the next world share price crash, it has in fact outperformed almost all the world's share markets.

During the tense days of October, a combination of factors seems to have offered support, including "circuit breaker" mechanisms such as the limits on daily share price movements.

In contrast to London and New York, where there is an assumed obligation to make a market in all circumstances, Tokyo is a "best-efforts" market. This reduced the potential for a destabilising overhang of stock in the hands of trading firms in Tokyo, which in any case had a bigger cushion of capital with which to handle selling than their counterparts abroad.

Tokyo also lacks computer trading systems and an active stock index futures market, both cited as exaggerating the price swings in New York.

In the slightly longer term, cultural factors appeared to come into play. Much remains of the system of government guidance on which the post-war economy was built, allowing the Ministry of Finance to play a behind-the-

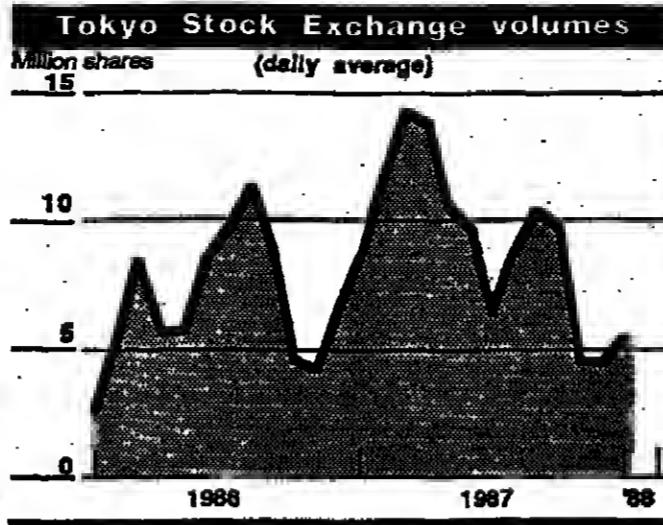
scenes role to calm the market in meetings with both big securities firms and institutional investors.

The *quid pro quo* of their co-operation appears to have been a relaxation of certain rules that might have put the market under pressure this year.

Perhaps most important, though, was the stability of the holdings of a large part of the equity market. The well-known cross-holdings of shares by companies held steady, while the main Japanese institutions - 27 of them dominate the market - also stood fast. As a result, the Ministry of Finance plans to take no action following the events of October. It believes that what happened in Tokyo could not be defined as a crash.

A good sign, though, has been the return of foreigners to the market in the early part of the year. The huge sales from abroad of Japanese stocks after Black Monday - foreigners liquidated close to \$16bn in holdings in late October alone - was the culmination of almost two years of net selling by foreigners.

Many observers think their holdings, which have dropped to about 2 per cent of the market's capitalisation from a peak of more than 8 per cent, cannot drop much lower. Tokyo, after all, now accounts for 40 per cent



of world market capitalisation. It is still true, however, that foreigners remain highly suspicious of the huge price-earnings multiples at which Japanese shares trade, notwithstanding the explanations for why this is so.

This is why, starting with the US pension funds which began to commit money into Japan in December, foreigners seem to have been focusing on the shares of smaller growth companies in Tokyo's second section, which trade on significantly lower multiples than the very liquid, big capitalisation stocks. Many do not contemplate quick profits but regard them as investments with at least a two or three-year time horizon.

The low market turnover, says Mr Ron Kayler, Japanese equity research analyst from Salomon Brothers Asia, is because there has been no major commitment of funds yet to the market by the Japanese institutions.

Yet they cannot sit on their hands for ever, and the money flowing into them has to go somewhere. Mr Tomohiro Kawase, who is responsible for finance and investment planning for Nippon Life, now the world's largest life insurance company, says: "Basically, we have a domestic overliquidity problem."

The outlook for Japanese indi-

Forex trading soars

TOKYO FOREIGN exchange market is expanding so rapidly that banks are running short of currency traders.

The yen's rise against the US dollar, the expansion of Japanese portfolio investment overseas, and the liberalisation of the Tokyo financial markets, have all played their part in expanding currency trading in Japan.

Currency brokers, who account for 10 to 20 per cent of the total market, handled daily volume of \$5.4bn in the yen-dollar spot market last year - 60 per cent more than 1986. In yen-dollar swaps volume rose by 44 per cent to \$9.7bn a day. Meanwhile, brokers' trading in the spot market in other currencies was 56 per cent up at \$4.6bn.

Statistics for the much larger inter-bank market are not published. But Mr Koichiro Kitade, country treasurer of Citibank, the US bank, says that, in yen-dollar business, Tokyo is the largest trading centre in the world.

The last published comparison in 1986, put Tokyo in third place in terms of overall daily turnover, with \$48bn, against \$60bn for New York and \$50 for London. Japanese traders believe that Tokyo has almost certainly overtaken New York in size.

With the expansion has come an increase in participants in the market. The days of the 1970s, when Bank of Tokyo, Japan's pre-eminent foreign exchange bank, dominated the market are long gone. About 10 banks now have large shares in the market, including several foreign companies. Indeed, foreign exchange is one of the few areas of the Tokyo financial

Stefan Wagstyl

Short-term markets

The strain is showing

DEREGULATION HAS created a hybrid out of the Japanese short-term financial markets.

While some interest rates remain under the direct control of the Bank of Japan, others are determined by the market, setting up potential strains which can only be solved by further deregulation. This will require the development of new techniques of monetary control and cash management by the authorities, and an appreciation of new risks by the private sector, particularly the banks.

For the banks, the next stage of the process takes place next month. The floor on deregulated wholesale time deposits will be lowered to ¥50m from ¥100m. While the scope to issue certificates of deposits will be widened out to two years and down to two weeks from the current one-month to one-year band. Further deregulation of small denomination time deposits is also expected soon.

Mr Takeshi Fujita, deputy general manager of the domestic money market department of Sumitomo Bank, says that from the point of view of banks' funding, liberalisation will almost be completed next year.

But, as he says, this will bring new risks for the banks. "It means that interest rates of short-term instruments are likely to fluctuate much more than now, which means higher risks on interest rates as well as for liquidity."

There is a potential for strains, too, because the deregulation of the assets side of banks' balance sheets is moving ahead more slowly. While the rates at which banks borrow are being freed, many of their lending rates are still fixed. There is, therefore, says Mr Fujita, "a need for us to have a new type of rate system."

Change in other areas too has been slower than many, particularly foreign banks and their governments, would like. The Bank of Japan, for example, still seems wedded to the principle of collateralisation in the call money or interbank market.

Mr Takeshi Ohta, deputy governor for international relations at the Bank of Japan, says that there are misunderstandings about the rigidity of the interbank market, which is rather small anyway compared to other funding markets. Any disadvantage to foreign banks is, he says, offset by other advantages, such as low reserve requirements for on the inflow of capital and their access to the discount window.

Nevertheless, the collateralisation principle has inhibited the establishment of a true interbank market inside Japan.

Critics say the Bank is reticent to abandon it partly because the growth of an uncollateralised market would encourage a credit gradation - among Japanese banks, which could cause problems for banks of a lower credit standing.

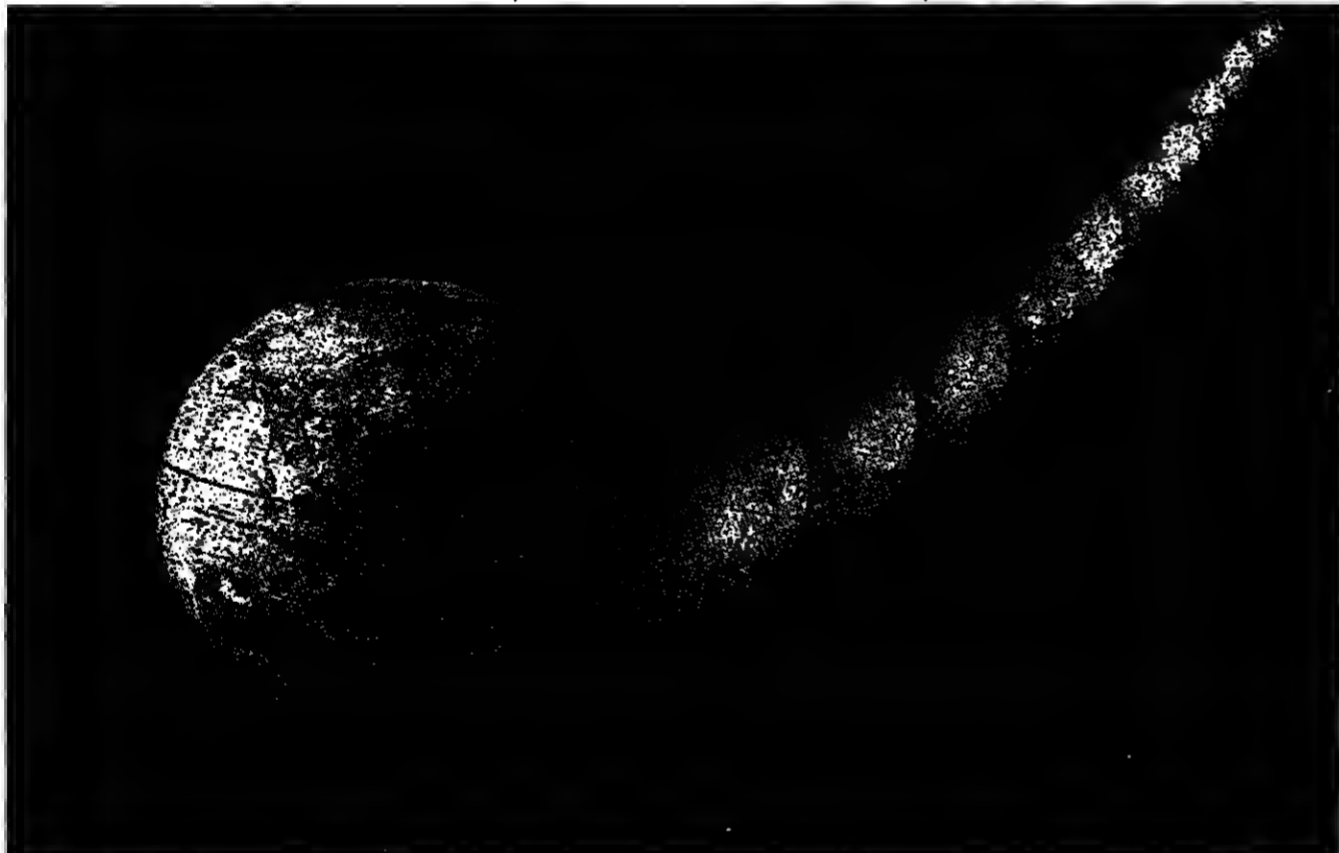
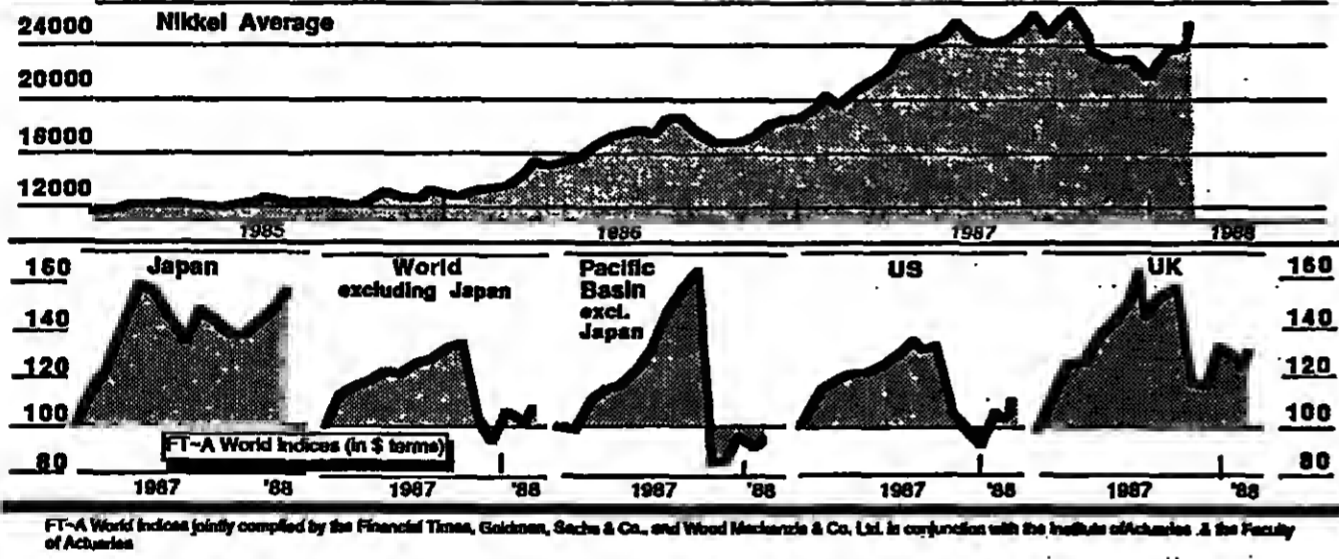
More important, perhaps, the Bank is also said to be reluctant to give up its use of the market to guide monetary conditions. A free interbank market would force it to use other instruments to fine tune monetary policy, and allow the creation of liquidity which it is currently ill-equipped to control.

The problem of using other methods of monetary control is magnified by the lack of well developed short-term paper markets, used by central banks in most developed countries as the lever on bank reserves.

The shortage of such short-term investment - as opposed to funding - instruments has also been blamed for the slow progress of the internationalisation of the yen and is the main reason for the pressure from the United States to develop them. Apart from bank deposits, there is little choice for an investor who wants short-term yen

Stephen Fidler

How the market has moved



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TOKYO CAPITAL MARKETS 7

Domestic corporate bonds: new issue procedures are still too cumbersome and expensive for borrowers

Deregulation aims to bring the exiled market home

IT IS a curious fact that, while Japan is the pre-eminent capital exporter in the world, its foreign bond market has been shrinking, and Japanese companies continue to raise most of their bond financing overseas.

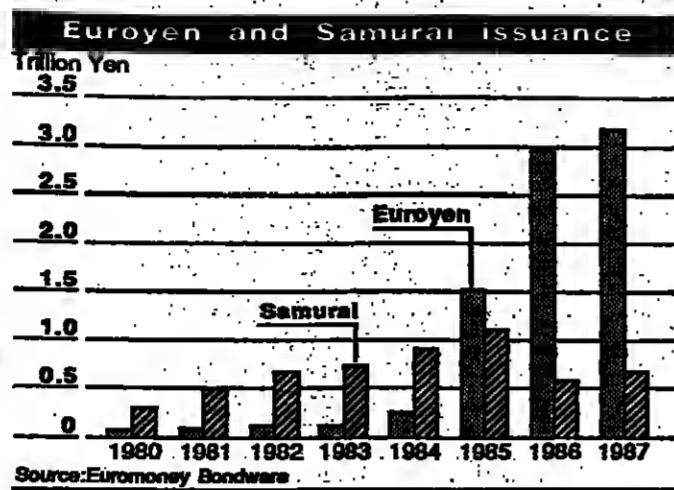
Some ¥500bn of bonds were taken out of the market in the year to August, and new issues by foreigners in the Japanese market during 1987 (including so-called Shogun issues bought in foreign currencies) were estimated to be down about 40 per cent in yen terms.

The old saying about the Japanese corporate bond market - that "it does exist... in Europe" - is as true as ever. In a recent report on the matter, Daiwa Securities comments: "Declining interest rates and the emergence of a more versatile Euroyen market have led to many calls in the Samurai market and a decline in new issues, despite measures to improve the market's competitiveness against Euroyen."

The problem for the Tokyo market has several dimensions. New issue procedures are still too cumbersome and expensive for borrowers, while potential investors are put off by the lack of a secondary market in the instruments. A conflict of interest between banks and securities houses is complicating the search for solutions, while taxation questions hinder the market's further development.

So far steps taken by Japan's Ministry of Finance to correct this have met with little success. Officials are not motivated by a desire to destroy the Euroyen market - important in their stated objective of internationalising the yen - but to create an effective market for the currency inside Japan. Over such a market, they would, of course, enjoy greater control than they now claim over the external market.

The measures have included a relaxation of rules on private placements. Key investors, such



Source:Euromoney Bondwatch

as the Exim Bank and postal life insurance, have since November been able to buy all of a privately-placed foreign issue, instead of the 20 per cent to which they were previously limited. But, as is often the case in Tokyo, attempts at liberalising

attempts to liberalise the market have been beleaguered by disputes

the market have been beleaguered by the running disputes between banks and securities firms.

So, for example, while the securities houses have called for the abolition of a rule which says most private Japanese issues of domestic bonds require bank support, the banks naturally say the arrangement is necessary.

Banks - involved in the private placement market but not the public market - would like to see an easing of a two-year embargo on the sale of private offerings and of the provision that, when they do sell the bonds, they split them up. Brokers oppose this, and support the rule that limits private placements by foreign borrowers to one-third of public Samurai offerings.

In the public bond market, mandates for corporate bonds were simply rotated among securities firms until the Ministry opened up competition for man-

agement in February 1987. While this has had little effect on issuing volumes, there are hopes that the next important liberalisation will have more impact. From around October, a system of shelf registration, along the lines of procedures

used to speed up the issuing of bonds in the US, is scheduled for introduction. This is being regarded as a key move in the attempt to bring the bond market home to Japan, and as such a significant development by both domestic and foreign securities firms alike.

This liberalisation is not expected to result in a bonanza for foreign firms, however, since the domestic houses seem likely to lock up most of the business for themselves. Japanese securities houses have been highly proprietorial about management positions in the issuance of Japanese bonds, and have excluded foreign firms from all but lowly underwriting positions. That situation "will only change if they realise it will hurt them elsewhere", said the head of one foreign securities operation in Tokyo.

Some attempts have also been made to improve the secondary

market. A so-called Daijyo bond, issued by the World Bank into the Japanese market in May, was cleared through the big European clearing houses, Euro-clear and Cedel, and the ministry is said to be studying the possibility of broadening the number of borrowers authorised to make such issues.

Mr Masahiro Dozen, senior managing director at Daiwa, is among those who believe that a huge step towards bringing the markets back to Tokyo would be made if the ministry allowed Japanese residents to bring foreign currency issues to the Japanese market. This would allow the repatriation of the Japanese equity warrants market.

Some ¥20.5bn of bonds with equity warrants attached were issued in the Euro market by Japanese companies last year, out of total dollar new issue volume of \$46.03bn. (Euroyen issues totalled ¥22.5bn). Banks would oppose such a move, however, since they can underwrite such issues in Europe but not in Japan.

Even without this, and even if straight bond issuance in the domestic market continues at a limited pace, analysts expect the domestic and external markets in convertible bonds for Japanese companies to continue active.

Provided the stock market holds up, banks seeking to improve their capital base in line with new internationally-accepted capital adequacy proposals are expected to provide a constant source of supply in coming years.

Arguably, the liberalisation of the domestic market is taking place at an opportune time. The conflict of the private sector's fund raising needs with that of the Government has ceased to be an issue, since the latter can support its deficit entirely through internal financing.

Last year and this, net redemptions and interest payments in the government bond market will exceed the amount raised through new issues. In the fiscal year starting next month, some ¥4.5 trillion in surplus funds will be injected into the market in this way.

Stephen Fidler

THE LAUNCH of a comprehensive market in financial futures and options later this year is likely to intensify competition between Japanese banks and securities companies.

Financial companies are already busy preparing to trade the new instruments, while the Ministry of Finance puts the finishing touches to proposals due to be put before the Diet (parliament) in the next few months.

The ministry falls well short of proposing a fully-liberalised market in which companies have equal access to the new instruments. Instead, the plans reflect the ministry's willingness to respect the existing barriers between banks and securities companies - each fought bitterly to defend its vested interests.

As a result, there will be restrictions on Japanese banks' and securities companies' using the new markets, although these rules will not apply to foreign banks and securities companies in Tokyo.

Futures and options

The barrier will remain

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Nevertheless, the proposals will enable all financial companies in Tokyo active in bonds, stocks, money and currency markets to increase the range of instruments they trade.

Futures are not new to Tokyo. The Tokyo Stock Exchange's market in Japanese government bond futures, launched in 1985, is now the largest in the world - with a turnover last year of

¥1,826 trillion (million million), double the 1986 total. Meanwhile, the Osaka Stock Exchange has had a modest success with a highly-restricted 50-equity stock futures contract.

The ministry's proposals would allow stock exchanges to launch futures contracts in stock-index futures and in foreign government bonds, including US ones. Meanwhile, a new financial futures exchange would be created, trading futures and options in interest rates and currencies.

Banks would have unlimited access to the new financial futures exchange - both as brokers and on their own account. In addition, they will be able to trade government bond futures on the stock exchange, not only on their own account (as they do already) but as brokers.

Securities companies would be able to trade all stock exchange instruments, plus everything on the new financial futures

exchange except spot currency options.

The last restriction reflects the banks' refusal to admit securities companies into the foreign exchange market. Katsutoshi Kanada, a divisional deputy director at the Ministry of Finance's Securities Bureau, says that the October plunge in stock market prices has not affected the ministry's proposals.

"We believe in the economic function of futures and options [in improving the efficiency of markets]," he says. "We are looking to have a good relationship between the futures and the cash markets."

A key element of the Japanese market will be the fact that control of the futures exchange will be in the hands of banks and securities companies - and not of specialist futures brokers as in the US. Mr Yasuo Kanazaki, executive vice president of Nikko Securities, says this means

futures will be managed responsibly, with a close eye on the position in the underlying markets. Japanese officials hope the market will attract membership applications from foreign companies, including specialist Chicago-based futures brokers such as Refco and Cargill, two of the world's largest trading companies.

Meanwhile, Japanese companies will, in the next few months, be permitted to broke instruments traded on overseas exchanges to Japanese clients - except for cash options. They have been dealing in such instruments since last April, but on their own account only.

Moreover, in a similar liberalising move, companies will be permitted to trade foreign-quoted cash options on their own accounts only. The significance of this measure is that it will allow securities companies to trade foreign exchange cash options.

By rolling over cash option positions, they will in effect be trading foreign exchange. If they are subsequently admitted to trading these instruments in Tokyo they would break into the heartland of bank-controlled territory - something the banks would oppose fiercely.

However, such a revision will not come for at least two years - since the ministry has said it will not review the new market before 1990.

Stefan Wagstyl

Foreign competitors, having got to the party, are having little fun

Distracted by the shake-out

THE CONCERNS of foreign financial institutions in Japan have shifted considerably in the last two years. Most of the regulatory obstacles which they claimed had long hobbled their efforts in the Tokyo market have been stripped away.

"From a regulatory perspective, there is nothing that we are kept out of that we want to be in," says Mr James Walsh, managing director of First Boston (Asia).

Having arrived at the party though, most are finding that they are not having much fun. Not only is a group of sumo wrestler types standing between them and the bar, but they have also realised that there are troubles at home.

The shake-out in the London and New York markets is already having an effect. US commercial banks have led the way in paring back staff, while a handful of the

more than 40 foreign securities firms have already reduced their presence or pulled out.

It is not expected to end there. "No business can be run here in isolation and there is no doubt that some foreign firms here are going to have the rug pulled out from under them," says Mr Michael Connors, general manager of Barclays de Zoete Wedd Securities (Japan).

"I can honestly say that we feel less competitive pressure from foreign securities houses here than we did a year ago," says Mr Deryck Maughan, chairman of Salomon Brothers Asia, the largest foreign securities operation in Japan.

Doing business in Tokyo is not cheap. High rents, expensive expatriate packages and local salaries look colossal when converted from the stratospheric yen to more earthbound currencies.

Stock Exchange alone will cost the 16 foreign firms which will join this year at least ¥1bn each.

There are, of course, still some regulatory gripes among the foreign firms, although they have to concede that in some areas they have greater freedom of operation than their Japanese competitors. Foreign banks, for example, are permitted to own securities subsidiaries in Tokyo, something forbidden both to the indigenous banks and the US banks in their home market.

Many would like to see a more generous allocation in the government bond syndicate. Even this, though, is becoming less contentious - 20 per cent of the key 10-year issues are already being auctioned, and this is expected to be increased to 30 per cent.

Securities firms are still not allowed to deal in foreign exchange, which is one business

at least that many foreign banks have found profitable since they were allowed into the Tokyo foreign exchange market more than two years ago. However, this is a restriction which also applies to Japanese securities firms.

Another widespread complaint from the foreign securities houses is that they are never allowed any significant management positions in the domestic new issues market.

The Ministry of Finance argues that this is not a matter of regulation, but of market conduct. It is true too that many European domestic markets - such as Switzerland - still restrict foreign participation and the Japanese firms themselves do not forget their early struggles in the US market.

The problems faced by the commercial banks are in some respects similar to those con-

Continued on page 8

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TOKYO CAPITAL MARKETS 8

Japanese financial companies abroad: FT writers assess their current performance in New York and London

Life companies gather know-how Now for UK securities

WALKING THROUGH the dealing rooms of Nikko Securities in New York is like reliving a part of Wall Street's past.

In charge of the company's equity business is John Conlon, who had been with E F Hutton for 10 years and joined the Japanese company last spring. Nikko's computer analyst is Mike Geran, recently arrived from E F Hutton. Its oil analyst is Sal Isaac, ex-L F Rothschild.

It seems that the vulnerabilities of Wall Street's indigenous companies can sometimes be a bonus for Japanese securities houses seeking to expand their presence in New York.

After two years or so of rapid and aggressive expansion, Japan's Big Four securities houses - Nomura, Daiwa, Nikko and Yamaichi - are already well established. Their global expansion has been one of the major stories of the 1980s.

A newer trend has been the entry of Japan's enormous life insurance companies into the securities industry. Two out of the top 10 Japanese acquisitions in the US last year were Nippon Life Assurance's purchase of a \$338m minority stake in Shearson Lehman Brothers and the \$300m minority stake in Faine Webber taken by Yamaichi Mutual Life Insurance Co.

These deals were evidence of the Japanese commitment to US securities markets. There has

been no apparent erosion of the desire to build up a presence in the US securities industry because of the shock of October's share price collapse. Indeed, Japanese life insurers were able to take advantage of a perception that US securities houses would need to bolster their capital in the brave new world after the crash.

Japanese insurance companies are barred from the securities business at home. The move into the US securities business, if only at arms length, represents an effort to build up know-how to anticipate deregulation of their home market, according to Mr Toshiro Mori, chairman of Nikko Securities Co. International Inc in New York.

Banking, too, is an attractive proposition. As US commercial banks lobby furiously in Washington for the repeal of Glass-Steagall, the Act which separates banking and securities activities, arguing in part that they need to expand their profit base to compete in the international arena with Japanese financial institutions, those very organisations continue to encroach on their patch.

Last month, a subsidiary of the Bank of Tokyo bought the Union Bank of Los Angeles, California's fifth-largest bank, from Standard Chartered Bank for \$750m. The deal will create a bank with \$15bn in assets and make the

bank the second-largest foreign-owned banking company in the US. The largest is Marine Midland, owned by Hong Kong and Shanghai Banking Corp.

Another banking deal which ranked within the top 10 of Japanese acquisitions in 1987 was the purchase of a minority stake in BankAmerica Corp, worth \$380m, by a group of Japanese banks and insurance companies.

Japanese real estate developers have already bought up substantial chunks of landmark buildings in New York - even the much loved Algonquin Hotel, made famous in the 1930s and 1980s as the regular lunchtime eating spot of alumni from New York magazine, is now Japanese-owned.

The latest trend, which could dominate foreign takeover activity in the coming year, is an aggressive Japanese buying foray into American manufacturing industry.

Publicly-reported Japanese acquisitions in the US jumped to a record \$6.9bn during 1987, more than doubling the \$2.7bn total to the previous year. The combination of a cheap dollar and the allure of the huge US domestic market has behind this buying spree which most expect to continue unabated this year.

The most spectacular, and by far the largest deal last year, was Sony Corp's \$2bn purchase of CBS Inc's record business last

autumn. And 1988 got off to a lively start with Bridgestone's purchase of 75 per cent of Firestone Tire and Rubber Co's tyre operations for \$1bn.

This interest in corporate America provides the ingredients for a profitable shift in the US business focus of Japan's large securities firms towards mergers and acquisitions. This is, of course, a trend which has been seen in the strategies of US securities companies, looking for a less-earning alternative to increasingly competitive, low margin businesses like municipal bonds and commercial paper.

Nikko's Mr Mori predicts much more aggressive Japanese takeover and merger activity to the US this year and expects his company as well as other Japanese securities houses to benefit.

He pointed out a number of reasons why the US is an attractive place for the Japanese to do business including the appreciation of the yen and the rising cost of labour in Japan which he said was equal to or even higher than labour costs in the US.

Yamaichi, too, is interested in expanding its corporate finance business. Mr Stamford Bramard, senior executive vice president, said mergers and acquisitions will be a very attractive prospect for the next year or so. He noted that, unlike European companies which appeared to be interested in US acquisitions because they

look cheap, the Japanese interest is more strategic. "Japanese firms want to be here as part of a global strategy," he said.

Another area for expansion is futures, increasingly central as a means of hedging Japanese holdings in dollar-denominated securities. The major Japanese securities houses are applying for booths on the floor of the Chicago Board of Trade.

After two years of extremely fast expansion in the traditional businesses of equity and bond trading, the accent now seems to be on consolidation and quality.

Despite the shock to confidence of the October crash, equities remain at the forefront of the thinking of Japanese securities houses. Mr Mori expects "massive investment" in US equities by the Japanese once confidence has been rebuilt (after perhaps three to six months) and as long as currency markets continue to stabilise. "Japanese institutional and individual investors will become the major force participating in the US market," he said.

In December, Nikko became the third of the Big Four to be authorised as a primary dealer in US government bonds. Yamaichi is still on the waiting list.

Janet Bush

Foreigners distracted by trouble at home

Continued from page 7

fronted by the securities firms, and in some respects different. Foreign bankers cite three main areas where they are disadvantaged in competing with the domestic banks: funding, banking relationships and the constraints imposed by the need to satisfy shareholders at home.

The special commercial bank problem is that of funding. It has long been the contention of foreign banks that the requirement that most interbank loans are backed by collateral puts them at a disadvantage.

Foreign banks simply lack the assets to use as collateral in that market, and the uncollateralised funding alternatives, such as the Euroyen market, are more expensive, making it almost impossible to compete in pricing of loans.

Bankers agree that to operate effectively in Tokyo one must be

perceived to have a long-term commitment to the place. This is important not only to customers, but also in the hiring of prospective Japanese employees.

Yet the focus of many publicly-held banks and securities firms, most particularly those from the United States, is on the short to medium term, often only 12 to 18 months. The consequence is policy which is often erratic.

Their Japanese competition is far less likely to retrench because of a short-term profit setback. Even with the introduction of new common capital adequacy proposals for banks worldwide, a significant shift in the strategy of the Japanese - to gain and hold market share - should not be expected any time soon.

The building of relationships with customers in Japan has proved particularly tough. In the words of one banker: "The Japa-

nese like dealing with the Japanese and we have always had to try harder to score."

Japanese firms have shown themselves to be highly proprietary about all their businesses - from domestic corporate bond syndication to the loans market.

Foreign banks have tended to be more innovative than the Japanese, but it has made little difference. "New structures or proposals that we take to Japanese customers are likely to be leaked to their prime Japanese banks, who then come up with similar ideas," says the head of the US bank.

"The Japanese do defend their patch vigorously, and it often goes further than what most of us would regard as Mangia di Queensberry rules," says Mr Mangshan of Salomon Brothers. Foreign firms' focus in the months ahead, though, will be on

three things. They are already gearing up for stock exchange membership, which involves hiring experienced floor traders, and readying themselves for the new financial and stock index futures markets to be set up later this year in Tokyo.

The third element concerns the intention to bring back something of the Japanese bond market back to Tokyo from Europe. Efforts to do this include an expected introduction in October of US-style shelf registration procedures to speed up the long-winded issuance process.

For the longer-term, foreign houses here are contemplating the end in the next few years of Article 66, which enforces the distinction between commercial banking and the securities business. If and when it falls, the huge firepower of the Japanese banks will be trained on the securities

markets, with all that implies for competitive pressure in an already competitive market.

Many firms have already clearly failed in their aim to be sitting at the table of the half-dozen or so "global players" to the world's financial markets. And with its sky-high costs and tough domestic business environments, Tokyo looks like being the graveyard for the pretensions of many others.

Japan, the world's largest exporter of capital, remains a necessary bridgehead to fulfilling that global ambition. But only the big Japanese firms, backed by a powerful currency, high equity prices which give them immense leverage, and an apparently insatiable desire to grow, seem assured of a seat at that table.

Stephen Fidler

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